

**Baltimore City Public Schools Construction Program
MOU Executive Committee Meeting Minutes
Open Session**

Wednesday, September 16, 2020 | 2:00 p.m.

Chair, Dorothy Hellman, 21st Century School Buildings Program

COMMITTEE ATTENDEES

Eric Johnson, MSA

Larry Flynn, MSA

David Raith, MSA

Bob Gorrell, IAC

Jamie Bridges, IAC

Alex Donahue, IAC

Tisha Edwards, Baltimore City

Cheryl Casciani, Baltimore City

Mackenzie Garvin, MOED (Affiliate Partner)

Dorothy Hellman, 21st Century / City Schools

Virtual meeting called to order by Dorothy Hellman at 2:01 p.m.

APPROVALS / NOTICES

Approval of **June 3, 2020** meeting minutes.

- Motion was made to approve by Jamie Bridges, and seconded by Larry Flynn.
- Motion carried unanimously.

REPORTS

IAC Report: Jamie Bridges

- See *Report to the Executive Committee*, attached.
- IAC held its first meeting to review the High School Feasibility plans on August 10, 2020.
- IAC performed Maintenance-Effectiveness-Assessments at three 10-Year Plan Schools - Pimlico EM, Wildwood EM, and Cherry Hill EM. IAC reviewed work order reports from the computerized maintenance management system (CMMS); and Building Maintenance Plans (BMPs) to help with its assessment of maintenance effectiveness at each school.
- Based on preliminary MEA reports, IAC concluded that there has been some improvement in the coordination of the close-out process and post-occupancy maintenance work.

Coordinating Committee: Cheryl Casciani (Baltimore City)

- See *Report to the Executive Committee*, attached.
- It was noted that a second MOU or amendment to cover the High School program has not yet started. It was also noted that all schools opening soon have a licensing agreement in place or in the works, except for Mary E. Rodman. BCRP met with the principal and is planning additional meetings to finalize a resolution.
- BCRP and City Schools will continue to work on MOUs for non-21st Century schools. There is still no agreement on how or if to include cost sharing. More to follow in future meetings.
 - *Question: Bob Gorrell asked if all off-site work required for schools is being done.*
 - *Response: Cheryl Casciani responded, yes.*

STAT Committee: Eric Johnson, MSA

- See *Report to the Executive Committee*, attached.
- The report shows updates to the attached metrics which includes: Workforce development snapshots for completed schools to date; final, official new hire count for the Bay-Brook EM, Calvin M. Rodwell EM and John Ruhrah EM projects; and contract updates related to MBE participation.

Collaborative Group: MacKenzie Garvin, MOED

- See *Report to the Executive Committee*, attached.
- Highlights were provided from the report covering positions received from partners and referrals. To date, 635 resumes have been received.
- Recruitment efforts are still ongoing. Meetings are being held with contractors virtually; jobs are being posted on the Mayor's office of employment job board; and virtual recruitment efforts continue each Wednesday and Thursday.

Financial Report: David Raith, MSA

- See *Report to the Executive Committee*, attached.

MSA Report: Larry Flynn, MSA

- See *Report to the Executive Committee*, attached.
- The projects in construction are in good shape, and the effects of COVID-19 have been surprisingly minimal on the portfolio.
- Ten of the 11 Year 1 school buildings are open and occupied.
- Five of the 17 Year 2 school buildings are open and occupied.
- Current procurements in queue:
 - RFP – Feasibility Study: Baltimore Polytechnic Institute and Western High School
 - RFP – Building Commissioning Services: Highlandtown #237

21st Century/City Schools Report: Dorothy Hellman, 21st Century/City Schools

- See *Report to the Executive Committee*, attached.

DISCUSSIONS

Cheryl Casciani provided an update of activities scheduled for Day-1 and 2 of the 21st Century School Buildings Program Partners' Retreat, scheduled for October 21-22, 2020.

Q & A

- No questions asked.
- Dorothy Hellman informed Baltimore City that it will be chairing the 2021 quarterly meetings.

MOTION TO ADJOURN

- Motion to adjourn announced at 3:10 p.m.
- Motion was carried by Bob Gorrell and seconded by Cheryl Casciani.

Baltimore City Public School Construction Program
MOU Executive Committee Meeting
Open Session



Wednesday, September 16, 2020 | 2:00 PM
Virtual meeting – Microsoft Teams

[Join Microsoft Teams Meeting](#)

+1 443-961-1488 United States, Baltimore (Toll)
Conference ID: 345 763 238#

Chair: Dorothy Hellman
21st Century School Buildings Program/ Baltimore City Public Schools

AGENDA

Approvals/ Notices

Minutes, June 3, 2020 Dorothy Hellman, 21st Century/ City Schools

Reporting

IAC Report Jamie Bridges, IAC
Coordinating Committee Cheryl Casciani, Baltimore City
STAT Committee Eric Johnson, MSA
Collaborative group MacKenzie Garvin, Baltimore City
Financial Report David Raith, MSA
MSA Report Larry Flynn, MSA
21st Century/ City Schools Report Dorothy Hellman, 21st C/ City Schools

Discussion

21st Century Partners Retreat All
Q&A All
Meeting Adjourn All

Next Executive Committee Meeting: Wednesday, December 2, 2020 | 2:00 PM

INTERAGENCY COMMISSION ON SCHOOL CONSTRUCTION

LARRY HOGAN
GOVERNOR

KAREN SALMON, PhD.
CHAIRPERSON

ROBERT A. GORRELL
EXECUTIVE DIRECTOR

200 WEST BALTIMORE STREET
BALTIMORE, MD 21201
410-767-0617

IAC.MARYLAND.GOV

PSCP.MSDE@MARYLAND.GOV

MEMORANDUM

TO: THE EXECUTIVE COMMITTEE

FROM: BOB GORRELL

DATE: SEPTEMBER 16, 2020

RE: REPORT TO THE EXECUTIVE COMMITTEE

IN GENERAL

IAC staff continue to work either from home or from the office/field per the orders of the Governor and the requirements of the work with no Covid-related disruptions to report.

MOU §1. ROLES, RIGHTS AND RESPONSIBILITIES

IAC staff attended the first monthly meeting of the High School Plan Feasibility Studies team on August 10. These monthly meetings will allow work outcomes and work plans to be shared between the Partners and stakeholders for each of the High School Plan (HSP) projects.

MOU §4. IAC AND BPW PROCESSES

Due to a significant difference between the proposed gross square footage and the calculated gross area baseline (GAB) for the Frederick Douglass HS / Joseph Briscoe SE renovation project, the Partners met on September 11 to further discuss the projected enrollment for both programs, the spatial needs of the proposed CTE programs at Frederick Douglass HS and the spatial needs of the (LRE-F) special education program at Joseph Briscoe SE.

IAC staff reviewed the initial educational specifications (edspec) developed for the second and third/fourth HSP projects (Baltimore City College HS and Baltimore Polytechnic Institute HS / Western HS), and used the Total Cost of Ownership (TCO) Comparison Tool to compare the square feet specified in the edspec with the GAB for each project — which is the limit of state CIP participation. School facilities are not set-and-forget assets, and the purpose of the TCO Comparison Tool is to

support project planning and to support public understanding that each project can better or worsen the fiscal sustainability of the entire school facility portfolio — both within an LEA and across the state. After an internal review, the comparisons for each project will be shared with the High School Plan Feasibility Studies team.

MOU §11. COMPREHENSIVE AND BUILDING MAINTENANCE PLANS

IAC staff performed maintenance-effectiveness assessments (MEAs) at three 10-year Plan projects: Pimlico EM, Wildwood EM, and Cherry Hill EM. In addition to work order reports from the computerized maintenance management system (CMMS), staff referenced building maintenance plans (BMPs) to compliment the assessment of maintenance effectiveness at each of the schools. Based on the MEA preliminary reports, the Partners have started work to improve coordination of both the close-out process and the post-occupancy maintenance work over the first two years of operation.

City Schools Coordinating Committee Meeting on School Construction

July 15, 2020

Meeting Summary

1. Introductions

Attendees: Tisha Edwards (Mayor's Office), Larry Flynn (MSA), Jamie Bridges (IAC), Michael Bayer (MDP), Chris Ryer (DOP), Cheryl Casciani (DOP), Jennifer Leonard (DOP), Chad Hayes (DOP), Kyle Leggs (DOP), Reni Lawal (DOP), Marshella Wallace (DOP), Dorothy Hellman (21st Century), Renee Stainrod (21st Century), Michael McBride (21st Century), Robin Smith (21st Century), Jacia Smith (BCRP), Ciara Harris (BCRP), Frank Murphy (DOT), Nikia Mack (DOT), Bob Pipik (HCD), Eric Lee (HCD)

2. Approved Minutes of April 15, 2020

3. Cooperative Use MOU Status: City Schools, BCRP

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> Have not started a second MOU or amendment for next set of schools. All schools opening soon have a licensing agreement in place or in the works, except Mary E. Rodman. BCRP met with principal this morning and will schedule a follow-up. BCRP and 21st Century continuing to work on MOU for non-21st Century schools. No agreement yet on how or if to include cost sharing. Meeting next in two weeks. 	None

4. Planning & Design Coordination: DOT, DOP, City Schools, MSA

a. Pedestrian Safety (*note: quarantine in DOT division has hampered many activities in this section*)

<i>Discussion</i>	<i>Follow-up Task</i>
Lake Clifton Park: Traffic Safety on Harford Road <ul style="list-style-type: none"> DOT plans to ID crosswalk needs starting week of 7/20. Graham Young is working on final design. Will share at community meeting prior to beginning work. Mtg: 7/22 (5pm). Because of COVID-19/quarantine, not sure if work can be done before school starts. DOT will let group know. 	<ul style="list-style-type: none"> DOT to share plan/timing by early August. Michael McBride to share with DOT (Nikia Mack) the changes that City Schools/21st Century will make on campus to ensure they're on the same page re: signage package.
Calvin Rodwell: Hillsdale & Main Crosswalk <ul style="list-style-type: none"> DOT received design for crosswalk. Need to construct ramp first; staff quarantined. Likely will be complete before school starts. Shopping center installed school parking signage in lot. 	None
John Ruhrah: Ramps, crosswalks <ul style="list-style-type: none"> DOT began surveying tech issues for roadway. Staff quarantined. 	<ul style="list-style-type: none"> DOT send status once staff returns,

Mary E. Rodman: Distance & safety for Sarah Roach students <ul style="list-style-type: none"> 21st Century leading plan to start a walking school bus (WSB). Designated routes and stops (school and DOP assisted). WSB materials will be sent to City Schools Legal this week. Working to ID volunteer pool and funding streams. INSPIRE primary routes Identified. Expect DOT work to begin ~ 2 weeks, weather permitting. 	<ul style="list-style-type: none"> DOT will review the proposed walking routes, which have been shared with them, before school starts.
Harford Heights: Ped access during construction <ul style="list-style-type: none"> DOP and DOT coordinating on list of previously discussed improvements, including restricting parking on street leading to school. Alley lights have been upgraded to LED. Request for brighter lights needs to come from residents. DOP and 21st Century do site visit with principal soon. 	<ul style="list-style-type: none"> DOP following up with DPW
All future opening schools	<ul style="list-style-type: none"> DOP to develop prioritized list of items for agencies to complete prior to school opening (specifics, beyond basic primary route expectations). Top tier and second tier priorities.

b. MOU for Constructing ADA Ramps and Crosswalks outside of Project Limits

<i>Discussion</i>	<i>Follow-up Task</i>
MOU Status <ul style="list-style-type: none"> Chris Ryer, Cheryl Casciani, and Eric Johnson developing. Complete in time to have sign off at September Executive Committee meeting. DOP/DOT identifying specific needs for each school and sending to MSA for cost estimates. Walter P. Carter and Medfield submitted to MSA. Govans and Harford Heights next, then will continue with others. Montebello will be discussed at SPRC (~late August). Tisha and Cheryl will work to identify funding once MSA prepares cost estimates for first couple of schools. 	<ul style="list-style-type: none"> Larry Flynn, Cheryl, and Jen Leonard to develop timeline with required signoffs for approval (e.g. IAC vote, school board, Executive Committee). Cheryl share scope with Dorothy Hellman.

