INTERAGENCY COMMISSION ON SCHOOL CONSTRUCTION

MINUTES

Executive Committee Meeting Monday, June 10, 2019 | 2:00 PM 200 E. North Avenue | Baltimore MD First Floor Board Room

ATTENDEES

Jamie Bridges, IAC Robert Gorrell, IAC, Chairperson Brooke Finneran, IAC Alex Donahue, IAC Larry Flynn, MSA David Raith, MSA Michael Rubenstein, DLS Sara Paranilam, City of Baltimore Planning Cheri Vincent, BCPS 21CSP Athena Parrish-Deane, BCPS 21CSP Cyndi Smith, BCPS Dorothy Hellman, BCPS 21CSP Blaine Lipski, BCPS Lakisha Jones, BCPS 21CSP Michael McBride, BCPS

Meeting was called to order, by Chairperson Gorrell, at 2:06 PM

APPROVALS / NOTICES

Approval of March 4, 2019 Minutes

- Motion was made, and seconded, for approval
- Motion carried

REPORTS

IAC, Jamie Bridges

- See Report to the Executive Committee, attached
- On May 9, 2019, the IAC replaced the Maximum Gross Area Allowances (MGAA) with new Gross Area Baselines to determine state allocations for school construction, and approved a motion to require a total cost of ownership (TCO) estimate to be provided with all educational specifications submitted after July 1, 2019.
- The development of the 21st Century School Project closeout procedure was discussed at the STAT Committee meeting on June 6, 2019. Neither BCPSS nor MSA wished to define specific elements associated with post occupancy analyses, such as self-evaluations of functional and operational outcomes.
- Based on the June 6 discussion, and because the IAC is tasked with the development of the closeout procedure, Jamie Bridges developed an outline for a basic closeout procedure. The closeout form will capture basic information for each project from start to finish. In addition, it will allow for optional comments from BCPSS and MSA in order to capture additional information, such as lessons learned, from each project.
- The closeout procedure is expected to be complete prior to the next meeting of the Executive Committee.



Coordinating Committee, Sara Paranilam

• Report unavailable for this meeting due to technical issues at City Schools. Sara emailed draft report after meeting. See Meeting Summary - City-BCPSS Coordinating Committee Meeting on School Construction.

STAT Committee, Larry Flynn

- See STAT Committee Meeting Report, attached
- MBE goal is being met or exceeded for nearly all contracts.
- Local hiring commitments have exceeded expectations with 283 total commitments for Year 1 schools and 89 total commitments for Year 2 schools as of May 2019.
- Change orders are running about 3% over the guaranteed maximum price (GMP).

Collaborative Group

• No representative at this meeting. Jamie Bridges will follow up.

Finance, David Raith

- See Baltimore City Public Schools Construction and Revitalization Financial Reporting, attached
- Total expenses were about \$1 million over budget as of March 31, 2019. Salaries are behind, but construction is ahead of current budget allocations.
- Series 2016 proceeds for construction have no remaining proceeds as of March 31, 2019. Approximately \$73 million has been spent from Series 2018 proceeds for construction with \$430 million proceeds remaining.
- Funding is keeping up with the accelerated pace of construction.

MSA, Larry Flynn

- See Baltimore City Schools Construction Program, Current Status, attached
- Mr. Flynn provided detailed updates on design and construction of Year 2 schools
- Mr. Flynn also detailed current and near-future procurement for Year 2 schools. Five of the GMPs received more bids than expected and were near or within budget. Five other GMPs will be starting in July 2019.
- Discussion: Chairperson Gorrell asked since Arlington is scheduled to open in late August, if it would be completely finished in time before teachers needed to set up their classrooms; Arlington is scheduled to fully complete on August 28th with only minor testing and cleaning needed that should not interfere with teachers when they start occupying the building on August 26th. Chairperson Gorrell was also curious about how and when new temperature monitors start working at new facilities to which it was relayed that the temperature monitors are part of the installation of all the new schools and the data is able to be monitored immediately. Chairperson Gorrell wondered about how the Design/Build construction process was working for Fairmount-Harford; Baltimore City Public Schools thinks that the Design/Build team that was chosen works together well so the process went smoothly. Since the GMPs have been doing well and staying in budget, Chairperson Gorrell inquired about the roofing prices for these procurements as other State schools have been high recently; MSA will add the specific roofing information to the next MSA report.



- See Baltimore City Public Schools Construction Program, City Schools Update, attached
- The Canton Building has been placed on hold with a meeting planned to discuss and determine the future plans for this facility.
- City Schools is projected to exceed the target utilization rate of 86% with a district-wide utilization of 87%. Since swing space is not included in these calculations, and Chairperson Gorrell would like to see those spaces factored in, Jamie Bridges and Nichole Stewart will collaborate to gather those numbers.
- There are two vacancies in the 21st Century School Buildings Program, but with only three years left in that program, City Schools are considering not filling these positions or may change the roles and responsibilities of each position.
- When two schools are consolidated into one, City Schools has students from both schools meet and collaborate on a LEGO Build activity which is intended to have all the students get a chance to interact before they attend school together; this has been met with positive feedback.
- City Schools has created two FTE positions for Operational Support Specialists which will replace the need to procure a third party to provide technical support to new schools and staff; this will reduce the cost of technical support services by approximately half.
- Discussion: Chairperson Gorrell asked about how the Computer Maintenance Management System (CMMS), obtained through the 21st Century School Buildings Program, was currently being paid for in the budget; the Program will continue to pay for the CMMS into 2021, at which time BCPS will pay. Chairperson Gorrell inquired about a post-occupancy report for after the 21st Century schools are built; Dorothy Hellman sees this as an opportunity for City Schools to look at in the future as part of an effort to showcase how each group, like MOED and INSPIRE, work with 21st Century Schools. Chairperson Gorrell asked if PBS would be interested in the producing a story about the 21st Century Schools Program to display City Schools' efforts to involve the Baltimore community through the internship program, the LEGO Building activity and similar efforts; Dorothy explained that there is a plan to create a historical repository of the 21st Century Schools Program process; Lakisha Jones is planning to create a "highlight" of the successes from how the internships went and also explained that Urban Alliance will follow the interns as they progress through life to see how the internship has led them to succeed in other aspects of their life, including if they go to college and how well they do there.

DISCUSSION

Event Calendar

 Next Executive Committee meeting: Wednesday, September 11, 2019 | 2:00 PM – 4:00 PM Baltimore City Public Schools | 200 E. North Avenue | Baltimore MD First Floor Board Room

Meeting was adjourned at 3:12 PM



INTERAGENCY COMMISSION ON SCHOOL CONSTRUCTION



LARRY HOGAN GOVERNOR

KAREN SALMON, PhD. CHAIRPERSON

ROBERT A. GORRELL EXECUTIVE DIRECTOR

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MEMORANDUM

TO: THE EXECUTIVE COMMITTEE

FROM: BOB GORRELL

DATE: JUNE 10, 2019

RE: REPORT TO THE EXECUTIVE COMMITTEE

GENERAL IAC UPDATE

On MAY 9, the IAC replaced the Maximum Gross Area Allowances (MGAA) with new Gross Area Baselines to determine state allocations for school construction. The Commission also approved a motion to require that all educational specifications submitted to the IAC after JULY 1, 2019 include an estimate of the total cost of ownership (TCO) for the new, replacement and renovation school projects. The IAC approved a method to estimate TCO, and a spreadsheet-based tool to calculate TCO, to support the requirement. Both actions will support the continued construction of well-utilized, educationally-sufficient, and fiscally-sustainable schools across the State of Maryland, and here in Baltimore.

MOU §4 - IAC AND BPW PROCESS

On JUNE 6, at a regular MTG of the STAT Committee, the closeout procedure was discussed. Based on the discussion, and since the IAC is required to develop the closeout procedure, Jamie Bridges developed an outline of the closeout report. Content to be compared (planned/actual) is to include:

- 1. Occupation Date
- 2. Gross Area
- 3. SRC, Enrollment, Utilization
- 4. Construction Cost
- 5. Cost / Gross Area, Cost / Student

Other content to be verified is to include:

- 1. Initial building maintenance plan (BMP) received
- 2. Computerized Maintenance Management System (CMMS) updated
- 3. Facility Inventory (FI) Database updated

The procedure will also allow for MSA as project manager and Baltimore City Public Schools as owner/operator to provide comments or suggestions if either/both believe that such comments and/or suggestions would be beneficial for the project record.



Meeting Summary City-BCPSS Coordinating Committee Meeting on School Construction April 17, 2019

Attendees: Mary Colleen Buettner (DOP), Anthony Cataldo (DOP), Kyle Chris Ryer (DOP), Laurie Feinberg (DOP), Jennifer Leonard (DOP), Sara Paranilam (DOP), Leggs (DOP), Dorothy Hellman (21st Century), Cheri Vincent (21st Century), Maureen Gershberg (City Schools), Nichole Stewart (City Schools), Michael McBride (21st Century), Karen Summerville (21st Century), Joseph Mayzck (MSA), Jamie Bridges (IAC), Michael Bayer (MDP), Kate Brower (BCRP)

Minutes from January16, 2019

- Corrected opening dates for Fairmount Harford (SY 19-20) and Calvin Rodwell (Dec. 2019)
- Approved

School Status

- 21st Century will share the construction master list
- Northwood is approved; Montebello is undetermined; Highlandtown #237 and Commodore John Rodgers are delayed

Planning & Design Coordination

- 21st Century to ensure community meetings occur prior to UDAAP
- 21st Century to include DOP in community walks; request assistance with siting bus stops for swing space
- 21st Century to invite DOP to community meetings (through Jen Leonard and MC Buettner)
- Mary Rodman
 - DOP will be seeking funding to increase organizing/outreach capacity of community
 - Playground (older kids): Make sure to communicate and coordinate with all parties (DOP, BCRP, 21st Century) together, not separately; needs funding
- Walter P. Carter
 - o 21st Century will build pool, City is paying for it. Who is designing it?
 - o Need to tie-up loose ends re: subdivision, utilities, legal questions
- Medfield: BCRP has agreed to siting of sidewalk that 21st Century will build, connecting the school and the rec center.
- John Ruhrah: Many outstanding issues regarding traffic, pick-up/drop-off. Follow-up.
- Potential subdivisions needed: Medfield (rec center), Walter P. Carter (pool), Calverton (pool)
- Work together to message combined impact of schools and community development efforts.

MOU for Cooperative Use Spaces

Overall MOU has been signed. Individual licensing agreements are in negotiation.