5. Planning & Design Coordination: BCRP, DOP, City Schools, MSA

a. Upcoming Design Process

<i>Discussion</i>	<i>Follow-up Task</i>
Highlandtown #237 - <ul style="list-style-type: none"> UDAAP is scheduled for July 23rd. 	None

Cross Country – flood plain/redesign <ul style="list-style-type: none"> 3 options have been presented by architect/engineer. MSA studying the cost implications. Delegate Rosenberg and the principal have been advised of the situation but there has not been a meeting with the larger community. Wanted to wait until there was information based on analysis to share. Communication about project should be transparent and inclusive; share with all MOU partners including the City (Mayor's Office, DOP). 	<ul style="list-style-type: none"> Copy Mayor's Office (Tisha Edwards) and DOP (Chris, Laurie Feinberg) on communications. Chris and Dorothy to follow-up next week. Schedule community meeting as soon as there is information to share.
--	--

b. Closeout Items

<i>Discussion</i>	<i>Follow-up Task</i>
Walter P. Carter pool <ul style="list-style-type: none"> Contracts approved. Waiting for proposal for design work. Fully funded. 	None

c. New Items

<i>Discussion</i>	<i>Follow-up Task</i>
REACH/Clifton Park Stormwater Pipe Leak <ul style="list-style-type: none"> Dorothy Hellman mentioned a leaking stormwater line under the CSX tracks adjacent to REACH. Have met with DPW, need to move forward a solution. Chris and Tisha will assist. 	<ul style="list-style-type: none"> Chris follow-up with Dorothy. Also check with Graham Young (DOT). Add to October agenda.

6. Design Issues

a. Parking

<i>Discussion</i>	<i>Follow-up Task</i>
Walter P. Carter: Offsite options <ul style="list-style-type: none"> Church across street will let staff use their (10) spaces. Doesn't fully meet needs, but a good start. 	<ul style="list-style-type: none"> Take off future agendas.

b. Design Process

<i>Discussion</i>	<i>Follow-up Task</i>
Post SPRC/UDAAP Follow-ups <ul style="list-style-type: none"> Caught up (Calverton, James Mosher, Northwood, Robert Coleman). 	None

7. Feasibility Studies for the Next Round of Schools (High Schools)

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> Have Ed Specs on Douglass and City College. Had kickoff meetings. Historic and BOPA 	<ul style="list-style-type: none"> DOP (Chris and Felicia Nordeen) will work with 21st Century (Dorothy) to find a regular day

<p>reviews happening. Creating prelim feasibility study that describes meetings that need to occur and when.</p> <ul style="list-style-type: none"> Plan to get EAP packages by end of year, to City Schools after annual report (Feb), and to Board of Commissioners for approval by March. Want to be efficient with meeting scheduling: set a consistent day for monthly meeting for 21st Century/DOP/MSA to review whatever is needed. Include architects as needed and as part of their contract meetings. 	<p>each month. Dorothy send Chris list of who needs to be in mtg and prelim list of meetings.</p>
--	---

8. Construction Schedule Update (see Year 1 and Year 2 At-a-Glance)

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> Commodore John Rodgers pushed back in order to wait for Highlandtown #237 swing space. Mary Rodman will be delivered on August 26th. Walter P. Carter and Medfield on schedule for December. Still on schedule to deliver 7 schools in 2021. If we stay on the schedule, the last school (Commodore John Rodgers) will open in December 2023-January 2024. 	None

9. Community Engagement – Coordinating/Collaborating/Informing – 21st Century, DOP, BCRP

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> 21st Century meetings available on web site. PPTs will be posted on school pages. No scheduled INSPIRE meetings. 	None

10. Updates

a. 21st Century Portfolio Building Tour & Lessons Learned Review/ Recap

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> October 21 and 22, following regular quarterly meeting. Plan for new MOU and set a foundation for future resources. Day 1: visit schools, lessons learned from design and construction. Day 2: small group discuss new MOU, refine and improve on current work/process. 	<ul style="list-style-type: none"> Cheryl will discuss at upcoming monthly BCRP and DOT meetings. The agenda planning team (Dorothy, Tisha, Laurie, and Cheryl) will share draft agenda soon.

b. Surplus School Buildings

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> Need to position New Song Academy for success. City getting New Song a Right-of-Entry into Gilmore building, and moving towards a lease. City Schools engagement and DOP 	<ul style="list-style-type: none"> Cheryl will talk with Chad Hayes about providing some assistance for New Song. Request help from 21st Century Engagement or City Schools' Office of New Initiatives.

<p>assistance would be valuable in helping generate community support for the move.</p> <ul style="list-style-type: none"> • City released an Expression of Interest for 6 schools in the spring. Grove Park, Roland, Patterson, and Raynor Brown got multiple viable options. Patterson has a letter of intent. HCD will do an RFP in September for the others to nail down reuse. • Baltimore Collegiate will be moving into Monarch. Unsure of term. 	
---	--

c. Upcoming Events

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> • Mary E. Rodman ribbon cutting: August 26, 3-5 pm. Determining format. 	<ul style="list-style-type: none"> • 21st Century will share invite when available.

d. INSPIRE

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> • Primary route construction: Medfield is happening now, Mary E. Rodman expected to start in next 2 weeks, weather permitting, and Walter P. Carter will follow. 	None

Next Scheduled Coordinating Committee Meeting: October 21, 2020 at 9:00 a.m.

Baltimore City Schools Construction Program
MOU Executive Committee Meeting
September 16, 2020

Stat Committee Update

STAT Reporting updates

- Summer 2020 meeting postponed
- Updates to attached metrics include:
 - WFD totals for completed schools to date, including final updates for the Baybrook, Calvin Rodwell, and John Ruhrah projects.
 - Contract updates related to MBE participation and change orders

Workforce Development Snapshot - August 2020

Completed Schools

School	Company	Mobilization Date	Committed Local New Hires	Official Local New Hires	Committed Total Hours	Official Total Hours	Committed Baltimore City Resident Hours	Official Baltimore City Resident Hours
Arlington	Dustin Construction	7/5/2018	26	62	172,844.00	218,959.78	27,111.00	32,930.50
Arundel	MCN Build	8/1/2016	38	59	135,849.00	177,147.43	43,100.00	52,634.70
Bay Brook	CAM Construction	7/23/2018	9	23	133,910.00	210,310.70	10,310.00	25,464.18
Calvin M. Rodwell	Skanska USA Building, Inc.	8/13/2018	23	42	158,125.00	226,518.60	51,782.00	38,537.98
Cherry Hill	Hess Construction	2/10/2017	26	76	197,888.00	236,751.55	33,508.00	44,847.94
Dorothy I Height (J.E.H)	J.Vinton Schafer/Cain Construction	8/10/2016	18	68	121,055.00	163,523.58	21,988.00	34,804.03
Fairmount-Harford	MCN Build/Southway Builders	5/3/2018	21	55	145,582.00	274,660.09	25,093.00	77,281.77
Forest Park	Hess Construction	2/6/2017	22	140	275,950.00	419,345.03	28,040.00	68,259.05
Fort Worthington	Gilbane	1/11/2016	24	70	180,000.00	194,101.70	31,668.00	31,980.81
Frederick	Gilbane	2/1/2016	28	52	92,281.00	132,570.02	20,428.00	35,206.71
John Ruhrah	MCN Build/Southway Builders	9/14/2018	33	64	148,442.00	260,305.86	35,180.00	55,328.09
Pimlico	Dustin Construction	10/13/2016	29	85	151,805.00	227,530.38	30,756.00	36,341.08
Robert Poole	CAM Construction	8/22/2016	25	95	188,305.00	281,920.73	28,167.00	57,574.41
Wildwood (Lyndhurst)	Turner Construction	7/11/2016	47	66	168,048.00	240,870.02	22,685.00	40,050.63
Totals:			369	957	2,270,084.00	3,264,515.47	409,816.00	631,241.88

Key
Committed = GMP
Official - Final Numbers

Contract Number	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
YEAR 1 SCHOOLS										
21st CENTURY SCHOOL BUILDINGS PROGRAM										
BCS-001	Program Manager Services		5/7/2014	City School Partners	\$ 6,257,816.30	29.00%	29.00%	\$ 1,814,766.73	\$ 1,814,766.73	29.00%
BCS-002	LEED/Green Building Consulting Services	4/3/2014	8/13/2014	Lorax Partners	\$ 905,358.00	10.00%	11.18%	\$ 101,219.02	\$ 101,219.02	11.18%
BCS-024	Code Consultant - Year 1	3/24/2015	6/4/2015	Institute for Building Technology & Safety	\$ 924,934.73	10.00%	11.00%	\$ 101,742.82	\$ 101,742.82	11.00%
BCS-049	Risk Management Consulting Services	9/22/2015	6/8/2016	Bickmore Corporation	\$ 672,954.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-057	OCIP - Insurance Brokerage and Administration Services	8/31/2016	10/31/2016	Alliant Insurance Services, Inc.	\$ 11,983,398.00	20% (fee only)	20% (fee only)	\$ 130,000.00	\$ 130,000.00	20.00%
ARLINGTON										
BCS-026	A/E - Arlington	4/1/2015	8/17/2015 PO	Design Collective	\$ 1,731,984.00	29.00%	29.20%	\$ 505,739.33	\$ 505,739.33	29.20%
BCS-025	CM - Preconstruction - Arlington	4/1/2015	9/9/2015 PO	Dustin Construction	\$ 117,253.50	29.00%	29.43%	\$ 34,507.71	\$ 34,507.71	29.43%
025-A1	Arlington GMP Amendment		5/2/2018	Dustin Construction	\$ 37,262,000.00	30.00%	31.00%	\$ 11,551,220.00	\$ 11,551,220.00	31.00%
BCS-058	Commissioning Agent - Arlington	8/23/2016	11/9/2016	Kibart, Inc.	\$ 89,815.95	10.00%	14.00%	\$ 12,574.23	\$ 12,574.23	14.00%
BCS-069	Arlington T&I	3/6/2018	6/6/2018	Froehling & Robertson, Inc.	\$ 113,240.50	10.00%	10.00%	\$ 11,324.05	\$ 11,324.05	10.00%
ARUNDEL										
BCS-020	A/E - Arundel	1/23/2015	4/17/2015	GWVO, Inc./Architects	\$ 1,878,800.00	29.00%	29.00%	\$ 544,852.00	\$ 544,852.00	29.00%
BCS-021	CM - Arundel	1/23/2015	4/17/2015	MCN Build/Southway Builders, LLC	\$ 85,274.00	29.00%	29.00%	\$ 24,729.46	\$ 24,729.46	29.00%
021-A1	Arundel GMP Amendment		7/27/2016	MCN Build/Southway Builders, LLC	\$ 36,859,523.00	30.00%	36.18%	\$ 13,335,775.42	\$ 13,335,775.42	36.18%
BCS-029	Commissioning Agent - Arundel	6/23/2015	9/3/2015	RMF Engineering	\$ 110,942.00	10.00%	18.00%	\$ 19,969.56	\$ 19,969.56	18.00%
BCS-053	Arundel - T & I	5/26/2016	7/14/2016	Specialized Engineering	\$ 69,906.00	10.00%	10.00%	\$ 6,990.60	\$ 6,990.60	10.00%
	Bill of Materials - FFE - Arundel	6/10/2016	12/6/2017	School Specialty, Inc.	\$ 967,769.31	10.00%	15.00%	\$ 145,165.40	\$ 145,165.40	15.00%
CHERRY HILL										
BCS-018	A/E - Cherry Hill EM School	1/23/2015	8/21/2015 PO	JRS Architects, Inc. **	\$ 1,930,840.00	29.00%	30.24%	\$ 583,886.02	\$ 1,930,840.00	100.00%
BCS-019	CM - Cherry Hill EM School	1/23/2015	8/21/2015 PO	HESS Construction + Engineering	\$ 107,661.10	29.00%	29.25%	\$ 31,490.87	\$ 31,490.87	29.25%
019-A1-A2	Cherry Hill EM School GMP Amendment Total		5/24/2017	HESS Construction + Engineering	\$ 42,085,788.00	30.00%	33.55%	\$ 14,119,781.87	\$ 14,119,781.87	33.55%
BCS-030	Commissioning Agent - Cherry Hill	8/31/2015	4/15/2016 PO	Advanced Building Performance (ABP)**	\$ 101,945.25	10.00%	10.00%	\$ 10,194.53	\$ 101,945.25	100.00%
BCS-050	Swing Space Reno. - Cherry Hill	5/26/2016	6/24/2016	Tito Contractors, Inc. **	\$ 757,361.00	0.00%	0.00%	\$ -	\$ 757,361.00	100.00%
BCS-048	Moving & Relocation Svcs. - Cherry Hill	4/11/2016	6/8/2016	District Moving Companies, Inc.	\$ 89,197.50	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-060	Cherry Hill EM School-T & I	10/28/2016	2/14/2017	ECS Mid-Atlantic, LLC	\$ 126,845.00	10.00%	10.00%	\$ 12,684.50	\$ 12,684.50	10.00%
	Bill of Materials - FFE - Cherry Hill	6/10/2016	5/2/2018	School Specialty, Inc.	\$ 1,235,971.36	10.00%	15.00%	\$ 185,395.70	\$ 185,395.70	15.00%
FOREST PARK										
BCS-022	A/E - Forest Park HS	3/2/2015	8/7/2015 PO	Smolen Emr Ilkovitch (SEI) Architects	\$ 2,638,274.00	29.00%	29.01%	\$ 765,363.29	\$ 765,363.29	29.01%
BCS-023	CM - Forest Park HS	1/23/2015	7/15/2015	HESS Construction + Engineering	\$ 112,991.80	29.00%	29.11%	\$ 32,891.91	\$ 32,891.91	29.11%
023-A1	Forest Park HS GMP Amendment		1/11/2017	HESS Construction + Engineering	\$ 56,193,983.00	30.00%	33.79%	\$ 18,987,946.86	\$ 18,987,946.86	33.79%
BCS-031	Commissioning Agent - Forest Park	8/31/2015	3/24/2016	Advanced Building Performance (ABP)**	\$ 100,288.65	10.00%	10.00%	\$ 10,028.87	\$ 100,288.65	100.00%
BCS-052	Swing Space Reno. - Forest Park	5/26/2016	6/24/2016	Tito Contractors, Inc.**	\$ 724,120.00	0.00%	0.00%	\$ -	\$ 724,120.00	100.00%
BCS-047	Moving & Relocation Svcs. - Forest Park	4/13/2016	6/8/2016	Walters Relocations, Inc.**	\$ 114,306.15	0.00%	0.00%	\$ -	\$ 114,306.15	100.00%
BCS-061	Forest Park HS- T & I	10/28/2016	2/14/2017	Hillis-Carnes Engineering Associates, Inc.	\$ 86,526.00	10.00%	10.00%	\$ 8,652.60	\$ 8,652.60	10.00%
	Bill of Materials - FFE - Forest Park	6/10/2016	2/7/2018	Douron, Inc.	\$ 1,102,150.82	10.00%	10.00%	\$ 110,215.08	\$ 110,215.08	10.00%
FREDERICK										
BCS-004	A/E - Frederick Elementary	7/1/2014	9/17/2014	USA Architects Planners + Interior Designers (USA)	\$ 1,527,000.00	29.00%	31.00%	\$ 473,370.00	\$ 473,370.00	31.00%
BCS-008	CM Services - Preconstruction - Frederick	9/11/2014	1/5/2015	Gilbane Building Company	\$ 118,323.00	29.00%	29.00%	\$ 34,313.67	\$ 34,313.67	29.00%
004-A1-A2	Frederick GMP Amendment Total		4/6/2016	Gilbane Building Company	\$ 25,135,322.00	32.00%	31.87%	\$ 8,010,627.12	\$ 8,010,627.12	31.87%
BCS-007	Commissioning Agent - Frederick	10/14/2014	12/10/2014	Reynolds Consulting Engineers	\$ 68,383.00	10.00%	10.00%	\$ 6,838.30	\$ 6,838.30	10.00%
BCS-032	Frederick - T & I	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 95,030.40	10.00%	12.00%	\$ 11,403.65	\$ 11,403.65	12.00%
BCS-062	Frederick - Design, Furnish, and Install AV, Network, & Telecom	1/5/2017	3/21/2017	Plexus Installations, Inc. dba Plexus Group (SBR)**	\$ 1,965,356.87	15.00%	15.00%	\$ 294,803.53	\$ 1,965,356.87	100.00%
BCS-065	Moving & Relocation Svcs. - Frederick	3/3/2017	4/11/2017	District Moving Companies, Inc.	\$ 26,411.00	0.00%	0.00%	\$ -	\$ -	0.00%
	Bill of Materials - FFE - Frederick	6/10/2016	3/8/2017	School Specialty, Inc.	\$ 857,558.87	10.00%	15.00%	\$ 128,633.83	\$ 128,633.83	15.00%
FT WORTHINGTON										
BCS-003	A/E - Fort Worthington Elementary	6/30/2014	9/17/2014	Grimm & Parker Architects (G+P)	\$ 1,941,357.00	29.00%	52.14%	\$ 1,012,223.54	\$ 1,012,223.54	52.14%
BCS-006	CM Services - Ft. Worthington	9/11/2014	1/5/2015	Gilbane Building Company	\$ 120,831.00	29.00%	29.00%	\$ 35,040.99	\$ 35,040.99	29.00%
006-A1-A2	Fort Worthington GMP Total		3/26/2016	Gilbane Building Company	\$ 33,080,646.00	32.00%	31.95%	\$ 10,569,266.40	\$ 10,569,266.40	31.95%
BCS-005	Commissioning Agent - Ft. Worthington	10/14/2014	12/10/2014	Reynolds Consulting Engineers	\$ 82,517.00	10.00%	10.00%	\$ 8,251.70	\$ 8,251.70	10.00%
BCS-033	Fort Worthington - T & I	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 96,452.40	10.00%	12.00%	\$ 11,574.29	\$ 11,574.29	12.00%
BCS-063	Ft. Worth - Design, Furnish, and Install AV, Network, & Telecom	1/5/2017	3/21/2017	Plexus Installations, Inc. dba Plexus Group (SBR)**	\$ 2,197,130.26	15.00%	15.00%	\$ 329,569.54	\$ 2,197,130.26	100.00%
BCS-066	Moving & Relocation Svcs. - Ft. Worthington	3/3/2017	4/11/2017	District Moving Companies, Inc.	\$ 37,400.00	0.00%	0.00%	\$ -	\$ -	0.00%
	Bill of Materials - FFE - Ft. Worthington	6/10/2016	3/8/2017	Douron, Inc.	\$ 986,857.92	10.00%	10.00%	\$ 98,685.79	\$ 98,685.79	10.00%
JOHN E HOWARD										
BCS-012	A/E - John E. Howard Elementary	10/20/2014	1/30/2015	Cho Benn Holback & Associates***	\$ 1,519,446.00	29.00%	62.38%	\$ 947,830.41	\$ 1,519,446.00	100.00%
BCS-011	CM - Preconstruction Services - John E. Howard Elementary	10/20/2014	2/18/2015	J.Vinton Schafer & Sons, Inc. (JVS)	\$ 141,501.00	29.00%	29.00%	\$ 41,035.29	\$ 41,035.29	29.00%
011-A1	John Eager Howard GMP Amendment		7/27/2016	J.Vinton Schafer & Sons, Inc. (JVS)	\$ 28,359,808.00	30.00%	33.65%	\$ 9,543,075.39	\$ 9,543,075.39	33.65%
IT/AV Amendment			11/7/2017		\$ 1,943,509.00					
BCS-016	Commissioning Agent - John E. Howard	4/22/2015	8/12/2015	RMF Engineering	\$ 105,091.00	10.00%	11.00%	\$ 11,560.01	\$ 11,560.01	11.00%
BCS-041	Swing Space Reno. - John Eager Howard	3/21/2016	4/22/2016	J.A.K. Construction	\$ 138,500.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-045	Moving & Relocation Svcs. (Pre-Con) - John Eager Howard	4/18/2016	5/5/2016	The Kane Company/Officer Movers, Inc.	\$ 67,613.10	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-056	John Eager Howard - T & I	5/20/2016	7/14/2016	Hillis-Carnes Engineering Associates, Inc.	\$ 89,181.60	10.00%	10.00%	\$ 8,918.16	\$ 8,918.16	10.00%
BCS-067	Moving & Relocation Svcs. (Post Con) - John Eager Howard	4/3/2017	5/3/2017	Hoffberger Moving Companies**	\$ 45,804.55	0.00%	0.00%	\$ -	\$ 45,804.55	100.00%

Contract Number	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
	Bill of Materials - FFE - John Eager Howard	6/10/2016	7/18/2017	Douron, Inc.	\$ 827,967.65	10.00%	10.00%	\$ 82,796.77	\$ 82,796.77	10.00%
LYNDHURST										
BCS-009	A/E - Lyndhurst Elementary	10/20/2014	1/30/2015	STV, Inc.	\$ 1,432,800.00	29.00%	33.00%	\$ 472,824.00	\$ 472,824.00	33.00%
BCS-010	CM - Lyndhurst Elementary	10/20/2014	2/18/2015	Turner Construction Company	\$ 108,015.00	29.00%	29.00%	\$ 31,324.35	\$ 31,324.35	29.00%
010-A1	Lyndhurst GMP Amendment		5/16/2016	Turner Construction Company/JLN	\$ 35,204,180.00	30.00%	30.00%	\$ 10,561,254.00	\$ 10,561,254.00	30.00%
IT/AV Amendment					\$ 2,424,780.00					
BCS-015	Commissioning Agent - Lyndhurst Elementary	4/22/2015	8/12/2015	Setty & Associates Intl.**	\$ 99,615.00	10.00%	18.17%	\$ 18,100.05	\$ 99,615.00	100.00%
BCS-042	Swing Space Reno. - Lyndhurst	3/10/2016	4/22/2016	Tito Contractors, Inc.**	\$ 92,222.00	0.00%	0.00%	\$ -	\$ 92,222.00	100.00%
BCS-044	Moving & Relocation Svcs. (Pre Con) - Lyndhurst	4/13/2016	5/5/2016	The Kane Company/Officer Movers, Inc	\$ 50,274.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-054	Lyndhurst - T & I	5/19/2016	7/14/2016	Hillis-Carnes Engineering Associates, Inc.	\$ 96,114.00	10.00%	10.00%	\$ 9,611.40	\$ 9,611.40	10.00%
BCS-068	Moving & Relocation Svcs. (Post Con) - Lyndhurst	4/4/2017	5/3/2017	Hoffberger Moving Companies**	\$ 54,783.85	0.00%	0.00%	\$ -	\$ 54,783.85	100.00%
BCS-077	Water Leakage Investigation at Lyndhurst	N/A	8/9/2018	Wiss, Janney, Elstner Associates, Inc.	\$ 7,500.00	0.00%	0.00%	\$ -	\$ -	0.00%
	Bill of Materials - FFE - Lyndhurst	6/10/2016	7/18/2017	School Specialty, Inc.	\$ 1,085,640.60	10.00%	15.00%	\$ 162,846.09	\$ 162,846.09	15.00%
PATTERSON/CLAREMONT										
BCS-036	A/E - Patterson/Claremont	2/18/2016	7/27/2016	Stantec Architecture	\$ 2,799,892.00	29.00%	52.00%	\$ 1,455,943.84	\$ 1,455,943.84	52.00%
BCS-037		2/23/2016	7/27/2016	Skanska USA Building	\$ 125,061.83	29.00%	29.00%	\$ 36,267.93	\$ 36,267.93	29.00%
037-A1	Patterson/Claremont GMP	N/A	6/19/2019	Skanska USA Building	\$ 88,473,818.00	30.00%	33.00%	\$ 29,196,359.94	\$ 29,196,359.94	33.00%
BCS-039	Commissioning Agent - Patterson/Claremont	3/1/2017	4/6/2017	Advanced Building Performance (ABP)**	\$ 129,074.40	10.00%	10.00%	\$ 12,907.44	\$ 129,074.40	100.00%
BCS-038	Patterson - T&I	3/19/2019	5/7/2019	ECS Mid-Atlantic, LLC	\$ 489,280.00	10.00%	10.00%	\$ 48,928.00	\$ 48,928.00	10.00%
PIMLICO										
BCS-028	A/E - Pimlico	4/1/2015	8/21/2015	Design Collective	\$ 1,820,000.00	29.00%	29.60%	\$ 538,720.00	\$ 538,720.00	29.60%
BCS-027	CM - Pimlico	4/1/2015	9/9/2015	Dustin Construction	\$ 117,253.50	29.00%	29.43%	\$ 34,507.71	\$ 34,507.71	29.43%
027-A1-A2	Pimlico GMP Total	N/A	3/10/2017	Dustin Construction	\$ 37,836,910.24	30.00%	33.39%	\$ 12,633,744.33	\$ 12,633,744.33	33.39%
BCS-034	Commissioning Agent - Pimlico	1/12/2016	3/24/2016	Brinjac Engineering, Inc.	\$ 100,164.75	10.00%	10.00%	\$ 10,016.48	\$ 10,016.48	10.00%
BCS-051	Swing Space Reno. - Pimlico	5/24/2016	6/24/2016	Tito Contractors, Inc. **	\$ 688,767.40	0.00%	0.00%	\$ -	\$ 688,767.40	100.00%
BCS-046	Moving & Relocation Svcs. - Pimlico	4/18/2016	6/8/2016	The Kane Company/Officer Movers, Inc	\$ 108,425.10	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-059	Pimlico - Testing and Inspection	10/7/2016	11/9/2016	Hillis-Carnes Engineering Associates, Inc.	\$ 180,370.60	10.00%	10.00%	\$ 18,037.06	\$ 18,037.06	10.00%
	Bill of Materials - FFE - Pimlico	6/10/2016	12/6/2017	Douron, Inc.	\$ 985,729.23	10.00%	10.00%	\$ 98,572.92	\$ 98,572.92	10.00%
ROBERT POOLE										
BCS-013	A/E Robert Poole Building	12/23/2014	3/19/2015	JRS Architects, Inc.**	\$ 2,466,870.00	29.00%	29.52%	\$ 728,220.02	\$ 2,466,870.00	100.00%
BCS-014	CM - Robert Poole Building	12/23/2014	3/19/2015	CAM Construction Company	\$ 105,266.00	29.00%	30.00%	\$ 31,579.80	\$ 31,579.80	30.00%
014-A1	Robert Poole GMP Amendment #1	N/A	7/27/2016	CAM Construction Company	\$ 38,507,745.00	30.00%	30.61%	\$ 11,787,220.74	\$ 11,787,220.74	30.61%
BCS-017	Commissioning Agent - Robert E. Poole	6/23/2015	9/3/2015	RMF Engineering	\$ 97,565.00	10.00%	17.00%	\$ 16,586.05	\$ 16,586.05	17.00%
BCS-040	Swing Space Reno. - Robert Poole	3/4/2016	4/22/2016	J.A.K. Construction	\$ 353,500.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-043	Moving & Relocation Svcs. - Robert Poole	4/4/2016	5/5/2016	District Moving Companies, Inc.	\$ 78,477.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-055	Robert Poole - T & I	5/27/2016	7/14/2016	Specialized Engineering	\$ 127,548.00	10.00%	10.00%	\$ 12,754.80	\$ 12,754.80	10.00%
	Bill of Materials - FFE - Robert Poole	6/10/2016	2/7/2018	School Specialty, Inc.	\$ 1,096,011.64	10.00%	15.00%	\$ 164,401.75	\$ 164,401.75	15.00%
TOTAL (YEAR 1)					\$ 526,457,871.68		30.95%	\$ 162,939,655.49	\$ 172,992,046.47	32.86%