Surplus School Buildings and Disposition Process

- Lake Clifton: Fairmount Harford will be able to use the field and locker rooms through December, and may be able to extend field use through spring.
- William C. March: surplus the school and keep the site (no subdivision needed)
- Subdivisions needed: Patapsco, Carter G. Woodson, Claremont

INSPIRE

- DOT starting sidewalk work (weather permitting) by end of April: Fairmount Harford, Arlington, Calvin Rodwell, Bay Brook, John Ruhrah. DOP will ask Mike Camper (DOT) to speak with Charlie Ravenna
- DOP is working with HCD to offer incentives for housing rehab and improvement near Arlington and Pimlico.
- Artists working with students/community on 3 projects: Arlington, Pimlico, Fort Worthington
- Pilot food waste project: district-wide pilot (Schools, Office of Sustainability): some schools under consideration include Arlington, REACH!, and Curtis Bay. Selections TBD.
- Art @ Work will be employing youth this summer to design and produce murals around Govans and Bay Brook.
- Active: John Ruhrah, Bay Brook, Fairmount Harford/Harford Heights, Govans, Walter P. Carter
- Launching: Medfield and Robert Coleman in May

Upcoming Events

- April 27: Arlington/INSPIRE Garden Work Day (contact MC Buettner for info)
- May 30: Tentative Bay Brook INSPIRE plan presentation to the Planning Commission
- July 23: Bay Brook Path/INSPIRE Volunteer Day (contact Jen Leonard for info)
- August 28: Tentative Arlington Ribbon Cutting (Karen Summerville will confirm in next few weeks)
- August 29: Tentative Fairmount Harford Ribbon Cutting (Karen S. will confirm in next few weeks)

Follow-up Items

- Dorothy Hellman to check on path connecting Fairmount Harford and St Lo, mentioned at a REACH! Meeting that 21st Century would make sure there was a path between the school and new football field. Confirm with Jen Leonard and Kate Brower.
- Cheri Vincent will send construction master list to Jen L., adding a column to show schools with recreation spaces/considerations (attached and/or shared parcel).
- Joe Mayzck to schedule a meeting to discuss subdivision/utilities at Walter P. Carter. To include MSA (Brent Miller, engineer), DOP (Laurie Feinberg, City Law), City Schools.
- Cheri V. to confirm who is designing pool at Walter P. Carter.
- MC Buettner will send outstanding John Ruhrah traffic design issues to Cheri V., Michael McBride, and Joe M.
- Joe M. will schedule Northwood pre-design meeting/walk with Jen L. (who will include appropriate district planners)
- Michael M. will contact Ryan Patterson at BOPA to discuss Harry Bertoia sculpture at Lake Clifton before City finalizes plans for surplussing the school.
- Nicole Price to invite Comp Planners to walks around schools, and to request assistance from Comp Planners in identifying bus stops during swings.
- Dorothy H. to send Jen L. dates to meet about INSPIRE.
- Everyone send names/contacts of people to be added or taken off the contact list to Jen L., by 4/26.
- Jen L. will cancel current series of invitations and initiate a new series.

Next Scheduled Coordinating Committee Meeting July 17, 2019 at 9:00 a.m.

21st Century School Buildings Program

STAT Committee Meeting June 6, 2019

<u>AGENDA</u>

STAT Reporting updates (period ending May 2109)

- Contracting/MBE
- Local Hiring Commitments
- Change Orders

Discussion

• IAC Project Closeout

Next Steps

• Next Meeting September 10, 2019

<u>Adjourn</u>

Project Number & Contract No.	Project Name	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
YEAR 1 SCHOOLS 21st CENTURY SCHOOL BUILD	DINGS PROGRAM							
BCS-001	Program Manager Services	City School Partners	\$ 6,257,816.3	29.00%	29.00%	4		
BCS-002	LEED/Green Building Consulting Services				29.00%	\$ 1,814,766.73	\$ 1,814,766.73	29.00%
002	CEED/Green Building Consulting Services	Lorax Partners	\$ 905,358.0	0 10.00%	11.18%	\$ 101,219.02	\$ 101,219.02	11.18%
BCS-024	Code Consultant - Year 1	Institute for Building Technology & Safety	\$ 924,934.7	10.00%	11.00%	\$ 101,742.82	\$ 101,742.82	11.00%
BCS-049	Risk Management Consulting Services	Bickmore Corporation	\$ 672,954.0	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-057	OCIP - Insurance Brokerage and Administration Services	Alliant Insurance Services, Inc.	\$ 11,983,398.00	20% (fee only)	20% (fee only)	\$ 130.000.00	\$ 130,000.00	20.00%
ARLINGTON BCS-026	A/E - Arlington	Design Collective	•					20.0078
BCS-025	CM - Preconstruction - Arlington	Design Conective Dustin Construction	\$ 1,731,984.00 \$ 117.253.50		29.20%			29.20%
025-A1	Arlington GMP Amendment	Dustin Construction	\$ 117,253.50 \$ 37,262,000.00		29.43%	,		29.43%
BCS-058	Commissioning Agent - Arlington	Kibart, Inc.	\$ \$9,815.95		31.00% 14.00%			31.00%
BCS-069	Arlington T&I	Froehling & Robertson, Inc.	\$ 113,240.50		10.00%			14.00%
ARUNDEL					1010070	¢ 11,524.05	\$ 11,324.03	10.00%
BCS-020 BCS-021	A/E - Arundel	GWWO, Inc./Architects	\$ 1,878,800.00		29.00%	\$ 544,852.00	\$ 544,852.00	29.00%
021-A1	CM - Arundel Arundel GMP Amendment	MCN Build/Southway Builders, LLC	\$ 85,274.00		29.00%	\$ 24,729.46		29.00%
BCS-029	Commissioning Agent - Arundel	MCN Build/Southway Builders, LLC RMF Engineering	\$ 36,859,523.00		36.18%			36.18%
BCS-053	Arundel - T & I	Specialized Engineering	\$ 110,942.00		18.00%			18.00%
	Bill of Materials - FFE - Arundel	School Specialty, Inc.	\$ 69,906.00 \$ 967,769.31		10.00%			10.00%
CHERRY HILL		School Speciarcy, Inc.	3 907 ,7 69 .31	10.00%	15.00%	\$ 145,165.40	\$ 145,165.40	15.00%
BCS-018	A/E - Cherry Hill EM School	JRS Architects, Inc.**	\$ 1,930,840.00	29.00%	30.24%	\$ 583,886.02	<u>^</u>	
BCS-019	CM - Cherry Hill EM School	HESS Construction + Engineering	\$ 107,661.10	29.00%	29.25%			100.00%
019-A1-A2	Cherry Hill EM School GMP Amendment Total	HESS Construction + Engineering	\$ 42,085,788.00		33.55%		\$ 14,119,781.87	29.25%
BCS-030	Commissioning Agent - Cherry Hill	Advanced Building Performance (ABP)**	\$ 101,945.25	10.00%	10.00%		+	100.00%
BCS-050	Swing Space Reno Cherry Hill	Tito Contractors, Inc. **	\$ 757,361.00		0.00%		\$ 757,361.00	100.00%
BCS-048 BCS-060	Moving & Relocation Svcs Cherry Hill	District Moving Companies, Inc.	\$ 89,197.50	0.00%	0.00%		\$ -	0.00%
BC2-060	Cherry Hill EM School- T & I Bill of Materials - FFE - Cherry Hill	ECS Mid-Atlantic, LLC	\$ 126,845.00	10.00%	10.00%			10.00%
FOREST PARK	Bill of Materials - FFE - Cherry Hill	School Specialty, Inc.	\$ 1,235,971.36	10.00%	15.00%	\$ 185,395.70	\$ 185,395.70	
BCS-022	A/E -Forest Park HS	Smolen Emr Ilkovitch (SEI) Architects	4					
BCS-023	CM -Forest Park HS	HESS Construction + Engineering	\$ 2,638,274.00 \$ 112,991.80	29.00%	29.01%		,,	29.01%
023-A1	Forest Park HS GMP Amendment	HESS Construction + Engineering	\$ 56,193,983.00	29.00%	29.11%			29.11%
BCS-031	Commissioning Agent - Forest Park	Advanced Building Performance (ABP)**	\$ 100,288.65	10.00%	33.79%			33.79%
BCS-052	Swing Space Reno Forest Park	Tito Contractors, Inc.**	\$ 724,120.00	0.00%	0.00%		\$ 100,288.65 \$ 724,120.00	100.00%
BCS-047	Moving & Relocation Svcs Forest Park	Walters Relocations, Inc.**	\$ 114,306.15	0.00%	0.00%		\$ 114,306.15	100.00%
BCS-061	Forest Park HS- T & I	Hillis-Carnes Engineering Associates, Inc.	\$ 86,526.00		10.00%			10.00%
	Bill of Materials - FFE - Forest Park	Douron, Inc.	\$ 1,102,150.82	10.00%	10.00%			10.00%
FREDERICK BCS-004	A/E Endedid Element							
BCS-004	A/E - Frederick Elementary CM Services - Preconstruction - Frederick	USA Architects Planners + Interior Designers (USA)	\$ 1,527,000.00	29.00%	31.00%		\$ 473,370.00	31.00%
004-A1-A2	Frederick GMP Amendment Total	Gilbane Building Company Gilbane Building Company	\$ 118,323.00 \$ 25,135,322.00	29.00%	29.00%			29.00%
BCS-007	Commissioning Agent - Frederick	Reynolds Consulting Engineers	\$ 25,135,322.00 \$ 68,383.00	32.00%	31.87%			31.87%
BCS-032	Frederick - T & I	Froehling & Robertson, Inc.	\$ 95,030.40	10.00%	10.00%			10.00%
	Frederick - Design, Furnish, and Install AV, Network, &		- 55,030.40	10.00%	12.00%	11,403.65	\$ 11,403.65	12.00%
BCS-062	Telecom	Plexus Installations, Inc. dba Plexus Group (SBR)**	\$ 1,965,356.87	15.00%	15.00%	294,803.53	\$ 1,965,356.87	100
BCS-065	Moving & Relocation Svcs Frederick	District Moving Companies, Inc.	\$ 26,411.00	0.00%	0.00%	/	\$ 1,965,356.87 \$ -	100.00%
TWORTHINGTON	Bill of Materials - FFE - Frederick	School Specialty, Inc.	\$ 857,558.87	10.00%	15.00%			15.00%
T WORTHINGTON BCS-003							120,053.05	13.00%
3CS-003 3CS-006	A/E - Fort Worthington Elementary	Grimm + Parker Architects (G+P)	\$ 1,941,357.00	29.00%	52.14%	1,012,223.54	\$ 1,012,223.54	52.14%
006-A1-A2	CM Services - Ft. Worthington Fort Worthington GMP Total	Gilbane Building Company	\$ 120,831.00	29.00%	29.00%			29.00%
000-A1-A2	Fort worthington GMP Total	Gilbane Building Company	\$ 33,080,646.00	32.00%	31.95% \$	10,569,266.40		31.95%