Contract Number	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
YEAR 2 SCHOOLS										
21st CENTURY SCHOOL BUILDINGS PROGRAM										
BCS-02-100	Code Consultant - Year 2	7/10/2017	11/7/2017	Institute for Building Technology & Safety	\$ 1,528,504.00	10.00%	10.00%	\$ 152,850.40	\$ 152,850.40	10.00%
BCS-02-110-ESP	Instructional Technology & Telecommunication Design Consultant	8/30/2017	11/7/2017	Educational Systems Planning	\$ 1,500,000.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-02-110-JMT				Johnson, Mirmiran & Thompson (JMT)						
BCS-02-110-MGAC				Mark G. Anderson Consultants (MGAC)						
BCS-02-115-DMCI	Moving & Relocation Services	1/23/2018	3/7/2018	District Moving Companies, Inc. (DMCI)	\$ 1,400,000.00	0.00%	0.00%	\$ 697,714.85	\$ 697,714.85	49.84%
BCS-02-115-HMS				Hoffberger Moving Services, LLC (HMS) **						
BCS-02-115-WRI				Walters Relocations, Inc. (WRI)**						
BCS-02-120-GCI	Water Testing Services	3/19/2018	7/12/2018	Global Consulting, Inc. (GCI)	\$ 1,200,000.00	0.00%	0.00%	\$ 17,262.16	\$ 17,262.16	1.44%
BCS-02-120-SALUT				Soil and Land Use Technology, Inc. (SALUT) **						
BCS-02-120-IEI				Inspection Experts, Inc. (IEI)						
BCS-02-120-BATTA				BATTA Environmental Associates, Inc. (BATTA) **						
BCS-02-120-PSI				Professional Service Industries, Inc. (PSI)						
FEASIBILITY STUDIES										
BCS-201	FS - Medfield Heights Elementary School	5/1/2015	7/15/2015	Mimar McKissack**	\$ 40,477.00	29.00%	40.47%	\$ 16,381.04	\$ 40,477.00	100.00%
BCS-202	FS - Cross Country	5/1/2015	7/15/2015	Design Collective (DCI)	\$ 47,500.00	29.00%	35.80%	\$ 17,005.00	\$ 17,005.00	35.80%
BCS-203	FS - John Ruhrah	5/1/2015	7/15/2015	Design Collective (DCI)	\$ 45,500.00	29.00%	35.70%	\$ 16,243.50	\$ 16,243.50	35.70%
BCS-204	FS - Calvin M. Rodwell	5/1/2015	7/15/2015	Design Collective (DCI)	\$ 46,500.00	29.00%	36.15%	\$ 16,809.75	\$ 16,809.75	36.15%
BCS-205	FS - Govans	7/2/2015	11/3/2015	Crabtree, Rorbaugh & Associates Architects	\$ 61,291.00	29.00%	36.79%	\$ 22,548.96	\$ 22,548.96	36.79%
BCS-206	FS - Bay Brook	7/2/2015	11/3/2015	JRS Architects**	\$ 57,000.00	29.00%	31.50%	\$ 17,955.00	\$ 57,000.00	100.00%
BCS-207	FS - Calverton	7/2/2015	11/3/2015	JRS Architects**	\$ 57,000.00	29.00%	31.50%	\$ 17,955.00	\$ 57,000.00	100.00%
BCS-208	FS - Walter P. Carter	7/2/2015	11/3/2015	Penza Bailey/Newman JV	\$ 53,349.46	29.00%	51.40%	\$ 27,421.62	\$ 27,421.62	51.40%
BCS-209	FS-Harford Heights Elementary School	1/8/2016	4/5/2016	Grimm + Parker Architects	\$ 62,648.30	29.00%	39.94%	\$ 25,021.73	\$ 25,021.73	39.94%
BCS-210	FS -Montebello	1/8/2016	4/5/2016	Thomas, Marks Architects**	\$ 58,830.53	29.00%	49.20%	\$ 28,944.62	\$ 58,830.53	100.00%
BCS-211	FS - Mary Rodman	1/8/2016	4/5/2016	Stantec Architecture	\$ 54,793.60	29.00%	52.00%	\$ 28,492.67	\$ 28,492.67	52.00%
BCS-214	FS - James Mosher	2/6/2017	7/12/2017	Colimore Architects, Inc.	\$ 66,555.00	29.00%	44.00%	\$ 29,284.20	\$ 29,284.20	44.00%
BCS-212	FS - Northwood	2/6/2017	5/3/2017	RRMM Architects, PC	\$ 70,881.80	29.00%	36.00%	\$ 25,517.45	\$ 25,517.45	36.00%
BCS-213	FS - Robert W. Coleman	2/6/2017	8/27/2017	RRMM Architects, PC	\$ 62,242.60	29.00%	32.00%	\$ 19,917.63	\$ 19,917.63	32.00%
BCS-215	FS - Highlandtown Elementary/Middle	9/11/2017	11/7/2017	GWVO, Inc./Architects	\$ 62,358.00	29.00%	34.60%	\$ 21,575.87	\$ 21,575.87	34.60%
BCS-216	FS - Commodore John Rodgers Elementary/Middle	9/11/2017	11/7/2017	GWVO, Inc./Architects	\$ 62,358.00	29.00%	34.60%	\$ 21,575.87	\$ 21,575.87	34.60%
BCS-217	FS - Frederick Douglass Building	1/20/2020	4/7/2020	Design Collective, Inc.	\$ 94,198.00	29.00%	29.20%	\$ 27,505.82	\$ 27,505.82	29.20%
BCS-218	FS - Baltimore City College	3/13/2020	5/5/2020	JRS Architects, Inc. **	\$ 83,574.24	29.00%	29.00%	\$ 24,236.53	\$ 83,574.24	100.00%
BAY-BROOK ELEMENTARY/MIDDLE										
BCS-02-004-AE	AE - Bay-Brook E/M	6/4/2017	8/16/2017	Crabtree, Rohrbaugh & Associates	\$ 2,129,417.00	31.00%	31.10%	\$ 662,248.69	\$ 662,248.69	31.10%
BCS-02-004-CM	CM - Pre-Construction - Bay-Brook E/M	6/4/2017	8/16/2017	CAM Construction Company	\$ 90,522.00	29.00%	30.00%	\$ 27,156.60	\$ 27,156.60	30.00%
BCS-02-004-GMP	GMP - Bay-Brook E/M	N/A	9/27/2018	CAM Construction Company	\$ 39,009,088.00	30.00%	41.00%	\$ 15,993,726.08	\$ 15,993,726.08	41.00%
BCS-02-004-CX	CX - Bay-Brook E/M	11/8/2017	2/12/2017	Setty & Associates Intl.**	\$ 89,697.50	10.00%	10.00%	\$ 8,969.75	\$ 89,697.50	100.00%
BCS-02-004-SS	SSR - Bay-Brook E/M	4/25/2018	6/6/2018	Tito Contractors, Inc.**	\$ 175,324.00	0.00%	0.00%	\$ -	\$ 175,324.00	100.00%
BCS-02-004-TI	T&I - Bay-Brook E/M	7/5/2018	9/5/2018	ECS Mid-Atlantic, LLC	\$ 122,450.00	10.00%	10.00%	\$ 12,245.00	\$ 12,245.00	10.00%
	Bill of Materials - FFE - Bay-Brook E/M	6/10/2016	5/7/2019	Douron, Inc.	\$ 1,000,323.05	10.00%	10.00%	\$ 100,032.31	\$ 100,032.31	10.00%
CALVIN M. RODWELL ELEMENTARY/MIDDLE										
BCS-02-003-AE	AE - Calvin M. Rodwell E/M	5/25/2017	8/16/2017	Design Collective, Inc. + Samaha Assoc., PC JV	\$ 1,679,673.88	31.00%	31.20%	\$ 524,058.25	\$ 524,058.25	31.20%
BCS-02-003-CM	CM - Pre-Construction - Calvin M. Rodwell E/M	5/24/2017	8/16/2017	Skanska USA Building, Inc.	\$ 75,525.75	29.00%	29.00%	\$ 21,902.47	\$ 21,902.47	29.00%
BCS-02-003-GMP	GMP - Calvin M. Rodwell E/M	N/A	10/3/2018	Skanska USA Building, Inc.	\$ 36,767,365.00	30.00%	52.00%	\$ 19,119,029.80	\$ 19,119,029.80	52.00%
BCS-02-003-CX	CX - Calvin M. Rodwell E/M	11/8/2017	2/12/2017	Setty & Associates Intl.**	\$ 89,697.50	10.00%	10.00%	\$ 8,969.75	\$ 89,697.50	100.00%
BCS-02-003-SS	SSR - Calvin M. Rodwell E/M	4/27/2018	6/6/2018	Centennial Contractors Enterprises, Inc.	\$ 126,783.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-02-003-TI	T&I - Calvin M. Rodwell E/M	7/10/2018	9/5/2018	DIW Group, Inc. t/a Specialized Engineering	\$ 118,860.00	10.00%	10.00%	\$ 11,886.00	\$ 11,886.00	10.00%
	Bill of Materials - FFE - Calvin M. Rodwell E/M	6/10/2016	5/7/2019	Douron, Inc.	\$ 965,455.13	10.00%	10.00%	\$ 96,545.51	\$ 96,545.51	10.00%
CALVERTON ELEMENTARY/MIDDLE										
BCS-02-005-AE	AE - Calverton E/M	5/17/2018	9/27/2018	JRS Architects, Inc. **	\$ 2,026,501.61	31.00%	51.42%	\$ 1,042,027.13	\$ 2,026,501.61	100.00%
BCS-02-005-CM	CM - Pre-Construction - Calverton E/M	5/17/2018	9/27/2018	The Whiting-Turner Contracting Company	\$ 190,627.03	29.00%	29.00%	\$ 55,281.84	\$ 55,281.84	29.00%
BCS-02-005-GMP1	GMP 1 - Calverton E/M	N/A	10/31/2019	The Whiting-Turner Contracting Company	\$ 6,189,280.09	30.00%	29.66%	\$ 1,835,740.47	\$ 1,835,740.47	29.66%
BCS-02-005-GMP2	GMP 2 - Calverton E/M	N/A	4/1/2020	The Whiting-Turner Contracting Company	\$ 32,279,199.00	30.00%	33.00%	\$ 10,652,135.67	\$ 10,652,135.67	33.00%
BCS-02-005-GMP3	GMP 3 - Calverton E/M	N/A	7/22/2020	The Whiting-Turner Contracting Company	\$ 11,256,202.00	30.00%	34.00%	\$ 3,827,108.68	\$ 3,827,108.68	34.00%
BCS-02-005-CX	CX - Calverton E/M	11/5/2018	1/8/2019	Kibart, Inc.	\$ 96,425.00	10.00%	35.00%	\$ 33,748.75	\$ 33,748.75	35.00%
BCS-02-005-TI	T&I - Calverton E/M	12/23/2019	3/3/2020	ATC Group Services, LLC	\$ 118,561.00	10.00%	10.00%	\$ 11,856.10	\$ 11,856.10	10.00%
CROSS COUNTRY ELEMENTARY/MIDDLE										
BCS-02-007-AE	AE - Cross Country E/M	6/26/2018	12/20/2018	ATI, Inc.**	\$ 1,095,676.40	31.00%	59.13%	\$ 647,873.46	\$ 1,095,676.40	100.00%
BCS-02-007-CM	CM - Pre-Construction - Cross Country E/M	8/13/2018	12/20/2018	Turner Construction Company	\$ 147,728.00	29.00%	29.80%	\$ 44,022.94	\$ 44,022.94	29.80%
BCS-02-007-CX	CX - Cross Country E/M	11/30/2018	2/5/2019	Wright Commissioning, LLC	\$ 90,850.00	10.00%	10.00%	\$ 9,085.00	\$ 9,085.00	10.00%
BCS-02-007-SS	SS - Cross Country E/M	4/26/2019	6/18/2019	Tito Contractors, Inc.**	\$ 141,231.25	0.00%	0.00%	\$ -	\$ 141,231.25	100.00%
FAIRMOUNT HARFORD BUILDING										
BCS-02-002-DB	Design Build - Fairmount Harford Bldg.	5/23/2017	8/16/2017	MCN Build/Southway Builders, LLC	\$ 192,743.00	20.00%	37.00%	\$ 71,314.91	\$ 71,314.91	37.00%
BCS-02-002-GMP	Fairmount Harford GMP	N/A	4/26/2018	MCN Build/Southway Builders, LLC	\$ 49,216,622.00	32.00%	32.00%	\$ 15,749,319.04	\$ 15,749,319.04	32.00%
BCS-02-002-CX	CX - Fairmount Harford Bldg.	1/10/2018	3/7/2018	Brinjac Engineering	\$ 97,229.00	10.00%	23.00%	\$ 22,362.67	\$ 22,362.67	23.00%
BCS-02-002-TI	T&I - Fairmount Harford Bldg.	3/7/2018	5/2/2018	ECS Mid-Atlantic, LLC	\$ 74,503.20	10.00%	10.00%	\$ 7,450.32	\$ 7,450.32	10.00%
	Bill of Materials - FFE - Fairmount Harford Bldg	6/10/2016	5/7/2019	School Specialty, Inc.	\$ 1,187,038.86	10.00%	15.00%	\$ 178,055.83	\$ 178,055.83	15.00%
GOVANS ES										
BCS-02-008-AE	AE - Govans ES	12/15/2017	3/21/2018	USA Architects, Planners + Interior Designers PA	\$ 1,657,139.17	31.00%	36.30%	\$ 601,541.52	\$ 601,541.52	36.30%
BCS-02-008-CM	CM - Preconstruction - Govans ES	12/15/2017	3/21/2018	Keller Construction Management	\$ 152,150.00	29.00%	29.00%	\$ 44,123.50	\$ 44,123.50	29.00%
BCS-02-008-GMP1	GMP 1 - Govans ES	N/A	4/22/2020	Dustin Construction, Inc.	\$ 24,101,768.26	30.00%	27.46%	\$ 6,618,345.56	\$ 6,618,345.56	27.46%
BCS-02-008-CX	CX - Govans ES	8/10/2018	10/3/2018	Wright Commissioning, LLC	\$ 94,980.00	10.00%	10.00%	\$ 9,498.00	\$ 9,498.00	10.00%
BCS-02-008-TI	T&I - Govans ES	10/1/2019	2/4/2020	ATC Group Services, LLC	\$ 131,105.00	10.00%	10.00%	\$ 13,110.50	\$ 13,110.50	10.00%
BCS-02-008-SS	SS - Govans ES	5/2/2019	6/18/2019	Tito Contractors, Inc. **	\$ 238,960.00	0.00%	0.00%	\$ -	\$ 238,960.00	100.00%