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JO.01	90'LE0'8T	\$ 90'LE0'8T	\$ %00'0T	%00'0T	09.075,081	\$	Hillis-Carnes Engineering Associates, Inc.	Moving & Relocation Svcs Pimlico	-046
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55.55	12,633,744.33	\$ 25.44.33 \$	\$ %68'88	30.00%	37,836,910.24	\$	Dustin Construction	CM - Pimlico	-052 -01 -05
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J0.01	48,928.00	\$ 00.826,84	\$ %00°0T	%00°0T	489,280.00	\$	ECS Mid-Atlantic, LLC	Commissioning Agent - Patterson/Claremont	650-
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							and University include	Bill of Materials - FFE - Lyndhurst	THOMATON
00'ST	162,846.09	\$ 60'978'7291	\$ %00'ST	%00°0T	J'082'640'60	\$	School Specialty, Inc.	Water Leakage Investigation at Lyndhurst	LL0-
0.00	-	\$ -	\$ %00'0	%00'0	00.002,7	\$	Wiss, Janney, Elstner Associates, Inc.	Moving & Relocation Svcs. (Post Con) - Lyndhurst	890-
100.00	58.587,428	\$ -	\$ %00'0	%00'0	58.687,42	\$	Hoffberger Moving Companies	Lyndbryt (00,126) 18/3 001000 18 001000	#S0-
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00.0		\$ -	\$ %00'0	%00'0	50,274.00	\$	The Kane Company/Officer Movers, Inc	Swing Space Reno Lyndhurst	-042
J00.001	92,222.00	\$ -	\$ %00'0	%00'0	62,222,00	\$	Tito Contractors, Inc. **	Commissioning Agent - Lyndhurst Elementary	STO-
J00'00T	00'519'66	\$ S0.001,81	\$ %/1.81	%00'0T	00'519'66	\$	Setty & Associates Intl.**	Vistaemel3 taudhav1 - taesA painoissimme2	finambnamA VA\TI
					2,424,780.00	\$		Insmbrief AMB truthurs	IA-010
30.00	10'261'52'195'0T	\$ 00'725'195'01	\$ %00'08	30'00%	32'504'180'00	\$	Turner Construction Company/JLN	CM - Lyndhurst Elementary	010
500'67	31'354'32	31'354'32 \$	\$ %00.62	%00°6Z	00'STO'80T	\$	Turner Construction Company	A/E - Lyndhurst Elementary	600
33.00	472,824.00	\$ 00.428,274	\$ %00'EE	\$20.00%	1,432,800.00	\$	STV, Inc.	Vietnemel3 taxidbav1 3/ A	Тгялна
							in fuernag	Bill of Materials - FFE - John Eager Howard	
10.00	<i>LL</i> '96L'78	\$ 22.366728	\$ %00'0T	%00.01	\$9'196'128	\$	Douron, Inc.		ـــــــــــــــــــــــــــــــــــــ
500'00T	55.408,22	\$ -	\$ %00'0	%00'0	52.408,24	\$	**ceinsqmoJ gnivoM reget Movies	Moving & Relocation Svcs. (Post Con) - John Eager Howard	
J0.00	91.816,8	\$ 91'816'8	\$ %00'0T	%00'0T	09.181,08	\$	Hillis-Carnes Engineering Associates, Inc.	امام Eager Howard - T & ا	950
	51 810 8	\$ -	\$ %00'0	%00'0	01.513,70	\$	The Kane Company/Officer Movers, Inc	Howard	545
600.0		Ŷ						Moving & Relocation Svcs. (Pre-Con) - John Eager	
600.0		\$ -	\$ %00'0	%00'0	138'200'00	\$	J.A.K. Construction	Swing Space Reno John Eager Howard	140
500 0 500 TT	10.032,11	\$ 10.092,11	\$ %00'TT	%00'0T	00.100,201	\$	RMF Engineering	Commissioning Agent - John E. Howard	910
0011	10 033 11	5 1005111			00.602,549,1	\$			tnembnemA VA\TI
659.65	65.270,542,6	\$ 68.270,542,6	\$ %59'88	%00'0E	58'329'808'00	\$	ا.Vinton Schäfer & Sons, Inc. (JVS)	InsmbnemA 9MD brewoH reget ndol	IA-IIO
00.es	62.25.0,14	\$ 62.250,124	\$ %00.62	%00°6Z	00'T05'T#T	\$	(SVL) .inton Schafer & Sons, Inc. (JVS)	CM - Preconstruction Services - John E. Howard Elementary	ττο
		A THORS/11-C	\$ %85.29	%00°6Z	1,519,446.00	S	Cho Benn Holback & Associates of Cho	A/E - John E. Howard Elementary	210
400'00T	00.344,012,1	\$ 14.058,742	\$ %85.69	7600 82	00 300 013 1	- 	***		DAAWOH 3 I
			¢ 2400'0T	%00'0T	Z6'ZS8'986	\$	Douron, Inc.	Bill of Materials - FFE - Ft. Worthington	197
600°0T	62:589'86	\$ 62'589'86	\$ %00'0T	%00'01	37,400.00	Ś	District Moving Companies, Inc.	Moving & Relocation Svcs Ft. Worthington	990
500'0 500'00t	- 97:051'261'7	- \$ 356)269.24 \$	\$ %00'0 \$ %00'ST	%00'0 %00'ST	92.051,752	\$	Plexus Installations, Inc. dba Plexus Group (SBR)**	Ft. Worth - Design, Furnish, and Install AV, Network, & Telecom	890
					05:705'00	\$	Froehling & Robertson, Inc.	Fort Worthington - T & I	53
12.00	67.472,LI	\$ 67.472,II	\$ %00'ZT	%00°0T	0°'425'40	<u> </u>	Reynolds Consulting Engineers	Commissioning Agent - Ft. Worthington	50
J00.01	02'TSZ'8	\$ 02.122,8	\$ %00'0T	%00'0T	00'215'28	\$	meeting natiling of sheaved		
orai bnaqz) tnamti	Total Mer T mmoD (bneqt) noitedi	Statement of the second second second second	And the second se	Comming Comming	Ball Contract Amount MBE	Origin	Vendor	Ргојесt Изте	Project Number & Contract No.