Contract Number	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
HARFORD HEIGHTS/SHARP-LEADENHALL ELEMENTARY										
BCS-02-009-AE	AE - Harford Heights ES	3/1/2018	8/1/2018	Crabtree, Rohrbaugh & Associates	\$ 1,978,686.64	31.00%	32.50%	\$ 643,073.16	\$ 643,073.16	32.50%
BCS-02-009-CM	CM - Preconstruction - Harford Heights ES	3/1/2018	8/1/2018	MCN Build/Southway Builders, LLC	\$ 169,976.00	29.00%	29.00%	\$ 49,293.04	\$ 49,293.04	29.00%
BCS-02-009-GMP	GMP - Harford Heights ES	N/A	4/1/2020	MCN Build/Southway Builders, LLC	\$ 44,636,933.00	30.00%	30.00%	\$ 13,391,079.90	\$ 13,391,079.90	30.00%
BCS-02-009-CX	CX - Harford Heights ES	9/19/2018	11/8/2018	Wright Commissioning, LLC	\$ 98,515.00	10.00%	10.00%	\$ 9,851.50	\$ 9,851.50	10.00%
BCS-02-009-TI	TI - Harford Heights ES	7/25/2019	10/8/2019	ECS Mid-Atlantic, LLC	\$ 107,304.00	10.00%	10.00%	\$ 10,730.40	\$ 10,730.40	10.00%
HIGHLANDTOWN ELEMENTARY/MIDDLE SCHOOL										
BCS-02-010-AE	AE - Highlandtown EMS	1/31/2020	4/22/2020	JRS Architects, Inc.**	\$ 1,000,391.55	31.00%	37.50%	\$ 375,146.83	\$ 1,000,391.55	100.00%
BCS-02-010-CM	CM - Preconstruction - Highlandtown EMS	1/31/2020	4/22/2020	CAM Construction Company	\$ 154,312.00	29.00%	29.00%	\$ 44,750.48	\$ 44,750.48	29.00%
JAMES MOSHER ELEMENTARY SCHOOL										
BCS-02-011-AE	AE - James Mosher ES	9/7/2018	1/24/2019	Waldon Studio/Hughes Group Architects JV**	\$ 979,035.28	31.00%	45.51%	\$ 445,558.96	\$ 979,035.28	100.00%
BCS-02-011-CM	CM - Preconstruction - James Mosher ES	9/7/2018	1/24/2019	Dustin Construction, Inc.	\$ 169,007.00	29.00%	29.00%	\$ 49,012.03	\$ 49,012.03	29.00%
BCS-02-011-GMP	GMP - James Mosher ES	N/A	4/1/2020	Dustin Construction, Inc.	\$ 26,139,160.31	30.00%	24.35%	\$ 6,364,885.54	\$ 6,364,885.54	24.35%
BCS-02-011-CX	CX - James Mosher ES	1/18/2019	4/4/2019	Setty & Associates Intl.**	\$ 90,948.00	10.00%	10.00%	\$ 9,094.80	\$ 9,094.80	100.00%
BCS-02-011-TI	TI - James Mosher ES	3/5/2020	5/5/2020	Hillis-Carnes Engineering Associates, Inc.	\$ 50,989.00	10.00%	10.00%	\$ 5,098.90	\$ 5,098.90	10.00%
BCS-02-011-SS	SS - James Mosher ES	4/10/2019	6/18/2019	Tito Contractors, Inc.**	\$ 168,611.00	0.00%	0.00%	-	\$ 168,611.00	100.00%
JOHN RUHRAH ELEMENTARY/MIDDLE										
BCS-02-001-AE	AE - John Ruhrah E/M	2/8/2017	6/7/2017	Grimm & Parker Architects	\$ 1,641,718.62	31.00%	52.14%	\$ 855,992.09	\$ 855,992.09	52.14%
BCS-02-001-CM	CM - Pre-Construction - John Ruhrah E/M	2/10/2017	7/5/2017	MCN Build/Southway Builders, LLC	\$ 56,619.20	29.00%	29.00%	\$ 16,419.57	\$ 16,419.57	29.00%
BCS-02-001-GMP	GMP - John Ruhrah E/M	N/A	9/27/2018	MCN Build/Southway Builders, LLC	\$ 42,759,429.00	30.00%	30.95%	\$ 13,234,043.28	\$ 13,234,043.28	30.95%
BCS-02-001-CX	CX - John Ruhrah E/M	11/8/2017	1/2/2018	Kibart, Inc.	\$ 96,188.40	10.00%	28.00%	\$ 26,932.75	\$ 26,932.75	28.00%
BCS-02-001-SS	SSR - John Ruhrah E/M	4/30/2018	6/6/2018	Tito Contractors, Inc.**	\$ 263,967.00	0.00%	0.00%	-	\$ 263,967.00	100.00%
BCS-02-001-TI	TI - John Ruhrah E/M	8/15/2018	10/3/2018	Hillis-Carnes Engineering Associates, Inc.	\$ 124,750.00	10.00%	10.00%	\$ 12,475.00	\$ 12,475.00	10.00%
BCS02-001-PC	Portable Classroom Lease - John Ruhrah E/M	1/4/2018	9/5/2018	Modular Genius, Inc.	\$ 1,307,998.00	12.00%	12.00%	\$ 156,959.76	\$ 156,959.76	12.00%
	Bill of Materials - FFE - John Ruhrah E/M	6/10/2016	5/7/2019	School Specialty, Inc.	\$ 1,424,034.25	10.00%	15.00%	\$ 213,605.14	\$ 213,605.14	15.00%
MARY E. RODMAN ELEMENTARY/MIDDLE										
BCS-02-012-AE	AE - Mary E. Rodman	10/11/2017	1/24/2018	Smolen Emr Ilkovitch (SEI) Architects	\$ 1,317,364.34	31.00%	31.01%	\$ 408,514.68	\$ 408,514.68	31.01%
BCS-02-012-CM	CM - Preconstruction - Mary E. Rodman	10/11/2017	1/24/2018	MCN Build/Southway Builders, LLC	\$ 49,728.00	29.00%	29.00%	\$ 14,421.12	\$ 14,421.12	29.00%
BCS-02-012-GMP	GMP - Mary E. Rodman	N/A	7/9/2019	MCN Build/Southway Builders, LLC	\$ 25,533,719.00	30.00%	30.10%	\$ 7,685,649.42	\$ 7,685,649.42	30.10%
BCS-02-012-CX	CX - Mary E. Rodman	5/16/2018	7/12/2018	Kibart, Inc.	\$ 95,751.00	10.00%	28.00%	\$ 26,810.28	\$ 26,810.28	28.00%
BCS-02-012-TI	TI - Mary E. Rodman	5/30/2019	7/9/2019	ATC Group Services, LLC	\$ 82,492.00	10.00%	10.00%	\$ 8,249.20	\$ 8,249.20	10.00%
	Bill of Materials - FFE - Mary E. Rodman ES	6/10/2016	5/7/2019	Douron, Inc.	\$ 698,271.12	10.00%	10.00%	\$ 69,827.11	\$ 69,827.11	10.00%
MEDFIELD ELEMENTARY/SCHOOL										
BCS-02-013-AE	AE - Medfield ES	12/22/2017	3/21/2018	Design Collective/Samaha JV	\$ 1,592,053.76	31.00%	39.70%	\$ 632,045.34	\$ 632,045.34	39.70%
BCS-02-013-CM	CM - Preconstruction - Medfield ES	12/22/2017	3/21/2018	Turner Construction Company	\$ 141,310.00	29.00%	29.40%	\$ 41,545.14	\$ 41,545.14	29.40%
BCS-02-013-GMP	GMP - Medfield ES	N/A	7/8/2019	Turner Construction Company	\$ 32,320,710.00	30.00%	30.18%	\$ 9,754,390.28	\$ 9,754,390.28	30.18%
BCS-02-013-CX	CX - Medfield ES	7/18/2018	9/5/2018	Kibart, Inc.	\$ 95,751.00	10.00%	33.00%	\$ 31,597.83	\$ 31,597.83	33.00%
BCS-02-013-TI	TI - Medfield ES	4/12/2019	6/18/2019	ATC Group Services, LLC	\$ 93,884.00	10.00%	10.00%	\$ 9,388.40	\$ 9,388.40	10.00%
BCS-02-013-SS	SS - Medfield ES	5/2/2019	6/18/2019	Tito Contractors, Inc.**	\$ 193,773.00	0.00%	0.00%	-	\$ 193,773.00	100.00%
	Bill of Materials - FFE - Medfield Heights ES	6/10/2016	5/7/2019	Douron, Inc.	\$ 765,608.61	10.00%	10.00%	\$ 76,560.86	\$ 76,560.86	10.00%
MONTEBELLO ELEMENTARY/MIDDLE SCHOOL										
BCS-02-014-AE	AE - Montebello EMS	8/22/2019	11/21/2019	Crabtree, Rohrbaugh & Associates	\$ 1,351,508.53	31.00%	42.00%	\$ 567,633.58	\$ 567,633.58	42.00%
BCS-02-014-CM	CM - Preconstruction - Montebello EMS	5/7/2020	8/12/2020	CAM Construction Company	\$ 113,944.00	29.00%	29.00%	\$ 33,043.76	\$ 33,043.76	29.00%
BCS-02-014-CX	CX - Montebello EMS	2/28/2020	5/5/2020	Kibart, Inc.	\$ 79,652.00	10.00%	10.00%	\$ 7,965.20	\$ 7,965.20	10.00%
BCS-02-014-SS	SS - Montebello EMS	5/5/2020	7/7/2020	Tito Contractors, Inc.**	\$ 267,885.00	0.00%	0.00%	-	\$ 267,885.00	100.00%
NORTHWOOD ELEMENTARY SCHOOL										
BCS-02-015-AE	AE - Northwood ES	1/2/2019	4/4/2019	Smolen Emr Ilkovitch (SEI) Architects	\$ 2,097,733.00	31.00%	42.02%	\$ 881,467.41	\$ 881,467.41	42.02%
BCS-02-015-CM	CM - Preconstruction - Northwood ES	1/2/2019	4/4/2019	James G. Davis Construction Corporation	\$ 179,216.00	29.00%	29.00%	\$ 51,972.64	\$ 51,972.64	29.00%
BCS-02-015-GMP1	GMP 1 - Northwood ES	N/A	7/22/2020	James G. Davis Construction Corporation	\$ 27,840,394.00	30.00%	30.00%	\$ 8,352,118.20	\$ 8,352,118.20	30.00%
BCS-02-015-CX	CX - Northwood ES	4/30/2019	7/9/2019	Kibart, Inc.	\$ 89,895.00	10.00%	28.00%	\$ 25,170.60	\$ 25,170.60	28.00%
BCS-02-015-TI	TI - Northwood ES	5/1/2020	7/7/2020	ECS Mid-Atlantic, LLC	\$ 95,177.00	10.00%	10.00%	\$ 9,517.70	\$ 9,517.70	10.00%
ROBERT W. COLEMAN ELEMENTARY SCHOOL										
BCS-02-016-AE	AE - Robert W. Coleman ES	10/1/2018	1/24/2019	RRMM Architects, PC dba RRMM Lukmkire Architects	\$ 886,399.00	31.00%	57.00%	\$ 505,247.43	\$ 505,247.43	57.00%
BCS-02-016-CM	CM - Preconstruction - Robert W. Coleman ES	4/5/2019	7/8/2019	MCN Build/Southway Builders, LLC	\$ 113,561.00	29.00%	29.00%	\$ 32,932.69	\$ 32,932.69	29.00%
BCS-02-016-GMP1	GMP 1 - Robert W. Coleman ES	N/A	4/1/2020	MCN Build/Southway Builders, LLC	\$ 1,693,616.00	30.00%	38.13%	\$ 645,775.78	\$ 645,775.78	38.13%
BCS-02-016-GMP2	GMP 2 - Robert W. Coleman ES	N/A	7/22/2020	MCN Build/Southway Builders, LLC	\$ 17,917,118.00	30.00%	30.00%	\$ 5,375,135.40	\$ 5,375,135.40	30.00%
BCS-02-016-CX	CX - Robert W. Coleman ES	3/13/2019	5/7/2019	Decon Engineering, Inc. dba DEI Consulting	\$ 84,940.21	10.00%	10.00%	\$ 8,494.02	\$ 8,494.02	10.00%
BCS-02-016-TI	TI - Robert W. Coleman ES	3/31/2020	6/2/2020	Hillis-Carnes Engineering Associates, Inc.	\$ 46,734.00	10.00%	10.00%	\$ 4,673.40	\$ 4,673.40	10.00%
BCS-02-016-SS	SS - Robert W. Coleman ES	4/26/2019	6/18/2019	Centennial Contractors Enterprises, Inc.	\$ 264,236.62	0.00%	0.00%	-	\$ -	0.00%
WALTER P. CARTER/LOIS T. MURRAY ELEMENTARY/MIDDLE										
BCS-02-017-AE	AE - Walter P. Carter E/M	10/20/2017	1/24/2018	Penza Bailey/Newman JV	\$ 2,499,998.92	31.00%	48.42%	\$ 1,210,449.48	\$ 1,210,449.48	48.42%
BCS-02-017-CM	CM - Preconstruction - Walter P. Carter E/M	10/20/2017	1/24/2018	Whiting Turner Contracting Co.	\$ 258,574.31	29.00%	29.00%	\$ 74,986.55	\$ 74,986.55	29.00%
BCS-02-017-GMP	GMP - Walter P. Carter E/M	N/A	4/3/2019	Whiting Turner Contracting Co.	\$ 54,923,438.00	30.00%	31.24%	\$ 17,158,082.03	\$ 17,158,082.03	31.24%
BCS-02-017-CX	CX - Walter P. Carter E/M	5/16/2018	8/8/2018	Advanced Building Performance, Inc.**	\$ 96,488.00	10.00%	10.00%	\$ 96,488.00	\$ 96,488.00	100.00%
BCS-02-017-TI	TI - Walter P. Carter E/M	10/16/2018	12/6/2018	ECS Mid-Atlantic, LLC	\$ 202,316.50	10.00%	10.00%	\$ 20,231.65	\$ 20,231.65	10.00%
BCS-02-017-SS	SS - Walter P. Carter E/M	5/1/2019	6/18/2019	Tito Contractors, Inc.**	\$ 218,741.00	0.00%	0.00%	-	\$ 218,741.00	100.00%
	Bill of Materials - FFE - Walter P. Carter E/M	6/10/2016	5/7/2019	School Specialty, Inc.	\$ 1,187,790.39	10.00%	15.00%	\$ 178,168.56	\$ 178,168.56	15.00%
TOTAL (YEAR 2)					\$ 518,840,608.77		32.57%	\$ 168,980,540.86	\$ 173,542,848.06	33.45%
TOTAL (YR 1 & YR 2)					\$ 1,045,298,480.45		31.75%	\$ 331,920,196.35	\$ 346,534,894.53	33.15%

** MBE Prime

*** MDOT MBE Certified at Time of Award

City Schools Procurement/Contract

MSA Procurement/City Schools Contracts

Maryland Stadium Authority
Baltimore City Public Schools Construction and Revitalization
Financial Reporting
June 30, 2020

Financial Statement

For the quarter ending June 30, 2020

Maryland Stadium Authority
Baltimore City Public Schools
Statement of Revenues and Expenses
12 Periods Ended 6/30/2020
(Unaudited)

	CURRENT QUARTER	BUDGET QUARTER	CURRENT YTD	BUDGET YTD	ANNUAL BUDGET
REVENUES:					
Total Revenues	\$16,946,484	\$15,420,000	\$73,005,771	\$62,500,000	\$62,500,000
EXPENSES:					
Subtotal-Salaries, Wages & Fringe Benefits (Object .01)	\$1,216,783	\$1,101,115	\$4,145,516	\$4,089,854	\$4,089,854
Subtotal-Technical and Special Fees (Object .02)	\$28,307	\$0	\$68,196	\$0	\$0
Subtotal-Communications (Object .03)	\$6,410	\$4,747	\$15,897	\$14,832	\$14,832
Subtotal-Travel (Object .04)	\$205	\$3,881	\$12,121	\$21,860	\$21,860
Subtotal-Contractual Services (Object .08)	\$64,423,865	\$71,268,302	\$193,694,155	\$224,349,797	\$224,349,797
Subtotal-Supplies and Materials (Object .09)	\$1,130	\$35,828	\$29,174	\$87,700	\$87,700
Subtotal-Grants and Subsidies (Object .12)	\$7,475,803	\$6,102,456	\$12,298,933	\$8,975,352	\$8,975,352
Subtotal-Fixed Charges (Object .13)	\$30,186,021	\$30,285,738	\$48,312,866	\$48,445,322	\$48,445,322
Subtotal-Land and Structures (Object .14)	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$103,338,524	\$108,802,067	\$258,576,858	\$285,984,717	\$285,984,717

Cash Balance Report

As of June 30, 2020

Maryland Stadium Authority
Baltimore City Public Schools Program
Revenues and Expenditures not Paid for by Bond Proceeds
12 Periods Ended 6/30/2020

	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Totals
Beginning Cash Balance	\$0	\$14,607,907	\$28,163,659	\$27,212,543	\$48,077,152	\$54,038,294	\$58,942,938	\$0
Revenues								
Baltimore City	\$18,000,000	\$20,363,471	\$12,303,936	\$25,234,993	\$26,475,558	\$26,386,149	\$25,786,783	\$154,550,890
Investment Income/Misc (includes bond interest income)	\$0	\$0	\$852,414	\$2,367,318	\$6,209,273	\$12,460,052	\$6,829,882	\$28,718,939
Lottery	\$0	\$0	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$100,000,000
Baltimore City Public Schools	\$0	\$0	\$0	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$80,000,000
Miscellaneous	\$0	\$500	\$14	\$0	\$0	\$0	\$389,106	\$389,620
Total Revenues	\$18,000,000	\$20,363,971	\$33,156,364	\$67,602,311	\$72,684,831	\$78,846,201	\$73,005,771	\$363,659,449
Less: (Held for Baltimore City Reserve)	-\$2,500,000	-\$2,500,000	-\$2,500,000	-\$2,500,000	-\$2,500,000	-\$2,500,000	-\$2,500,000	-\$17,500,000
Available Funds	\$15,500,000	\$17,863,971	\$30,656,364	\$65,102,311	\$70,184,831	\$76,346,201	\$70,505,771	\$346,159,449
Expenditures								
Debt Service	\$0	\$0	-\$2,666,667	-\$20,764,943	-\$37,408,372	-\$48,039,667	-\$47,988,667	-\$156,868,316
Operating Expenses	-\$892,093	-\$4,308,219	-\$28,940,813	-\$23,472,759	-\$26,815,317	-\$23,401,890	-\$27,897,356	-\$135,728,447
Total Expenditures	-\$892,093	-\$4,308,219	-\$31,607,480	-\$44,237,702	-\$64,223,689	-\$71,441,557	-\$75,886,023	-\$292,596,763
Ending Cash Balance	\$14,607,907	\$28,163,659	\$27,212,543	\$48,077,152	\$54,038,294	\$58,942,938	\$53,562,686	\$53,562,686

Baltimore City Public Schools Revenues

As of June 30, 2020

Maryland Stadium Authority
 Baltimore City Public Schools
 Breakdown on Revenues
 12 Periods Ended 6/30/2020

Baltimore City Beverage Tax	\$10,000,000
FY 2019 True-up Beverage Tax	\$1,095,904
Baltimore City Retirees Health Insurance	\$10,000,000
Transfer from Facilities Fund BRFA	\$0
Baltimore City VTL Facility Rental Fee	\$2,050,000
Baltimore City Table Game Revenues	\$2,640,880
Baltimore City Public Schools	\$20,000,000
Maryland State Lottery	\$20,000,000
Investment Income State Treasurer	\$1,107,001
Investment Income Bond Proceeds	\$5,722,881
Energy Rebates	\$389,106
	<u>\$73,005,771</u>

Series 2016 Bond Proceeds Balance

As of June 30, 2020

Maryland Stadium Authority
 Baltimore City Public Schools
 Series 2016 Summary
 12 Periods Ended 6/30/2020

Series 2016 proceeds for construction		\$385,158,803.24
Arlington Elementary/Middle School	\$21,089,577.67	
Arundel Elementary/Middle	\$39,518,514.83	
Cheery Hill Elementary/Middle	\$44,954,604.53	
Forest Park High School	\$61,765,815.65	
Fort Worthington Elementary School	\$34,893,762.58	
Frederick Elementary School	\$26,843,260.02	
John E. Howard Elementary School	\$32,240,342.33	
Lyndhurst Elementary/Middle	\$39,210,210.42	
Patterson High School	\$2,366,751.72	
Pimlico Elementary/Middle School	\$41,188,195.10	
Robert E. Poole	\$44,412,778.50	
Total Expenditures		<u>-\$388,483,813.35</u>
		<u>-\$3,325,010.11</u>
Plus Investment Income		<u>\$3,325,010.11</u>
Remaining proceeds		<u><u>\$0.00</u></u>

Series 2018A Bond Proceeds Balance

As of June 30, 2020

Maryland Stadium Authority
 Baltimore City Public Schools
 Series 2018A Summary
 12 Periods Ended 6/30/2020

Series 2018A proceeds for construction	\$495,693,704.72
Arlington Elementary/Middle School	\$16,763,497.51
Arundel Elementary/Middle	\$178,215.24
Bay Brook Elementary/Middle School	\$38,962,305.69
Calverton Elementary/Middle School	\$6,832,515.37
Calvin Rodwell Elementary/Middle School	\$35,217,257.46
Cheery Hill Elementary/Middle	\$1,839,356.43
Cross Country Elementary/Middle School	\$762,434.66
Fairmount Harford Building	\$48,967,549.87
Forest Park High School	\$817,909.89
Fort Worthington Elementary School	\$7,000.00
Frederick Elementary School	\$6,481.00
Govans Elementary School	\$1,425,044.82
Harford Heights / Sharp Leadenhall Elementary School	\$1,671,793.67
Highlandtown Elementary\Middle School	\$0.00
James Mosher Elementary School	\$1,882,068.36
John E. Howard Elementary School	\$1,614,753.44
John Ruhrah Elementary/Middle School	\$42,394,904.50
Lyndhurst Elementary/Middle	\$1,607,372.36
Mary E. Rodman Elementary School	\$20,347,961.22
Medfield Heights Elementary School	\$19,702,058.75
Montebello Elementary/Middle School	\$200,397.47
Northwood Elementary School	\$1,600,002.38
Patterson High School	\$24,583,840.43
Pimlico Elementary/Middle School	\$510,169.84
Robert Coleman Elementary School	\$1,610,550.76
Robert E. Poole	\$1,686,807.19
Walter P. Carter Elementary/Middle School	\$31,197,842.97
Wildwood Elementary/Middle School	\$180,891.00
Total Expenditures	<u>-\$302,570,982.28</u>
	\$193,122,722.44
Plus Investment Income	\$19,395,049.08
Remaining proceeds	<u>\$212,517,771.52</u>