YEAR 2 SCHOOLS

Contract No.	Project Name	Vendor	Origi	nal Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE To Particip	otal pation (spend)	MBE Total Commitment (spend)
21st CENTURY SCHOOL BUILDIN	IGS PROGRAM									
BCS-02-100	Code Consultant - Year 2	Institute for Building Technology & Safety	\$	1,528,504.00	10.00%	10.00%	\$ 152,850,40	0 ¢	152.850.40	10.00%
States and the second				, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,		10.00%	⇒ 152,850.40	2 3	152,850.40	10.00%
BCS-02-110-ESP	Instructional Technology & Telecommunication Design	Educational Systems Planning	s	1,500,000.00	0.000					
BCS-02-110-JMT	Consultant	Johnson, Mirmiran & Thompson (JMT)	_ ~	1,500,000.00	0.00%	0.00%	5 -	\$	-	0.00%
BCS-02-110-MGAC		Mark G. Anderson Consultants (MGAC)								
BCS-02-115-DMCI BCS-02-115-HMS		District Moving Companies, Inc. (DMCI)	-							
BCS-02-115-HWS BCS-02-115-WRI	Moving & Relocation Services	Hoffberger Moving Services, LLC (HMS) **	\$	1,400,000.00	0.00%	0.00%	\$ 595,308.90	0 \$	595,308.90	42.52%
BCS-02-110-WKI		Walters Relocations, Ionc. (WRI)**								
BCS-02-120-SALUT	-	Global Consulting, Inc. (GCI)	-		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1					
BCS-02-120-IEI	Water Testing Services	Soil and Land Use Technology, Inc. (SALUT) ** Inspection Experts, Inc. (IEI)	s							
BCS-02-120-BATTA	water resting services	BATTA Environmental Associates, Inc. (BATTA) **	>	1,200,000.00	0.00%	0.00%	\$ 18,499.72	2 \$	18,499.72	1.54%
BCS-02-120-PSI	-	Professional Service Industries, Inc. (BATTA)	-							
FEASIBILITY STUDIES		Professional Service Industries, Inc. (PSI)								
BCS-201	FS - Medfield Heights Elementary School	Mimar McKissack**	C	10,177,00						
BCS-202	FS - Cross Country	Design Collective (DCI)	\$	40,477.00 47,500.00	29.00%	40.47%			40,477.00	100.00%
BCS-203	FS - John Ruhrah	Design Collective (DCI)	\$	47,500.00	29.00%	35.80%			17,005.00	35.80%
BCS-204	FS - Calvin M. Rodwell	Design Collective (DCI)	s S	45,500.00	29.00%	35.70%			16,243.50	35.70%
BCS-205	FS - Govans	Crabtree, Rorbaugh & Associates Architects	S	61,291.00	29.00% 29.00%	36.15% 36.79%			16,809.75	36.15%
BCS-206	FS - Bay Brook	JRS Architects**	s	57,000.00	29.00%	36.79%			22,548.96	36.79%
BCS-207	FS - Calverton	JRS Architects**	Ś	57,000.00	29.00%	31.50%			57,000.00	100.00%
BCS-208	FS - Walter P. Carter	Penza Bailey/Newman JV	S	53,349.46	29.00%	51.40%			57,000.00	100.00%
BCS-209	FS-Harford Heights Elementary School	Grimm + Parker Architects	S	62,648.30	29.00%	39.94%			27,421.62	51.40%
BCS-210	FS -Montebello	Thomas, Marks Architects**	S	58,830.53	29.00%	49.20%		The second se	25,021.73	39.94%
BCS-211	FS - Mary Rodman	Stantec Architecture	S	54,793.60	29.00%	52.00%		and the second second	58,830.53	100.00%
BCS-214	FS - James Mosher	Colimore Architects, Inc.	\$	66,555.00	29.00%	44.00%			28,492.67 29,284.20	52.00%
BCS-212	FS - Northwood	RRMM Architects, PC	\$	70,881.80	29.00%	36.00%			25,517,45	44.00%
BCS-213	FS - Robert W. Coleman	RRMM Architects, PC	\$	62,242.60	29.00%	32.00%			19,917.63	30.00%
BCS-215	FS - Highlandtown Elementary/Middle	GWWO, Inc./Architects	\$	62,358.00	29.00%	34.60%			21,575.87	34.60%
BCS-216	FS - Commodore John Rodgers Elementary/Middle	GWWO, Inc./Architects	\$	62,358.00	29.00%	34.60%			21,575.87	34.60%
BAY-BROOK ELEMENTARY/MIDD					Contraction of the second				21,575.07	54.00%
BCS-02-004-AE	AE -Bay-Brook E/M	Crabtree, Rohrbaugh & Associates	\$	2,129,417.00	31.00%	31.10%	\$ 662,248.69	Ś	662,248.69	31.10%
BCS-02-004-CM	CM - Pre-Construction - Bay-Brook E/M	CAM Construction Company	\$	90,522.00	29.00%	30.00%				30.00%
						30.00%			27.156.60	
BCS-02-004-GMP	GMP - Bay-Brook E/M	CAM Construction Company	\$	39,009,088.00	30.00%	41.00%	\$ 15,993,726.08		27,156.60 15,993,726.08	
BCS-02-004-CX	CX -Bay-Brook E/M	Setty & Associates Intl.**	\$	89,697.50	30.00% 10.00%			\$ \$	15,993,726.08	41.00%
BCS-02-004-CX BCS-02-004-SS	CX -Bay-Brook E/M SSR - Bay-Brook E/M	Setty & Associates Intl.** Tito Contractors, Inc.**	\$ \$	89,697.50 175,324.00	10.00% 0.00%	41.00%	\$ 8,969.75	\$ \$		
BCS-02-004-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC	\$ \$ \$	89,697.50 175,324.00 122,450.00	10.00% 0.00% 10.00%	41.00% 10.00%	\$ 8,969.75 \$ -	\$ \$ \$	15,993,726.08 89,697.50	41.00% 100.00% 100.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&i - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M	Setty & Associates Intl.** Tito Contractors, Inc.**	\$ \$	89,697.50 175,324.00	10.00% 0.00%	41.00% 10.00% 0.00%	\$ 8,969.75 \$ - \$ 12,245.00	\$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00	41.00% 100.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RV/MIDDLE	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc.	\$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05	10.00% 0.00% 10.00% 10.00%	41.00% 10.00% 0.00% 10.00%	\$ 8,969.75 \$ - \$ 12,245.00 \$ 100,032.31	\$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00	41.00% 100.00% 100.00% 10.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAT BCS-02-003-AE	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Matrials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV	\$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88	10.00% 0.00% 10.00% 10.00% 31.00%	41.00% 10.00% 0.00% 10.00% 10.00% 31.20%	\$ 8,969.75 \$ - \$ 12,245.00 \$ 100,032.31 \$ 524,058.25	\$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00	41.00% 100.00% 100.00% 10.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-CM	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I -Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc.	\$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75	10.00% 0.00% 10.00% 10.00% 31.00% 29.00%	41.00% 10.00% 0.00% 10.00% 10.00% 31.20% 29.00%	\$ 8,969.75 \$ - \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47	3 \$ 4 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31	41.00% 100.00% 100.00% 10.00% 10.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc.	\$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00	10.00% 0.00% 10.00% 31.00% 31.00% 29.00% 30.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00%	\$ 8,969.75 \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80	3 \$ 3 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80	41.00% 100.00% 100.00% 10.00% 31.20%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Setty & Associates Intl.**	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00%	41.00% 10.00% 10.00% 10.00% 31.20% 52.00% 10.00%	\$ 8,969.75 \$ - \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75	3 \$ 3 \$ 4 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47	41.00% 100.00% 100.00% 10.00% 31.20% 52.00% 52.00% 100.00%
BCS-02-004-CX BCS-02-004-CS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAT BCS-02-003-AE BCS-02-003-CM BCS-02-003-CM BCS-02-003-CX BCS-02-003-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc.	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00%	\$ 8,969.75 \$ - \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75 \$ -	s s s s s s s s s s s s s s s s	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 0.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Stanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DIW Group, Inc. t/a Specialized Engineering	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00 118,860.00	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 0.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 22.00% 52.00% 10.00% 0.00%	\$ 8,969.75 \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75 \$ - \$ 11,886.00	s s s s s s s s s s s s s s s s s s s s	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - 11,886.00	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.0% 0.00%
BCS-02-004-CX BCS-02-004-CS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-CM BCS-02-003-CM BCS-02-003-CX BCS-02-003-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M Bill of Materials - FEE - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc.	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00%	\$ 8,969.75 \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75 \$ - \$ 11,886.00	s s s s s s s s s s s s s s s s s s s s	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 0.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-GX BCS-02-003-SS BCS-02-003-SS BCS-02-003-TI	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M Bill of Materials - FEE - Calvin M. Rodwell E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Stanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DIW Group, Inc. t/a Specialized Engineering Douron, Inc.	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00% 10.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00% 10.00% 10.00%	\$ 8,969.75 \$ - \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75 \$ - \$ 11,886.00 \$ 96,545.51	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 10,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 52.00% 100.00% 10.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-SS BCS-02-003-SS BCS-02-003-TI CALVERTON ELEMENTARY/MIDDI	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M CM - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M LE	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Skanska USA Building, Inc. Starska USA Building, Inc. DiW Group, Inc. t/a Specialized Engineering Douron, Inc. JRS Architects, Inc.**	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00% 10.00% 10.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00% 10.00% 10.00% 53.42%	\$ 8,969,75 \$ 12,245,00 \$ 100,032,31 \$ 524,058,25 \$ 21,902,47 \$ 19,119,029,80 \$ 8,969,75 \$ - \$ 11,886,00 \$ 96,545,51 \$ 1,042,027,13	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 10,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - 11,886.00 96,545.51 2,026,501.61	41.00% 100.00% 100.00% 31.00% 31.20% 29.00% 52.00% 52.00% 100.00% 10.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-CM BCS-02-003-CM BCS-02-003-GMP BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-005-SE	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I -Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M E AE - Calverton E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Stanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DIW Group, Inc. t/a Specialized Engineering Douron, Inc.	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,0679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61 190,627.03	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 0.00% 10.00% 10.00% 31.00% 29.00%	41.00% 10.00% 0.00% 10.00% 31.20% 22.00% 52.00% 10.00% 0.00% 10.00% 10.00% 10.00%	\$ 8,969.75 \$ 12,245.00 \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75 \$ 1 \$ 11,886.00 \$ 96,545.51 \$ 1,042,027.13 \$ 5,281.84	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - 11,886.00 96,545.51 2,026,501.61 55,281.84	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 10.00% 10.00% 29.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-CM BCS-02-003-CM BCS-02-003-CM BCS-02-003-CX BCS-02-003-SS BCS-02-003-SS BCS-02-003-AE BCS-02-005-AE BCS-02-005-CM	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M E AE - Calverton E/M CM - Pre-Construction - Calverton E/M CX - Calverton F/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Stanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DW Group, Inc. t/a Specialized Engineering Douron, Inc. JRS Architects, Inc.** The Whiting-Turner Contracting Company	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00% 10.00% 10.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00% 10.00% 10.00% 53.42%	\$ 8,969.75 \$	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 10,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - 11,886.00 96,545.51 2,026,501.61	41.00% 100.00% 100.00% 31.00% 31.20% 29.00% 52.00% 52.00% 100.00% 10.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-GX BCS-02-003-SS BCS-02-003-SS BCS-02-003-TI CALVERTON ELEMENTARY/MIDDI BCS-02-005-CM BCS-02-005-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M SSR - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M E AE - Calverton E/M CM - Pre-Construction - Calverton E/M CX - Calverton F/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Stanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DW Group, Inc. t/a Specialized Engineering Douron, Inc. JRS Architects, Inc.** The Whiting-Turner Contracting Company	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 1,679,673.88 75,525.75 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61 190,627.03 96,425.00	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00% 10.00% 10.00% 31.00% 29.00% 10.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00% 10.00% 10.00% 53.20% 10.00%	\$ 8,969.75 \$ 12,245.00 \$ 100,032.31 \$ 524,058.25 \$ 21,902.47 \$ 19,119,029.80 \$ 8,969.75 \$ - \$ 11,886.00 \$ 95,545.51 \$ 11,042,027.13 \$ 55,281.84 \$ 33,748.75	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 96,97.50 11,886.00 96,545.51 2,026,501.61 55,281.84 33,748.75	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 100.00% 100.00% 100.00% 35.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAT BCS-02-003-CM BCS-02-003-CM BCS-02-003-CX BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-005-CX BCS-02-005-CX BCS-02-005-CX	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I -Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M E AE - Calverton E/M CM - Pre-Construction - Calverton E/M CX - Calverton E/M MIDDLE	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Skanska USA Building, Inc. Statuska USA Building, In	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61 190,627.03 96,425.00 1,095,676.40	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 0.00% 10.00% 10.00% 31.00% 31.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00% 10.00% 10.00% 10.00% 10.00% 51.42% 29.00% 35.00% 59.13%	\$ 8,969,75 \$ 12,245,00 \$ 12,245,00 \$ 10,0,032,31 \$ 524,058,25 \$ 21,902,47 \$ 19,119,029,80 \$ 8,969,75 \$ - \$ 11,886,00 \$ 96,545,51 \$ 1,042,027,13 \$ 55,281,84 \$ 33,748,75 \$ 647,873,46	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - 11,886.00 96,545.51 2,026,501.61 55,281.84 33,748.75 1,095,676.40	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-CM BCS-02-003-CM BCS-02-003-CM BCS-02-003-CX BCS-02-003-SS BCS-02-003-SS BCS-02-005-AE BCS-02-005-AE BCS-02-005-CM BCS-02-005-CX ROSS COUNTRY ELEMENTARY/M BCS-02-007-AE	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M CM - Pre-Construction - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M I&I - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M LE AE - Calverton E/M CM - Pre-Construction - Calverton E/M CX - Calverton E/M MDDLE AE - Cross Country E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Skanska USA Building, Inc. Stanska USA Building, Inc. Sta	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61 190,627.03 96,425.00 1,095,676.40 147,728.00	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00% 10.00% 10.00% 31.00% 29.00% 31.00% 29.00%	41.00% 10.00% 0.00% 10.00% 31.20% 22.00% 52.00% 10.00% 10.00% 51.42% 29.00% 35.00% 51.42% 29.00% 35.00%	\$ 8,969.75 \$	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - - 11,886.00 96,545.51 52,026,501.61 55,281.84 33,748.75 1,095,676.40 44,022.94	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 10.00% 10.00% 29.00% 35.00% 100.00% 29.00% 35.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-TI CALVIN M. RODWELL ELEMENTAI BCS-02-003-AE BCS-02-003-CM BCS-02-003-CM BCS-02-003-CX BCS-02-003-SS BCS-02-003-SS BCS-02-003-SC BCS-02-005-CM BCS-02-005-CM BCS-02-005-CM BCS-02-005-CM BCS-02-005-CM BCS-02-007-AE BCS-02-007-AE	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M CM - Pre-Construction - Calverton E/M CX - Calverton E/M CM - Pre-Construction - Calverton E/M CM - Pre-Construction - Calverton E/M CM - Pre-Construction - Case Country E/M CM - Cress Country E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DIW Group, Inc. t/a Specialized Engineering Douron, Inc. JRS Architects, Inc.** The Whiting-Turner Contracting Company Kibart, Inc. ATI, Inc.** Turner Construction Company	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61 190,627.03 96,425.00 1,095,676.40	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 0.00% 10.00% 10.00% 31.00% 31.00%	41.00% 10.00% 0.00% 10.00% 31.20% 29.00% 52.00% 10.00% 10.00% 10.00% 10.00% 10.00% 51.42% 29.00% 35.00% 59.13%	\$ 8,969,75 \$ 12,245,00 \$ 12,245,00 \$ 12,24,058,23 \$ 21,902,47 \$ 21,902,47 \$ 21,902,47 \$ 21,902,47 \$ 3,119,029,80 \$ 8,969,75 \$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - 11,886.00 96,545.51 2,026,501.61 55,281.84 33,748.75 1,095,676.40	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00%
BCS-02-004-CX BCS-02-004-SS BCS-02-004-SS BCS-02-003-4E BCS-02-003-AE BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-GMP BCS-02-003-SS BCS-02-003-SS BCS-02-003-SS BCS-02-003-AE BCS-02-005-CX CROSS COUNTRY ELEMENTARY/M BCS-02-005-CX CROSS COUNTRY ELEMENTARY/M BCS-02-005-CX BCS-02-007-CM BCS-02-007-CM	CX -Bay-Brook E/M SSR - Bay-Brook E/M T&I - Bay-Brook E/M Bill of Materials - FFE - Bay-Brook E/M RY/MIDDLE AE - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M GMP - Calvin M. Rodwell E/M CX - Calvin M. Rodwell E/M T&I - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M Bill of Materials - FFE - Calvin M. Rodwell E/M CM - Pre-Construction - Calverton E/M CX - Calverton E/M CM - Pre-Construction - Calverton E/M CM - Pre-Construction - Calverton E/M CM - Pre-Construction - Case Country E/M CM - Cress Country E/M	Setty & Associates Intl.** Tito Contractors, Inc.** ECS Mid-Atlantic, LLC Douron, Inc. Design Collective, Inc. + Samaha Assoc., PC JV Skanska USA Building, Inc. Skanska USA Building, Inc. Setty & Associates Intl.** Centennial Contractors Enterprises, Inc. DIW Group, Inc. t/a Specialized Engineering Douron, Inc. JRS Architects, Inc.** The Whiting-Turner Contracting Company Kibart, Inc. ATI, Inc.** Turner Construction Company	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	89,697.50 175,324.00 122,450.00 1,000,323.05 36,767,365.00 89,697.50 126,783.00 118,860.00 965,455.13 2,026,501.61 190,627.03 96,425.00 1,095,676.40 147,728.00	10.00% 0.00% 10.00% 31.00% 29.00% 30.00% 10.00% 10.00% 10.00% 31.00% 29.00% 31.00% 29.00%	41.00% 10.00% 0.00% 10.00% 31.20% 22.00% 52.00% 10.00% 10.00% 51.42% 29.00% 35.00% 51.42% 29.00% 35.00%	\$ 8,969,75 \$ 12,245,00 \$ 100,032,31 \$ 524,058,25 \$ 21,902,47 \$ 19,119,029,80 \$ 8,969,75 \$ - \$ 11,886,00 \$ 96,545,51 \$ 1,042,027,13 \$ 55,281,84 \$ 33,748,75 \$ 647,873,46 \$ 44,022,94 \$ 9,085,00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15,993,726.08 89,697.50 175,324.00 12,245.00 100,032.31 524,058.25 21,902.47 19,119,029.80 89,697.50 - - 11,886.00 96,545.51 52,026,501.61 55,281.84 33,748.75 1,095,676.40 44,022.94	41.00% 100.00% 100.00% 10.00% 31.20% 29.00% 52.00% 100.00% 10.00% 10.00% 29.00% 35.00% 100.00% 29.00% 35.00%

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									* MBE Prime
									(2 8Y & 1 8Y) JATC
34.18	525'751,605.39	\$ 06.049,158,212			29'92'235'138'85	\$			(S AAAY) JATC
36.83	98.816,256,18	\$ 55.429,880,67	\$ %75.25		222,548,082.94	\$	ECS Mid-Atlantic, LLC	TI - Walter P. Carter E/M	11-210-20-53
500'OT	S9'TEZ'0Z	\$ 59'737'02	\$ %00'0T	10.00%	202,316.50 202,316.50	\$	Advanced Building Performance, Inc.**	CX - Walter P. Carter E/M	X2-02-017-CX
500'00T	00.884,86	\$ 08.849,6	\$ %00'0T	/	00.609,025,11	\$	Whiting Turner Contracting Co.	GMP - Walter P. Carter E/M	CS-02-017-GMP
30.00	3,405,182.70	\$ 02.281,204,5	\$ %00'08	30'00% 30'00%	15.472,822	\$	Whiting Turner Contracting Co.	CM - Preconstruction - Walter P. Carter E/M	WD-LT0-20-52
50.00%	SS:986'#Z	\$ 55'986'#2	\$ %00'67	%00'82 %00'TE	26.866,992	\$	VL nsmweNyeilaß szneg	AE - Walter P. Carter E/M	23-02-017-AE
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Kal Contracting Comp Pki Contracting Comp Pki Contracting Comp Phintly Contract Williams T King, Inc. Solth Contraction Foundation and Stanting Karm Massenry Sk Halae Innovolves Dushin Contraction Inc Salescent Patteriers	1	Solara Flooring	09C - Resilient Flooring
 Interior Specification Pad. Contracting Comp. Pad. Contracting Comp. Patrithy Concrete Williams T. King, Inc. Soldy Concrete Foundedina and Sparing Sch. Habel: Intervolves Sch. Habel: Concreteins Inc. Dautin Contraction. Inc. Exational Entries 		Allstate Floors	ogB - Tiling
 Hol Contracting Comp PM Contracting Comp PM Contracting Comp Provide Contracting Williams T King, Inc. Soldy Contracting Foundering and Shoring Foundering and Shoring Soldy Contracting Foundering Composition (Inc.) Halse Donowletes Dashin Contraction, Inc. 		Eastcoast Exteriors	07A - Roofing
Real Contrasting Comp Real Contrasting Comp Pista Contrasting Comp Pista Contrasting Williams T King, Ine Suby Concrete Suby Concrete Foundation and Shorthy Karan Masenny Masenny	. 13	SA Halac Ironworkers Dustin Contruction. Inc	06A - General Trades
s PRAI Contracting Compa PRAI Contracting Compa Priority Concrete Williams T King, Inc Sody Concrete Foundation and Shoring	N	Karon Masonry	04A - Masonry
×		Shoring	03B - Helical Piles
			Building Concrete
		Priority Concrete	02D - Site Concrete
~		P&J Contracting Company	02C - Site Utilities
DSy I Contracting Comment		Interior Specialist	02B - Demolition, Abatement & IH Services
	Local New Hires	Contractors	
Armgon		Arimgion	
			A 200 A 25/10/012

Total Commitme ents

Total Verified/ Final

22 N/A

2A - Demolition/Hazmat	Ritter & Paratore Contracting Inc
2B - Earthwork & Utilities	P&J Contracting Company Inc.
100	pany
2E - Landscaping 2A - Concrete	Warren H. Boyer, Inc.
4A - Masonry	KaRon Masonry of Maryland, Inc.
9A - Drywall & Ceilings	uction, Inc.
9C - Tile 15A - Plumbing & HVAC	Allstate Floors W.G. Tomko. Inc
- Electrical	Brown and Heim, Inc.
	Verified/ Final
	Frederick
	Contractors
Demolition	Barco
26 - Jandeoming	
3A -Concrete	Dance Brothers
4A - Masonry	KaRon Masonry of Maryland, Inc.
6B - Finish Carpentry	Failston Supply, Inc.
7A - Roofing	Kalkrueth Roofing & Sheet Metal, Inc.
oB - Drywall & Ceilines	Brawner Builders, Inc.
-	Heffron Company
	Total
	Verified/Final
	Lyndhurst
	Contractors
1-A Demolition & Abatement	ACECO
5 Structural Steel & Misc. Metals	Kinsley Manufacturing
	Mahogany
13 Skylight	Alternate
	P&D Contracting
Ceramic & Stone Mile	Allstate
22 Flooring 36 Plumbing/HVAC/Controls	Allstate Flooring
j Screen	Commerical Cabling & Sound
	1 6
	Verified/ Final
	Pimlico
Trade	Contractors
	Dustin Construction
n & Abatement	Ritter & Paratore
02B-Demolition-Phase 2	Interior Specialists
	P&J Contracting
	P&J
nerete	Dance Brothers
04A-Masonry	Karon
	SA Halac Iron
ral Trades	Dustin Construction
	Cole Roofing
	Finishes, Inc
ogC-Resilient Flooring	Solara Flooring
S21	SCCP
-	Towson Mechanical
15B- Sprinkler	Fire-Mark Inc
	Total
	Verified/ Final

cal Net

Local New

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Rohert Fonde Lacal New Hins Contractors Lacal New Hins Indf Pip Protection 1 Organization Specificitis 2 Classificities 2 Dimons Construction 2	9G - Painting Total
ra Yoode Leeal New Hires Contractors Leeal New Hires Protocian Biberical Specialist Spec	
rt Koole Lesal New Hires Contractors Lesal New Hires Protocion Biencinal Specialias Contractors Specialias Contractors Specialias Contractors Specialias Contractors Specialias	
ra Ponde Contractors Local Non Hires Protection Uberical Specialies Speci	9F - Resinous Flooring Durex Coverings
ra Bonde Contractors Local New Hires Protection Electrical Specialies Specialies tree Const tree Co	31A - Earthwork, Paving, Utilities Comer Construe
ra Ronde Lecal New Hires Contractors Lecal New Hires Protocion Elibertical Spacialita Spacialita renet-Const sanny	9A - Drywall & Acoustical Avena Contracti
outriefors Local New Hires	Steel Fab
outratory Local New Hires	4A - Masonry Karon Masonry
ormeters Local New Hires	3A - Building Concrete GLB Concrete C
ontractors Local New Hires	2B - Demolition & Abatement Asbestos Specia
ontractors	26A - Electrical Grounded Elect
Contractors	21A - Fire Protection Judd Fire Prote
Robert Poole	Trade
	Robert Por
erified/ Final 85	Verified/ Final
otal 29	Total

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ents for New Hires Local Hiring C

Year II Schools

	Bay-Brook	
Trade	Contractors	Local New Hires
02A Demolition & Abatement	Interior Specialists	I
04A Masonry	Karon Masonry	0
08A Openings	A.L Ingram	1
09E Finishes	NLP Painting	T
27A Communications	Compudata System	4
	Total	6
	Verified/Final	N/A

Ca	Calvin M. Rodwell	
Trade	Contractors	Local New Hires
04A Masonry	Karon Masonry	0
05B Misc. Metals & Ornamental Rails	Moxey	-
06A.1 Rough Carpentry	Punch List Specialist Team	8
07B Roofing	IronShore Contracting	1
ogA Drywall, ACT & Insulation	Dynamic Contracting	12
23A Mechanical	W.G. Tomko Inc	1
26A Electrical	BoMark Electric	1
32B Site Concrete	Chevy Chase	1
31A Earthwork	P&J Contracting Co.	1
33A Site Utilities	P&J Contracting Co.	1
	Total	23
	Verified/Final	N/A
A	Walter P. Carter	
Trade	Contractors	Local New Hires
02A Demolition & Abatement	The Berg Corpaoration	1
o3A Building Concrete	Bay County Concrete	1
3tA Site Work	Stella May Contracting	1
	Total	

otal

Bay County Concre Stella May Contrae **Total** Verified/Final

otal

F	Fairmount-Harford	Section Se
Trade	Contractors	Local New Hires
02A Demolition & Abatement	Interior Specialists	4
03A Cast-in-Place Concrete	Premier Concrete, Inc	5
06A General Trades	MCN/SBLJV	3
07B Roofing and Waterproofing	CHU Contracting, Inc	6
ooC Flooring and Tile	Business Flooring	1
26A Electrical	Freestate Electrical	0
	Total	21
	Verified/Final	N/N
Trade	John Ruhrah Contractors	Local New Hires
02A Demolition & Abatement	Rath Enterprises	13
03A Cast-In-Place Concrete	Premier Concrete, Inc	3
04A Masonry	Karon Masonry	2
odB Masonry Restoration	Year	1
06A General Trades	MCN/ SBI JV	0
07B Roofing and Waterproofing	CHU Contracting, Inc	3
09A Drywall & Acoustical	M3 Contracting	2
23A Mechanical & Plumbing	Pro-Air, Inc.	1
26A Electrical	Preestate Electrical	3
31A Earthwork	Carter Site Services	63
	Transf	0.0

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*As of May 2019

Approved Change Orders by Project by Vendors - (Previous Quarter)

Project	Company Name	Originating Contract Title	Title	Current State	Change Amount	Approvec Date
Fairmount Harford HS	ECS Mid- Atlantic, LLC	ECS - T&I Services	ECS - Additional Testing & Inspection	Approved	\$4,100.52	05/02/19
	ECS Mid-Atlant	tic, LLC - Total	and the second second		\$4,100.52	
John Eager Howard Elementary	J. Vinton Schafer	J. Vinton Schafer_CM Services GMP	CO #009 Miscellaneous Changes	Approved	\$33,859.42	05/21/19
School	J. Vinton Schaf	fer - Total		a count	\$33,859.42	
Pimlico PK-8	Dustin Construction, Inc.	Dustin Const Inc_GMP-1	Final Contract Change Order	Approved	(\$1,203,696.88)	05/28/19
	Dustin Constru	ction, Inc Total	A REAL PROPERTY AND A REAL PROPERTY AND A	han a state	(\$1,203,696.88)	
Robert Poole Building	CAM Construction Company, Inc	CAM Construction_CM Services GMP	CAM CO#004 Misc Owner Changes	Approved	\$218,431.00	05/31/19
	CAM Construct	tion Company, Inc - Total	Interior Constant	a financial	\$218,431.00	
	RMF Engineering, Inc.	RMF Engineering_Cx Agent	RMF CO#001 Additional Cx Services Due To Cooling Tower	Approved	\$13,005.00	05/29/19
	RMF Engineerin	ng, Inc Total	and the second second		\$13,005.00	
Year 2 Feasibility Studies	Colimore Architects, Inc.	Lot 4_James Mosher ES_Colimore Architects Inc_Feasibility Study	Lot 4_James Mosher_Project Closeout Credit	Approved	(\$10,000.00)	03/12/19
	Colimore Archi	tects, Inc Total	Contraction of the local division of the loc		(\$10,000.00)	
	Crabtree, Rohrbaugh & Associates	Lot 2_Govans ES_Crabtree Rohrbaugh_Feasibility Study	Lot 2_Govans_Project Closeout Credit	Approved	(\$10,511.74)	03/06/19
	Crabtree, Rohrt	oaugh & Associates - Total	COLUMN STORES		(\$10,511.74)	
	Grimm & Parker	Lot 3_Harford Heights_Grimm& Parker_Feasibility Study	Lot 3_Harford Heights_Credit Change Order	Approved	(\$5,270.00)	03/21/19
	Grimm & Parke	r - Total			(\$5,270.00)	
	RRMM Lukmire Architects, PC	Lot 4_Northwood ES_RRMM Architects, PC_Feasibility Study	Lot 4_Northwood_Project Closeout Credit	Approved	(\$10,537.52)	03/18/19
		Lot 4_Robert W Coleman_RRMM Architects_Feasibility Study	Lot 4_Coleman_Project Closeout Credit	Approved	(\$10,687.48)	03/18/19
	RRMM Lukmire	Architects, PC - Total	Station of the local division of	بد کار ا	(\$21,225.00)	12.00
	Stantec	Lot 3_Mary E Rodman ES_ Stantec Architecture_Feasibility Study_May 2016	Lot 3_Mary Rodman_Project Closeout Credit	Approved	(\$10,402.27)	03/06/19
	Stantec - Total				(\$10,402.27)	
Overall - Total					(\$991,709.95)	