School Totals

June 30, 2020

Baltimore City Public Schools
Series 2016 & Series 2018A Summary
12 Periods Ended 6/30/2020

	2016	2018A	Total
Arlington Elementary/Middle School	\$21,089,577.67	\$16,763,497.51	\$37,853,075.18
Arundel Elementary/Middle	\$39,518,514.83	\$178,215.24	\$39,696,730.07
Bay Brook Elementary/Middle School	\$0.00	\$38,962,305.69	\$38,962,305.69
Calverton Elementary/Middle School	\$0.00	\$6,832,515.37	\$6,832,515.37
Calvin Rodwell Elementary/Middle School	\$0.00	\$35,217,257.46	\$35,217,257.46
Cheery Hill Elementary/Middle	\$44,954,604.53	\$1,839,356.43	\$46,793,960.96
Cross Country Elementary/Middle School	\$0.00	\$762,434.66	\$762,434.66
Fairmount Harford Building	\$0.00	\$48,967,549.87	\$48,967,549.87
Forest Park High School	\$61,765,815.65	\$817,909.89	\$62,583,725.54
Fort Worthington Elementary School	\$34,893,762.58	\$7,000.00	\$34,900,762.58
Frederick Elementary School	\$26,843,260.02	\$6,481.00	\$26,849,741.02
Govans Elementary School	\$0.00	\$1,425,044.82	\$1,425,044.82
Harford Heights / Sharp Leadenhall Elementary School	\$0.00	\$1,671,793.67	\$1,671,793.67
James Mosher Elementary School	\$0.00	\$1,882,068.36	\$1,882,068.36
John E. Howard Elementary School	\$32,240,342.33	\$1,614,753.44	\$33,855,095.77
John Ruhrah Elementary/Middle School	\$0.00	\$42,394,904.50	\$42,394,904.50
Lyndhurst Elementary/Middle	\$39,210,210.42	\$1,607,372.36	\$40,817,582.78
Mary E. Rodman Elementary School	\$0.00	\$20,347,961.22	\$20,347,961.22
Medfield Heights Elementary School	\$0.00	\$19,702,058.75	\$19,702,058.75
Montebello Elementary/Middle School	\$0.00	\$200,397.47	\$200,397.47
Northwood Elementary School	\$0.00	\$1,600,002.38	\$1,600,002.38
Patterson High School	\$2,366,751.72	\$24,583,840.43	\$26,950,592.15
Pimlico Elementary/Middle School	\$41,188,195.10	\$510,169.84	\$41,698,364.94
Robert Coleman Elementary School	\$0.00	\$1,610,550.76	\$1,610,550.76
Robert E. Poole	\$44,412,778.50	\$1,686,807.19	\$46,099,585.69
Walter P. Carter Elementary/Middle School	\$0.00	\$31,197,842.97	\$31,197,842.97
Wildwood Elementary/Middle School	\$0.00	\$180,891.00	\$180,891.00
	<u>\$388,483,813.35</u>	<u>\$302,570,982.28</u>	<u>\$690,873,904.63</u>

Series 2020 Bond Summary

Baltimore City Public Schools
Summary of the Series 2020 A,B & C Bonds

	Series 2020A New Money	Series 2020B New Money	Series 2020C Refunding	Total
Par Amount	\$194,035,000.00	\$33,995,000.00	\$296,265,000.00	\$524,295,000.00
Premium	\$98,222,457.35	\$16,063,813.60	\$0.00	\$114,286,270.95
Total	\$292,257,457.35	\$50,058,813.60	\$296,265,000.00	\$638,581,270.95
Project Deposit	\$291,930,845.45	\$50,001,591.07	\$0.00	\$341,932,436.52
Closing Costs	\$326,611.90	\$57,222.53	\$946,589.31	\$1,330,423.74
Escrow Deposit	\$0.00	\$0.00	\$295,317,303.38	\$295,317,303.38
Additional Proceeds	\$0.00	\$0.00	\$1,107.31	\$1,107.31
	\$292,257,457.35	\$50,058,813.60	\$296,265,000.00	\$638,581,270.95

Series 2020B is for Northwood Elementary School and is a Green Bond

Series 2020C was used to refund certain maturities of the Series 2016, \$183.3 million, and Series 2018A, \$45.8 million, for a total refunding amount of \$229.1 million. Additional funds are for interest costs for the Series 2016 and Series 2018A until the call dates and closing costs.

Baltimore City Schools Construction Program
MOU Executive Committee Meeting
September 16, 2020
Maryland Stadium Authority Update

Current Status:

➤ **Year 1 Schools**

- Ten of the eleven Year 1 schools are open and occupied.
- Patterson/Claremont construction continues. Interior framing is 90% complete, roofing is substantially complete and exterior facade is 90% complete. MEP rough-ins are ongoing throughout the building and mechanical rooftop units have been set. Completion of new building is scheduled for Summer 2021.

➤ **Year 2 Schools**

- Five of the seventeen Year 2 schools are open and occupied.
- Mary Rodman ribbon cutting occurred on August 26, 2020 and the building opened on September 8, 2020.
- Walter P. Carter/Lois T. Murray construction continues. Site grading and finishes are currently in progress. Building superstructure is complete. Interior finishes are ongoing. Permanent gas and electric are complete with water meter installation ongoing. System commissioning has begun and will continue throughout September and October. Scheduled for a January 2021 opening.
- Govans GMP 2 was approved by the MSA Board on August 4, 2020 and is scheduled for BPW approval on September 23, 2020. Abatement and demolition of the existing building was completed in July 2020. Installation of stormwater infrastructure, footers and foundation block is in progress. Steel erection started in early September. Scheduled for a summer 2021 opening.
- Medfield construction continues. The building is 100% watertight. Interior finishes work, painting and final connections to mechanical equipment are in progress. Communication/AV/IT/Security systems installation, final site work and landscaping are proceeding. Scheduled for a January 2021 opening.
- Harford Heights construction continues. Addition area A interior framing and MEP rough-ins complete, exterior sheathing 95% complete, exterior brick to start shortly. Addition areas B/C below slab plumbing on going and slab on grade is 75% complete. Existing building 1st floor MEP rough-ins complete, walls closed in, ceiling grid and VRF cassettes installed and prime painting in progress. Existing building ground floor slab repair and MEP rough-ins on going. Scheduled for a summer 2021 opening.
- Calverton construction continues. GMP 3, which covers the remaining trade packages, was approved by the MSA Board on July 21, 2020 and BPW on July 22, 2020. Steel erection is nearing completion in the main office area and classroom wing and the classroom wing second floor slab prep work is complete. Slab on grade for the Gym wing is complete and block walls are progressing. Slab on grade for the east wing is in progress. Scheduled for a summer 2021 opening.
- Cross Country – The 100% DD submission is complete. The project is back in design review, and completion schedules are currently being assessed by the A/E and CM teams.
- James Mosher construction continues. Interior and exterior demolition work and new addition steel framing is essentially complete. Cafetorium steel framing and decking, interior wall framing and blocking and MEP rough-ins are progressing. Roofing and exterior façade work will start in September. Scheduled for a summer 2021 opening.

Baltimore City Schools Construction Program
MOU Executive Committee Meeting
September 16, 2020
Maryland Stadium Authority Update

- Robert Coleman construction continues. GMP 2 was approved by the MSA Board on July 21, 2020 and by BPW on July 22, 2020. Interior and exterior demolition work is complete and interior framing is progressing. Drywall, insulation, MEP rough-ins and excavation for addition footings are proceeding. Scheduled for a summer 2021 opening.
- Northwood GMP 1 was approved by the MSA Board on July 21, 2020 and BPW on July 22, 2020. Trade contractors are currently mobilizing for the GMP 1 work to begin. Scheduled for a winter 2021 opening.
- Montebello – Montebello design continues. The Design Development submission was received in early July and has been reviewed and approved. The 50% Construction Document submission was received in early September and is currently under review. CM selection was approved by the MSA Board on August 4, 2020 and BPW on August 12, 2020. Scheduled for a summer 2022 opening.
- Highlandtown 237 – The Concept Design has been submitted and is currently under review. Schematic Design is expected to start in early October. Scheduled for a summer 2022 opening.

Current Procurements:

- RFP – Feasibility Study – Baltimore Polytechnic Institute and Western High School
- RFP – Highlandtown 237 Building Commissioning Services

Upcoming Procurements

- None



Baltimore City Public Schools Construction Program
MOU Executive Committee Meeting | September 16, 2020

21st CENTURY SCHOOL BUILDINGS PROGRAM UPDATE

Dorothy Hellman, Executive Director

CONTENTS

- Introduction
- Feasibility Studies
- Utilization Rates/Surplus
- Staffing Updates
- Finance Update
- Design & Construction
- Furniture, Fixtures & Equipment (FF&E) Asset Management
- Technology
- 21st Century Academic Planning
- Current Swing Occupancy
- Workforce Development/Background Checks
- Comprehensive Maintenance Plan Highlights
- 21st Century Student Internship Program
- Community Engagement
- Communications

INTRODUCTION

Fifteen of the twenty-eight school buildings approved under the program are complete. Of the thirteen buildings remaining, nine are under construction, three are in various stages of design development through pre-construction, and one is in the feasibility/planning phase.

FEASIBILITY STUDIES

All Plan Year 1 feasibility studies are complete. Of the Plan Year 2 studies, Commodore John Rodgers E/M is pending completion. The delivery date for completion has been moved to fall 2020. This delay does not impact the proposed delivery date of 2024 since construction is not scheduled to begin until summer 2022 when the Southeast building currently being used as a swing space for Highlandtown is available.

The new high school program (which replaced the Plan Year 3 school studies) is in progress, as noted:

1. **Frederick Douglass** High School and **Joseph C. Briscoe** Academy, co-location at the Frederick Douglass building:

Development of Ed Spec “test-fit” concept schemes are in process with Design Collective Architects. The building was reviewed by the Commission for Historical and Architectural Preservation and the Maryland Historical Trust on July 31, 2020. The first community meeting was held September 2, 2020, and an intra-agency site visit was completed on September 9, 2020. Meetings have been scheduled through January 2021 to facilitate the completion of the preliminary designs and pricing proposal before the legislative session.

2. **Baltimore City College:**

Development of Ed Spec “test-fit” concept schemes are in process with JRS Architects. A landmark building on the National Register, the school was reviewed by the Commission for Historical and Architectural Preservation and the Maryland Historical Trust on July 31, 2020. The first community meeting was held on September 1, 2020 and an intra-agency site visit was completed on September 9, 2020. Meetings have been scheduled through January 2021 to facilitate the completion of the “Enhanced Approval Package” complete with preliminary designs and pricing proposal.

3. **Western High School and Baltimore Polytechnic Institute:**

Draft Ed Specs were received February 2020. The RFP for services was released August 2020. A/E selection to be concluded by October/November 2020.

4. **Vivien T. Thomas Medical Arts Academy and Bluford Drew Jemison STEM Academy West** co-locating at Francis M. Wood building:

- Draft Ed Specs are pending.

5. **Edmondson-Westside High School:**

- Draft Ed Specs are pending.

UTILIZATION RATES/SURPLUS

The amended Exhibit 6, detailing a list of surplus school facilities approved by the Board of Commissioners in January 2020, was reviewed and accepted by the Maryland Stadium Authority (MSA) in May 2020.

City Schools’ Facilities Planning continue to meet with the IAC regarding the proposed square footage of Frederick Douglass High School and Joseph C. Briscoe’s Academy co-location building, and Baltimore City College’s building. An analysis of these programs based on enrollment is being prepared by City Schools to justify a request for variances from the Gross Area Baseline (GAB), which the IAC has established for determining state funding participation in facilities. This is based on the type of school and number of students that the school is designed to serve. The IAC is allowed to grant variances on a case-by-case basis as appropriate, if the square footage for a planned facility exceeds the GAB. Next steps for City Schools include:

- Providing justification slides/analysis to the IAC, including trends for utilizations with/without the high school plan.
- Facilitating further follow-up conversations with the IAC on enrollment and CTE programming.
- Providing the IAC with plans of prior co-location school buildings done under 21st Century, to provide examples of how Joseph C. Briscoe and Frederick Douglass’ programming will be designed.

Architects will continue working on options that range from designing within the existing footprint (which aligns with the GAB) to options that meet the educational specifications awaiting variance approval.