Project Closeout

The primary purpose of a school project is to support the delivery of the educational programs that will be housed by the facility. If it does not fully function for this purpose, over time, the value of the investment is accordingly lost. The expected life of a new or renewed school facility is about 30 years. After 30 years, schools often need to be renewed again to maximize educational function, including affordability. Technology changes, program delivery changes, and the facility becomes more expensive to own. School facilities that cost too much to operate and maintain take away from the scarce resources needed for teachers. Planning, design, and building are important, for continuous improvement, is the project's closeout is critical. Project Close-out can serve three very important reconciliations:

Financial

Were the funds expended as allocated? Overall project delivery, outcomes as intended, projects on time and within budgets, all accounting has been reconciled.

Operational

Is the facility easy to own and operate within available budgets? Energy costs, custodial, grounds maintenance, preventive maintenance, systems expected life, and all the things that keep the conditions of the facility safe, healthy, and constant overtime and within the available budget(s).

Functional

Does the facility fully support teaching and learning? Interior comfort, furnishings, lighting, glare, wayfinding, acoustics, safety, and all the things that matter to the delivery of education.

Maryland Stadium Authority

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Baltimore City Public Schools Construction and Revitalization

Financial Reporting

March 31, 2019

Financial Statement

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For the quarter ending March 31, 2019

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Maryland Stadium Authority Baltimore City Public Schools Statement of Revenues and Expenses 9 Periods Ended 3/31/2019 (Unaudited)

\$21,586 \$21,500 \$60,800,000 \$14,400 \$0 \$178,648,574 \$90,000 \$48,424,390 \$4,861,997 \$15,391,405 \$247,473,852 ANNUAL BUDGET \$10,800 \$67,500 \$40,525,000 \$8,125 \$115,915,707 \$112,086,641 \$3,552,998 \$15,774 \$4,900,000 \$18,437,042 \$0 \$140,280,876 \$139,078,880 BUDGET ΔŢΥ \$29,805 \$53,035,783 \$9,530 \$2,481,562 \$19,814 \$15,068 \$18,446,753 ŞÓ \$3,362,637 CURRENT ДТУ \$72,347 \$22,500 \$10,175,000 \$1,121,999 \$4,981 \$3,600 \$2,375 \$45,986,465 \$0 \$650,000 \$47,864,267 BUDGET MONTH \$14,204 \$11,468,089 \$3,665 \$4,214 \$800,809 \$53,290,199 \$9,431 \$1,628,845 \$78,912 ŞÓ \$55,830,279 CURRENT MONTH Subtotal-Salaries, Wages & Fringe Benefits (Object .01) Subtotal-Technical and Special Fees (Object .02) Subtotal-Supplies and Materials (Object .09) Subtotal-Grants and Subsidies (Object .12) Subtotal-Contractual Services (Object .08) Subtotal-Land and Structures (Object .14) Subtotal-Communications (Object .03) Subtotal-Fixed Charges (Object .13) Subtotal-Travel (Object .04) **Total Revenues Total Expenses REVENUES:** EXPENSES:

Cash Balance Report

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As of March 31, 2019

		Rever	Baltimore City Public Schools Program Revenues and Expenditures not Paid for by Bond Proceeds 9 Periods Ended 3/31/2019	Baltimore City Public Schools Program and Expenditures not Paid for by Bond 9 Periods Ended 3/31/2019	Program Program r by Bond Procee 019	ds	
	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Totals
Beginning Cash Balance	\$0	\$16,982,264	\$31,834,852	\$53,908,210	\$76,174,937	\$76,479,716	Ş
Revenues							
Baltimore City Investment Income/Misc	\$18,000,000 \$0	\$20,363,971	\$11,447,803	\$25,234,993	\$26,575,558	\$19,719,503	\$121,341,828
		U ¢	\$856,133 for coc coc	\$1,269,435	\$1,396,013	\$6,649,613	\$10,171,194
Baltimore City Dublic Schools	0¢	50	\$20,000,000	\$20,000,000	\$20,000,000	\$10,000,000	\$70,000,000
Miscallanonis	SO .	\$0	\$0	\$20,000,000	\$20,000,000	\$16,666,667	\$56,666,667
	\$0	\$0	\$14	\$0	ŞO	ŞO	\$14
lotal Revenues	\$18,000,000	\$20,363,971	\$32,303,950	\$66,504,428	\$67,971,571	\$53,035,783	\$258,179,703
Available Funds	\$18,000,000	\$37,346,235	\$64,138,802	\$120,412,638	\$144,146,508	\$129,515,499	\$258,179,703
Expenditures							
Debt Service	\$0	\$0	-\$2,666,667	-\$20,764,943	-\$37,408,372	-\$18.220.000	-\$79.059.982
Operating Expenses	-\$1,017,736	-\$5,511,383	-\$7,563,925	-\$23,472,758	-\$30,258,420	-\$12,233,951	-\$80,058,173
Ending Cash Balance	\$16,982,264	\$31,834,852	\$53,908,210	\$76,174,937	\$76,479,716	\$99,061,548	\$99,061,548

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Baltimore City Public Schools Revenues

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As of March 31, 2019

Maryland Stadium Authority Baltimore City Public Schools Breakdown on Revenues 9 Periods Ended 3/31/2019

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Baltimore City Beverage Tax FY 2018 True-up Beverage Tax Baltimore City Retirees Health Insurance Transfer from Faculities Fund BRFA Baltimore City VTL Facility Rental Fee Baltimore City Public Schools Maryland State Lottery Investment Income State Treasurer Investment Income Bond Proceeds

\$5,000,000 \$3,616,492 \$8,333,333 \$0 \$2,769,678 \$16,666,667 \$10,000,000 \$892,597 \$57,716 \$53,035,783 Series 2016 Bond Proceeds Balance

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As of March 31, 2019

Maryland Stadium Authority Baltimore City Public Schools Series 2016 Summary 9 Periods Ended 3/31/2019

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Series 2016 proceeds for construction

Arlington Arundel Cherry Hill ES/MS Forest Park HS Fort Worthington ES Frederick ES John E. Howard ES Lyndhurst Punhurst Patterson Pimlico Robert E. Poole Total Expenditures

Plus Investment Income Remaining proceeds

\$385,158,803.24

											-
\$21,089,577.67	\$39,518,514.83	\$44,954,604.53	\$61,765,815.65	\$34,893,762.58	\$26,843,260.02	\$32,240,342.33	\$39,210,210.42	\$2,366,751.72	\$41,188,195.10	\$44,412,778.50	

-\$388,483,813.35 -\$3,325,010.11 \$3,325,010.11 \$3,325,010.11
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Series 2018A Bond Proceeds Balance

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As of March 31, 2019

Maryland Stadium Authority Baltimore City Public Schools Series 2018A Summary 9 Periods Ended 3/31/2019

Series 2018 proceeds for construction

Arlington Elementary/Middle School Bay Brook Elementary/Middle School Calverton Elementary/Middle School Calvin Rodwell Elementary/Middle School Fairmount Harford Building Forest Park High School Govans Elementary School Harford Heights / Sharp Leadenhall Elementary School James Mosher Elementary School John Ruhrah Elementary School Mary E. Rodman Elementary School Mary E. Rodman Elementary School Mary E. Rodman Elementary School Walter P. Carter/Lois T. Murray ES/MS Total Expenditures

Plus Investment Income Remaining proceeds

\$495,693,704.72

\$1,671,428.53 \$11,713,108.43 \$452,442.83 \$9,180,690.13 \$1,890.00 \$835,066.26 \$1,890.00 \$835,066.26 \$79,337.31 \$79,337.31 \$879,291.30 \$1,065,707.62 \$1,065,707.62 \$1,816,550.05

-\$72,772,898.94 \$422,920,805.78 \$7,355,449.72 \$430,276,255.50 **Contracts and Balances**

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May 31, 2019

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ow Labels	Sum of Total Contract Amount	the second s
21st Century Program Costs	\$40,784,351.01	
Alliant Insurance Services, Inc.	\$13,918,398.00	
Bickmore	\$672,954.00	
City Schools Partners	\$21,345,089.68	\$4,004,277.17
Hoffberger Moving Services LLC	\$20,377.00	\$0.00
Institute for Building Technology and Safety	\$2,470,221.75	\$1,380,861.85
Jennifer L. Strasbaugh	\$17,700.00	\$7,875.00
Lorax Partnerships LLC	\$2,265,085.58	\$1,398,925.31
MGAC, Inc.	\$74,525.00	\$7,257.70
Arlington PK-5	\$40,357,543.58	\$10,890,875.68
Design Collective	\$1,919,709.00	\$119,368.55
District Moving Companies, Inc.	\$121,432.50	\$59,620.00
Douron, Inc.	\$674,127.59	\$674,127.59
Dustin Construction, Inc.	\$37,363,714.04	\$9,939,359.53
Froehling & Robertson, Inc.	\$113,240.50	\$21,575.50
Intertek-PSI	\$8,004.00	\$8,004.00
Kibart Consulting Engineers, Inc.	\$89,815.95	\$51,277.45
MGAC, Inc.	\$67,500.00	\$17,543.06
Arundel PK-2	\$41,906,920.06	\$921,284.69
GWWO Inc.	\$1,935,262.00	\$0.00
Hoffberger Moving Services LLC	\$15,854.75	\$0.00
MCN Build/Southway	\$38,757,186.00	\$860,501.90
RMF Engineering, Inc.	\$110,942.00	\$8,530.00
School Specialty, Inc.	\$967,769.31	\$48,849.29
Specialized Engineering	\$119,906.00	\$3,403.50
Bay-Brook Elementary/Middle School	\$42,762,525.55	\$25,768,064.47
Baltimore Gas & Electric	\$13,226.00	\$13,226.00
CAM Construction Company, Inc	\$39,099,610.00	\$13,220.00
Crabtree, Rohrbaugh & Associates	\$2,129,417.00	\$401,621.00
District Moving Companies, Inc.	\$5,022.00	
Douron, Inc.		\$0.00 ¢1.000.222.05
ECS Mid-Atlantic, LLC	\$1,000,323.05	\$1,000,323.05
Hoffberger Moving Services LLC	\$122,450.00	\$69,787.47
	\$72,870.15	\$33,284.90
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$60,952.00	\$11,742.00
Setty & Associates International, PLLC	\$89,697.50	\$46,580.00
Tito Contractors, Inc.	\$167,607.85	\$0.00
(blank)	\$1,350.00	\$1,350.00
alverton 3-8	\$2,372,995.64	\$1,654,082.32
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$59,442.00	\$59,442.00
JRS Architects, Inc.	\$2,026,501.61	\$1,349,045.08
Kibart Consulting Engineers, Inc.	\$96,425.00	\$96,425.00
Whiting-Turner Contracting Company	\$190,627.03	\$149,170.24
alvin Rodwell Elementary/Middle School	\$40,011,311.22	\$23,410,402.36
Baltimore Gas & Electric	\$22,990.00	\$22,990.00
Centennial Contractors Enterprises, Inc.	\$126,783.00	\$24,993.30
Design Collective	\$1,679,673.88	\$358,972.55
Douron, Inc.	\$965,455.13	\$965,455.13
Educational Systems Planning (ESP)	\$51,800.00	\$11,550.00
Setty & Associates International, PLLC	\$89,697.50	\$53,830.00
Skanska	\$36,842,890.75	\$21,830,264.28
Specialized Engineering	\$118,860.00	\$92,626.00
Walters Relocations, Inc.	\$113,160.96	\$49,721.10
herry Hill 3-8	\$48,986,479.23	\$1,558,169.38

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Row Labels	Sum of Total Contract Amount	
Advanced Building Performance	\$101,945.25	\$14,537.9
District Moving Companies, Inc.	\$85,360.00	\$0.0
ECS Mid-Atlantic, LLC	\$126,845.00	\$19,295.8
Global Consulting Inc.	\$7,099.60	\$0.0
Hess Construction	\$44,370,693.54	\$1,419,449.9
Hoffberger Moving Services LLC	\$35,366.25	\$0.0
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$58,022.00	\$3,936.0
JRS Architects, Inc.	\$2,158,875.60	\$30,242.0
Mary Ann E Mears	\$49,500.00	\$0.0
School Specialty, Inc.	\$1,235,971.36	\$70,707.6
Tito Contractors, Inc.	\$756,800.63	\$0.0
Cross Country Elementary/Middle School	\$1,461,499.40	\$1,341,968.1
Colimore Architects, Inc.	\$1,095,676.40	\$983,893.93
District Moving Companies, Inc.	\$70,620.00	\$70,620.00
MGAC, Inc.	\$56,625.00	\$56,625.00
Turner Construction Company	\$147,728.00	\$139,979.24
(blank)	\$90,850.00	\$90,850.00
Fairmount Harford HS	\$51,227,173.98	\$9,183,724.90
Brinjac Engineering, Inc.	\$97,229.00	\$76,614.78
ECS Mid-Atlantic, LLC	\$78,603.72	\$6,065.67
Global Consulting Inc.	\$5,263.20	\$5,263.20
Hoffberger Moving Services LLC	\$65,689.20	\$65,689.20
MCN Build/Southway	\$49,793,350.00	\$7,843,053.19
School Specialty, Inc.	\$1,187,038.86	\$1,187,038.86
Forest Park High School	\$1,187,038.86 \$63,701,559.81	
Advanced Building Performance	\$100,288.65	\$343,337.12 \$16,801.30
District Moving Companies, Inc.	\$70,810.00	
Douron, Inc.		\$0.00
Hess Construction	\$1,102,150.82	\$81,922.02
Hillis-Carnes Engineering Associates	\$58,822,352.78	\$229,345.40
Inspections Experts, Inc. (IEI)	\$122,328.25	\$0.00
SEI Architects	\$16,322.60	\$0.00
	\$2,792,195.81	\$15,268.40
Tito Contractors, Inc.	\$556,929.90	\$0.00
Walters Relocations, Inc.	\$118,181.00	\$0.00
Frederick Elementary School	\$29,344,787.70	\$5,467.35
District Moving Companies, Inc.	\$21,620.00	\$0.00
Froehling & Robertson, Inc.	\$68,745.27	\$0.00
Gilbane Building Company	\$25,132,097.52	\$0.00
Plexus	\$1,679,282.78	*\$0.00
Reynolds Building Solutions	\$64,963.65	\$0.00
School Specialty, Inc.	\$791,441.98	\$0.00
USA Architects	\$1,586,636.50	\$5,467.35
Ft Worthington Elementary School	\$37,581,864.07	\$9,901.26
District Moving Companies, Inc.	\$30,160.00	\$0.00
Douron, Inc.	\$874,749.43	\$0.00
Froehling & Robertson, Inc.	\$48,318.50	\$0.00
Gilbane Building Company	\$32,715,109.36	\$1.00
Grimm & Parker	\$1,997,283.00	\$6,015.26
	\$1,833,726.78	\$0.00
Plexus		ψ0.00
Plexus		
Plexus Reynolds Building Solutions	\$82,517.00	\$3,885.00
Plexus		

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Row Labels	Sum of Total Contract Amount	the second
Keller Construction Management	\$152,150.00	\$152,150.0
USA Architects	\$1,657,139.17	\$673,723.2
Wright Commissioning	\$94,980.00	\$91,671.0
Harford Heights ES	\$2,367,569.44	\$1,439,337.64
Crabtree, Rohrbaugh & Associates	\$1,978,686.64	\$1,051,685.9
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$57,936.00	\$57,936.00
MCN Build/Southway	\$169,976.00	\$169,976.00
Walters Relocations, Inc.	\$62,455.80	\$62,455.80
Wright Commissioning	\$98,515.00	\$97,283.90
James Mosher Elementary School	\$1,259,277.68	\$1,079,163.23
Dustin Construction, Inc.	\$169,007.00	\$151,450.75
Hoffberger Moving Services LLC	\$52,155.40	\$52,155.40
MGAC, Inc.	\$59,080.00	\$58,905.00
Waldon Studio Architects/Hughes Group Architects (JV)	\$979,035.28	\$816,652.08
John Eager Howard Elementary School	\$34,608,574.54	\$335,122.29
Cho Benn Holback & Associates (Quinn Evans)	\$1,718,706.00	\$8,432.25
Douron, Inc.	\$827,967.65	\$50,814.66
Hillis-Carnes Engineering Associates	\$121,607.85	\$3,315.35
Hoffberger Moving Services LLC	\$38,175.35	\$0.05
J. Vinton Schafer	\$31,541,386.00	\$264,588.73
J.A.K. Construction Co., Inc.	\$189,618.69	\$0.00
RMF Engineering, Inc.	\$105,091.00	\$7,971.25
The Kane Company/Office Movers, Inc.	\$66,022.00	\$0.00
John Ruhrah Elementary/Middle School	\$47,896,871.22	\$25,157,457.55
District Moving Companies, Inc.	\$190,246.00	\$55,968.00
Grimm & Parker	\$1,641,718.62	\$136,635.51
Hillis-Carnes Engineering Associates	\$124,750.00	\$86,778.25
Kibart Consulting Engineers, Inc.	\$96,188.40	\$54,086.60
MCN Build/Southway	\$42,816,048.20	
MGAC, Inc.	\$56,730.00	\$22,952,393.81
Modular Genius, Inc.	\$1,307,998.00	\$15,796.28
School Specialty, Inc.		\$431,764.84
Tito Contractors, Inc.	\$1,424,034.25	\$1,424,034.25
Lyndhurst PK-8	\$239,157.75	\$0.01
Hillis-Carnes Engineering Associates	\$40,859,522.60	\$605,360.63
Hoffberger Moving Services LLC	\$96,114.00	\$4.25
School Specialty, Inc.	\$35,530.00	\$0.00
Setty & Associates International, PLLC	\$1,085,640.60	\$1,287.23
STV Inc.	\$103,935.00	\$4,320.00
The Kane Company/Office Movers, Inc.	\$1,610,065.39	\$20,922.00
Tito Contractors, Inc.	\$50,660.00	\$0.00
	\$117,556.08	\$0.00
Turner Construction Company	\$35,444,740.50	\$578,636.89
Turner Logistics, LLC	\$2,307,781.03	\$0.01
Wiss, Janney, Elstner Associates, Inc. (WJE)	\$7,500.00	\$190.25
Mary E. Rodman PK-5	\$1,579,693.34	\$531,806.81
District Moving Companies, Inc.	\$66,550.00	\$0.00
Educational Systems Planning (ESP)	\$50,300.00	\$32,800.00
Kibart Consulting Engineers, Inc.	\$95,751.00	\$75,122.00
MCN Build/Southway	\$49,728.00	\$18,755.50
SEI Architects	\$1,317,364.34	\$405,129.31
1edfield Heights Elementary School	\$1,955,574.76	\$748,069.70
Design Collective	\$1,592,053.76	\$489,184.30
District Moving Companies, Inc.		

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ow Labels Kibart Consulting Engineers, Inc.	Sum of Total Contract Amount	the second s
	\$95,751.00	\$82,642.0
MGAC, Inc.	\$61,680.00	\$39,544.7
Turner Construction Company	\$141,310.00	\$71,918.6
Patterson HS	\$3,838,613.30	\$895,427.5
Advanced Building Performance	\$129,074.40	\$129,074.4
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$103,726.40	\$80,505.4
Skanska	\$181,866.50	\$105,702.7
Stantec	\$3,423,946.00	\$580,145.0
Pimlico PK-8	\$42,848,039.37	\$234,724.0
BATTA Environmental Associates, Inc.	\$9,731.53	\$809.3
Brinjac Engineering, Inc.	\$100,164.75	\$23,478.7
Design Collective	\$1,904,780.00	\$6,743.6
Douron, Inc.	\$985,729.23	\$68,474.6
Dustin Construction, Inc.	\$38,878,758.02	\$84,166.8
Hillis-Carnes Engineering Associates	\$180,370.60	\$51,050.8
The Kane Company/Office Movers, Inc.	\$113,262.00	\$0.00
Tito Contractors, Inc.	\$650,121.14	\$0.00
Walters Relocations, Inc.	\$25,122.10	\$0.00
Robert Poole Building	\$46,968,757.89	\$729,035.41
CAM Construction Company, Inc	\$42,419,036.00	\$599,470.57
District Moving Companies, Inc.	\$155,524.60	
J.A.K. Construction Co., Inc.		\$0.00
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$371,020.11	\$0.00
JRS Architects, Inc.	\$59,396.00	\$4,126.00
RMF Engineering, Inc.	\$2,613,107.23	\$22,341.61
	\$110,570.00	\$20,577.50
School Specialty, Inc.	\$1,096,011.64	\$63,072.42
Soil and Land Use Technology, Inc. (SaLUT)	\$16,544.31	\$8,204.31
Specialized Engineering	\$127,548.00	\$11,243.00
Robert W. Coleman Elementary School	\$1,016,544.95	\$1,016,544.95
Educational Systems Planning (ESP)	\$51,150.00	\$51,150.00
Hoffberger Moving Services LLC	\$78,995.95	\$78,995.95
RRMM Lukmire Architects, PC	\$886,399.00	\$886,399.00
Valter P. Carter - PK-8	\$14,594,065.23	\$12,245,002.27
Advanced Building Performance	\$96,488.00	\$96,488.00
ECS Mid-Atlantic, LLC	\$202,316.50	\$194,871.04
Johnson, Mirmiran & Thompson, Inc. (JMT)	\$58,210.00	\$49,032.00
Penza Bailey Architects / Newman Architects (JV)	\$2,499,998.92	\$764,205.66
Walters Relocations, Inc.	\$127,868.50	\$127,868.50
Whiting-Turner Contracting Company	\$11,609,183.31	\$11,012,537.07
ear 2 Feasibility Studies	\$937,548.72	\$87,125.41
Colimore Architects, Inc.	\$56,555.00	\$0.00
Crabtree, Rohrbaugh & Associates	\$50,778.26	\$0.00
Design Collective	\$159,075.14	\$0.00
Grimm & Parker	\$120,026.60	\$62,648.30
GWWO Inc.	\$120,020.00	\$17,887.11
JRS Architects, Inc.	\$99,350.00	\$17,887.11
Marks, Thomas Architects		
Mimar McKissick	\$58,830.53 \$40,477,00	\$6,590.00
Penza Bailey Architects	\$40,477.00	\$0.00
	\$71,449.46	\$0.00
RRMM Lukmire Architects, PC	\$111,899.40	\$0.00
Stantec nd Total	\$44,391.33	\$0.00