STAFFING UPDATES

The 21st Century School Buildings Program office currently has two active vacancies:

- **Senior Utilities Manager:** New position, currently being advertised.
- **Manager, Engineering & Ops:** Position is currently being advertised.

FINANCE UPDATE

The FY 2020-21 operations appropriations request of \$5,977,327 approved by the Board of Commissioners is pending MSA approval. Some budget line items may require revisions due to COVID-19.

DESIGN & CONSTRUCTION

The division reviewed multiple submittals for projects under construction (including on-site material selection with mock-up reviews) and completed concept and design reviews for Highlandtown and Montebello. Quality control walk-throughs are ongoing for schools under construction: Calverton, James James Mosher, Robert W. Coleman, Medfield Heights, Patterson/Claremont, Walter P. Carter/Lois T. Murray, Harford Heights, and Govans.

The division facilitated a post-occupancy evaluation with principals working in completed 21st Century schools. This valuable feedback allowed the program to measure the success of past design decisions and provided insight on the durability of the finish materials and how spaces were being used. 21st Century has used the responses to consolidate specific and universal building concerns to confirm whether the issues were due to workmanship, vandalism, or lack of maintenance/repairs, and to determine if the underlying cause necessitated an update to City Schools' Design Standards/Specifications. A summary of these findings will be shared at the MOU Partner's Retreat being held in October 2020.

FURNITURE, FIXTURES & EQUIPMENT (FF&E) ASSET MANAGEMENT

The 21st Century design director participated in a state-wide panel to develop recommendations for designing school buildings that provide safe and secure environments during the COVID-19 pandemic and beyond. The document was made available July 2020, and the division continues to review spatial designs and FF&E outfitting to support the recommendations. Fabrics, materials and seating and work surfaces are being revisited to ensure furniture selections are able to be easily cleaned, disinfected, and sanitized.

Some 4,720 FF&E items were barcoded and installed at Mary E. Rodman, which achieved substantial completion on August 8, 2020. For the grand opening held on August 26, 2020, prototypical classroom layouts were developed showing how safe distances could be achieved as recommended by CDC.

TECHNOLOGY

A majority of the end-user technology devices for Mary E. Rodman has been delivered and installed. Due to recent tariffs and supply chain issues, a few items are on backorder and will be delivered in the coming months. Virtual professional development sessions were held prior to school opening for staff.

The 21st Century technology team continues to support City Schools' distance learning goal of providing all students with devices they need to participate in virtual learning from home, both during the summer learning period and the 2020-21 school year. MSA supported this goal by providing approval for City Schools to deploy devices purchased through the Program. These include loaner Chromebooks for students, iPads for pre-K and kindergarten students, and laptops for staff. Each device will be tracked by City Schools' IT department, which will also be responsible for the servicing, damage, or loss of computers while in a student's possession. The 21st Century team will receive, inventory, and tag the assets by serial numbers prior to turnover, and will provide a record of the transfer for MSA's records.

21ST CENTURY ACADEMIC PLANNING

Several professional development courses were provided from June to August 2020, for instructional staff from schools opening this year, as well as from 21st Century schools opened previously. Courses include:

1. Guided opportunities and specific professional learning sessions for key staff to expand knowledge on the school focus area and develop professional learning and instructional resources for teachers to implement the focus area at their school. These include:
 - STEAM (Science, Technology, Engineering, Arts, and Math) for Medfield Heights Elementary School, and Walter P. Carter Elementary/Middle School.
2. Four different Achievement Unit courses focused on instructional technology best practices to include:
 - Beyond the Traditional Classroom: How to Create Learning Spaces for 21st Century Learning.
 - Transforming Student Work: Online Portfolios and Digital Projects
 - Tech Toolbox: Differentiating with Technology
 - Learner Profiles: Know Who You Serve
3. The 21st Century EdTech Institute was held online August 17-20 and allowed participants to choose sessions around instructional technology practices to support the implementation of the 21st century skills of communication, collaboration, critical thinking, and creativity in their classrooms.
4. 3D printer training was provided to two representatives from each of the five schools. At the end of the training, each school received two 3D printers as well as filament to support printing student projects.

CURRENT SWING OCCUPANCY

As of September 1, 2020 nine (9) schools are in swing locations. The following relocations were completed this summer:

1. Mary E. Rodman relocated from the West Baltimore building, to its new school building.
2. Highlandtown #237 relocated to swing space at the Southeast building.
3. Montebello relocated to swing space at the PDC Building.
4. Curtis Bay (middle school students only), relocated to Bay-Brook Elementary/Middle.
5. Sarah M. Roach has closed for surplus, and the students will merge with Mary E. Rodman Elementary School.

Coordination is in progress for two schools to relocate during the 2020-21 winter break.

1. Medfield Heights Elementary will relocate from the Chinquapin building to its permanent school building.
2. Walter P. Carter will relocate from the Winston building to its permanent school building.

WORKFORCE DEVELOPMENT/ BACKGROUND CHECKS

As of August 21, 2020: 7,283 fingerprinting/background clearances were performed.

- 6,950 - Cleared
- 333 - Not cleared

On July 6, 2020, fingerprinting/background check services were resumed by appointment only. Since re-opening, 216 clearances have been completed through August 21, 2020. In addition, individual appointments are being scheduled to clear those who began working during the “temporary work-around process” which allowed for critical hires to proceed with working without a background check while the office was closed. The web-based appointment platform is performing as expected.

COMPREHENSIVE MAINTENANCE PLAN HIGHLIGHTS

Preventive maintenance work orders for 21st Century buildings, currently occupied, are now auto-generating in SchoolDude. PM schedules and frequencies for these schools were provided to the IAC on August 6, 2020.

Task	Target Start	Progress	Note
Arundel	Jan 2020	Complete	As school buildings are preparing to come online, target start dates may be delayed based on when City Schools receives 90% BMPs from MSA and subsequently how long it takes EMG to transpose and convert the BMP into the SchoolDude import template. FM&O to review schedules and SchoolDude to upload; other factors that may impact whether a work order is auto generated for a piece of equipment is if MSA is still adjusting at time of beneficial occupancy.
Arlington	Jan 2020	Complete	
Bay-Brook	Jan 2020	Complete	
Calvin M. Rodwell	Jan 2020	Complete	
Cherry Hill	Jan 2020	Complete	
Dorothy I. Height	Jan 2020	Complete	
Fairmont Harford	Jan 2020	Complete	
Forest Park	Jan 2020	Complete	
Fort Worthington	Jan 2020	Complete	
Frederick	Jan 2020	Complete	
John Ruhrah	Jan 2020	Complete	
Pimlico	Jan 2020	Complete	
Robert Poole Building	Jan 2020	Complete	
Wildwood	Jan 2020	Complete	
Mary E. Rodman	May 2020	On track	

State Maintenance Assessment of 21st Century Schools

Three 21st Century school buildings (Pimlico, Wildwood, and Cherry Hill) were assessed as part of round one of fiscal year 2021 State Maintenance Effectiveness Assessments (total of 16 Baltimore City Schools).

- Pimlico's assessment was completed on July 22, 2020 with a poor rating from the IAC review.
- Wildwood was performed on August 4, 2020 (with a not adequate rating).
- Cherry Hill (adequate rating) on August 18, 2020 respectively.
- Three additional 21st Century school buildings are being scheduled to be assessed as part of round two of fiscal year 2021 (total 17 buildings assessments for City Schools). The schedules include Dorothy I. Height on September 15, Forest Park on September 28, and Frederick Elementary on October 15.

Summary of Assessment

The new State Maintenance Effectiveness Assessment rubric is different from previous years and has a high level of difficulty to receive overall ratings of Superior or Good, with Adequate serving as a target. The 21st Century Schools in round one had ~80 deficiencies. Each deficiency must receive a response and follow-up as required by the assessment. Deficiencies fell into the following categories (Note: The percent total is more than 100 as some deficiencies—those highlighted with asterisk—were in more than a single category):

- School-based custodial 15%*
- Repair shop 11%
- Mechanical 8%
- Contract Maintenance 9%
- Environmental Comp 9%*
- Grounds 4%
- Design/Punch list/Issues 44%

Based on the three schools included in round one (Pimlico, Wildwood, and Cherry Hill), almost 40% were Operations-related deficiencies, with another 44% being design related, and 15% failing due to custodial issues. The new assessment incentivizes quicker response to deficiencies by providing the opportunity to regain points initially deducted from the overall score based on a plan to correct the deficiencies.

The IAC has given the district an extension to resolve issues and increase building scores. City Schools and the IAC met in September to discuss the assessment and facility ratings. The district is reviewing the ratings scores to determine processes that may need to be refined (such as issuing work orders for facility sites to ensure all filters are changed in areas where they may be missed) and identifying resource gaps. In addition, the district is working internally between the Operations office and the 21st Century office to resolve warranty and punch list items that remain outstanding. As part of the process improvement plan, the 21st Century office is working with MSA to complete punch items within six months of a building's completion.

21ST CENTURY STUDENT INTERNSHIP PROGRAM

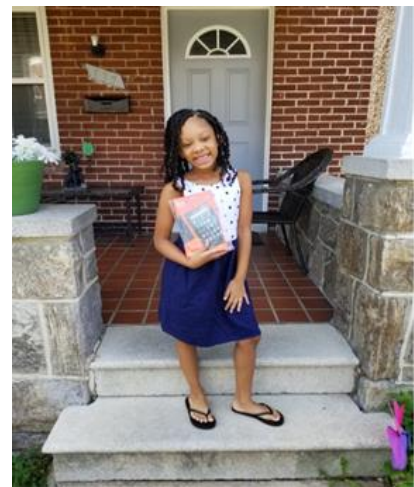
The Program done in partnership with Urban Alliance (UA) is still on hold due to the COVID-19 pandemic. However, the 21st Century office is working with City Schools' Career and Technology Education (CTE) team to assist UA with developing a hybrid (virtual and in-person) plan that outlines the pre-work training, internships, and additional educational training in hopes of students starting work by early October 2020.

COMMUNITY ENGAGEMENT

The engagement team has completed eighteen virtual community meetings for projects in design and construction since the onset of COVID-19, and continues to schedule meetings utilizing GoToWebinar as the platform of choice. The team has also scheduled meetings for schools involved in the high school program: Baltimore City College and Frederick Douglass High School co-locating with Joseph C. Briscoe Academy.

In preparation for students returning to schools that are merging, the engagement team is working with leadership to acclimate students to their new schools using virtual student and parent forums where students and families get to meet the school leadership and teachers.

Bookbags were provided for merging schools to build solidarity amongst students. The engagement team also partnered with Zeta Phi Beta Sorority, Inc. Mu Xi Zeta Chapter to hold a raffle for 20 Amazon Fire tablets for students at various 21st Century schools. One lucky winner (at right) was Dishiya Joy, a third-grade student from Mary E. Rodman Elementary School.



Work continues on the "Walking School Bus" pilot program for students at Mary E. Rodman, in partnership with INSPIRE to get children to and from school safely while accompanied by adult volunteers. Volunteer concerns (including an ability to obtain and maintain a pool of volunteers) are being addressed through a partnership with City Schools' Office of Communications, Engagement, and Enrollment. The Mary E. Rodman community school coordinator will also work with the community to access additional volunteer drivers.

The engagement team is also working with student ambassadors on the "Love Your School" and "Acts of Kindness" campaigns as merger activities for the Mary E. Rodman and Sarah M. Roach students, and for the Bay-Brook and Curtis Bay middle school students to promote "love" for their new school buildings.

On Tuesday, August 31, 2020, the engagement team scheduled a site visit with elected officials representing State Legislative District #46, where Highlandtown E/M School #237 is located. The goal was to discuss the new design and to review the new footprint of the building as well as the use of the green playing field at the rear of the property. The walk was attended by Delegate Robbyn Lewis, Councilwoman Danielle McCray, and representatives from the offices of Delegate Luke Clippinger, Senator Bill Ferguson, MSA, and JRS Architects.



COMMUNICATIONS

The communications toolbox has been enhanced since COVID-19 to capture consistent messaging when delivering robocalls and emails to notify stakeholders about meetings and construction site developments; when creating calendar entries on the 21st Century School Buildings Program website, and complementary Facebook event posts; and in managing multi-slide PowerPoint presentations for community meetings, while also performing video download/archiving of community engagement meetings.

The team planned the first “Hybrid” Grand Opening for the Mary E. Rodman Elementary School ribbon-cutting event on Wednesday, August 26, at 3:00 p.m. In accordance with Baltimore City’s COVID-19 guidelines, the in-person audience was limited to twenty-five guests. The event was also livestreamed via City Schools’ social media channels and within 24 hours, had been watched ~6,000 times.



Ribbon-cutting ceremonies are currently being planned to celebrate the grand opening of Medfield Heights, and Walter P. Carter/Lois T. Murray, all of which are scheduled to be completed in December 2020.