Baltimore City Schools Construction Program MOU Executive Committee Meeting June10, 2019 Maryland Stadium Authority Update

Current Status:

- Year 1 Schools
 - Nine of the eleven Year 1 schools are open and occupied.
 - Arlington construction continues. Finishes in the main building continue. Wood doors, casework, flooring and ceiling tile are nearing completion on 1st 2nd and 3rd floors and final cleaning will start in these areas before the end of the month. Ground Floor work continues with the elevators and kitchen equipment due on site by mid-June. The ECDC close-in inspections have been completed and walls are being closed for finishes to start mid-month. The building trades have demobilized trailers and site storage to make way for the site trades to complete the retaining walls, flatwork, playgrounds and landscaping. Scheduled for a summer 2019 opening.
 - Patterson/Claremont GMP is scheduled for MSA Board approval on June 18, 2019 and BPW approval on June 19, 2019. Construction for the new building is anticipated to start in early July with completion of the new building in summer 2021.
- Year 2 Schools
 - Fairmount-Harford Design/Build construction continues. Final cleaning is underway in the existing building on floors 3, 2, 1. Finishes continue on the ground floor. The gym floor and equipment have been installed. The kitchen equipment is on site and the elevator is installed and awaiting final inspection. Site work is well underway with a goal to have all pavement complete by mid-July. Scheduled for a summer 2019 opening.
 - John Ruhrah construction continues. Interior finishes and fit out proceeding in the existing building. Steel erection is complete for the classroom wing addition and the wing is being closed in. Steel erection is essentially complete for the public wing. Scheduled for a winter 2019 opening.
 - Bay Brook construction continues. Steel erection, CMU walls and exterior wall framing are complete. Interior wall framing is 90% complete. Exterior brick, drywall, MEP rough ins and site work are in progress. Scheduled for a winter 2019 opening.
 - Calvin Rodwell construction continues. Site utilities are completed and tied in. The building weather tight. Interior framing, MEP rough ins and VRF unit installation are in progress. Exterior brick façade work has started. Scheduled for a winter 2019 opening.
 - Mary Rodman GMP is scheduled for MSA Board approval on June 18, 2019 and BPW approval on July 3, 2019. Construction is anticipated to start in early July. Scheduled for a summer 2020 opening.
 - Walter P. Carter/Lois T. Murray construction continues. The Phase 1 site demolition for the Rec Center and building connector is essentially complete. Main building abatement and demolition with start in early July. The Phase 2 site utilities package was approved by BPW on April 3, 2019 and the work is in progress. The Phase 3 package for the remainder of the work is scheduled for MSA Board approval on June 18, 2019 and BPW approval on June 19, 2019. Scheduled for a winter 2020 opening.
 - Govans 100% design is complete and the project is in procurement. Scheduled for a winter 2020 opening.
 - Medfield GMP is scheduled for MSA Board approval on June 18, 2019 and BPW approval on July 3, 2019. Construction is anticipated to start in early July. Scheduled for a winter 2020 opening.

Baltimore City Schools Construction Program MOU Executive Committee Meeting June10, 2019 Maryland Stadium Authority Update

- Harford Heights The 100% design development submission was reviewed and approved in late March and the project has proceeded into the construction document (CD) phase. The 50% CD submission has been received and is under review. Scheduled for a summer 2021 opening.
- Calverton The schematic design was submitted and approved in late March. The 50% design development was submitted in early May and is under review with approval pending square footage reductions. Scheduled for a summer 2021 opening.
- Cross Country The concept design was submitted and approved in mid-March. The schematic design was submitted and approved in mid-May and the project is currently in design development. Scheduled for a summer 2021 opening.
- James Mosher The concept design was finalized and approved in early April. The schematic design will be submitted for review and approval this week.
- Robert Coleman The CM selection is scheduled for MSA Board approval on June 18, 2019 and BPW approval on July 3, 2019. The concept design was submitted and approved in late March. The schematic design submission has been received and is under review. The project will be proceeding to the design development phase in mid to late June. Scheduled for a summer 2021 opening.
- Northwood The AE and CM selections were approved by BPW on April 3, 2019 and the concept design submission was received on June 4, 2019 and is under review. Scheduled for a winter 2021 opening.

Current Procurements:

- RFP Swing Space Improvements Various Locations
- RFP Mary Rodman Testing and Inspection (Reissue)
- RFP Govans Testing and Inspection
- RFP Northwood Building Commissioning Services
- GMP-Govans

Upcoming Procurements

- RFP Commodore John Rodgers A/E Design and CM Preconstruction
- RFP Highlandtown #237 A/E Design and CM Preconstruction
- RFP Montebello A/E Design and CM Preconstruction

BALTIMORE CITY public schools

Baltimore City Public Schools Construction Program MOU Executive Committee Meeting | June 10, 2019

21st CENTURY SCHOOL BUILDINGS PROGRAM UPDATE

Dorothy Hellman, Executive Director

CONTENTS

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INTRODUCTION

The 21st Century Program has completed nine of the twenty-eight schools approved under the MOU. The next two -- Fairmount-Harford Building/REACH! and Arlington Elementary are scheduled to open September 2019, followed by three mid-year openings -- Calvin Rodwell Elementary/Middle, Bay-Brook Elementary, and John Ruhrah Elementary/Middle January 2020.

FEASIBILITY STUDIES

All Plan Year 1 and 2 Feasibility Studies are complete with the exception of Commodore John Rodgers Elementary/Middle and Highlandtown #237. As a reminder, these two schools were brought forward from Plan Year 7 to Year 2 in the program, replacing the Canton Building. The goal is to provide relief by adding an estimated 800 Elementary and Middle school seats to the growing Southwest region where a majority of students reside.

\$350,000 is available under the program to conduct feasibility studies for the renovation or replacement of five additional Public School facilities under the 21st Century Program. The team is currently evaluating the process of selecting the schools and should have options by Fall 2019.

UTILIZATION RATES/ SURPLUS

Baltimore City Public Schools produce ten-year enrollment projections annually using the current (September 30th) enrollment. SY2018-19 (September 30, 2018) enrollment was used to generate enrollment projections for SY2019-20 through SY2028-29. For purposes of this report the summary will focus on Year 1 enrollment projections (SY2019-20).

Based on the MOU for the Construction and Revitalization of Baltimore City Public Schools, (City Schools), City Schools committed to a final district-wide utilization rate (without swing space) of 86% in SY2019-20. Using the SY2018-19 ten-year projections, City Schools is projected to meet the 86% target utilization rate in SY2019-20, with a district-wide utilization of 87%.

On January 8, 2019, the School Board of Commissioners voted to surplus the following buildings in June 2019, in addition to the Lake Clifton building (#40) on December 31, 2019:

- 1. Gilmor Elementary #107
- 2. Dr. Roland N. Patterson #82
- 3. St. Helena building

The seat capacity for SY2018-19 and SY2019-20 will decrease by 5,080. Through the Portfolio Review Process City Schools will continue to pursue opportunities to more efficiently utilize facilities in the portfolio. This may include, but is not limited to closing, reconfiguring, and/or consolidating programs in City Schools' portfolio.

STAFFING UPDATES

There are two vacancies in the 21st Century School Buildings Program. The department continues to evaluate roles and responsibilities and may or may not fill these positions:

- Director Strategy and Compliance
- Program Coordinator Community & Public Relations

There are two additional vacancies funded 50% by the Program. These positions are currently being advertised by City School's Human Capital Office and will begin the interview process soon.

- Mechanical Engineer II (Incumbent to support City Schools Facility Operations)
- Architectural Engineer II (Incumbent to support City Schools Facility Operations)

Beginning fiscal year 2019 – 2020 two new FTE position will be added to the 21st Century staffing.

- Educational Specialist II (incumbent will work with the Director of 21st Century Learning to provide academic insight/feedback for all aspects of the 21st Century Buildings Program)
- **Operational Support Specialist II** (The two FTE's will support newly opened 21st Century Schools with all technology related support service issues).

FINANCE UPDATE

The 2018 - 2019 Fiscal year appropriations letter for general operations was received from MSA for the budget amount of \$5,616,220.25. The increase in general operations fund is primarily due to the increase in transportation costs for schools in swing space as the swing space increased from two to five. An additional supplemental appropriations award of \$372,780.00 was also received for three additional positions to support City Schools Facility Operations. These are funded 50%:

- Mechanical Engineer
- Architectural Engineer II
- BAS (Building Automation Systems) Manager

Both the general and supplemental appropriations have been approved by the City Schools Board.

Other added supplemental appropriations include the following:

- \$166,500.00 for the cost of the Interim Executive Director's contract
- \$81,763.80 for the extension of Technology Support in new 21st Century School Buildings
- \$88,456.00 for the Employee Engagement Associate's salary and benefits.

The additional supplemental appropriations have been approved by the City Schools Board. The total general operating appropriations for the 2018 - 2019 fiscal year are \$ 6,325,720.05.

The 2019 - 2020 fiscal year appropriations request letter for general operations has been submitted to MSA for approval. The request is for the City School Board approved amount of \$3,718,318.00 and a supplemental amount of \$2,480,060.00. The supplemental amount partially covers the cost of employees' salaries and benefits, swing space transportation, and temporary move consultants.

The total general operations appropriations request is in the amount of \$6,198,378.00. This amount is pending MSA approval and release of the appropriations letter.

DESIGN AND CONSTRUCTION

The Design Office (Design) continues to work with Architectural/Engineering firms to create highquality school facilities that inspire learning and support the educational success of students. During this quarter there were five (5) schools under construction; five (5) in pre-construction; six (6) in various stages of design development; and three (3) in feasibility/concept reviews. Throughout design development, the design teams met with various school communities to solicit feedback on design. Many of the ideas and comments provided were incorporated into projects.

Design also continues to work with external partners to further program initiatives through the following to ensure continuous improvement:

- **School Police** to integrate second-generation Crime Prevention through Environmental Design (CPTED) principles into school projects.
- Coordinate review meetings with the Department of Planning's **INSPIRE** Program to improve coordination between City Planning, and 21st Century.
- Urban Design & Architecture Advisory Panel (UDAAP), for project approval.

- Revisit design and construction specifications to ensure school environments are universally accessible, beyond ADA requirements.
- Build a more inclusive in-house technical review process to ensure school designs meet City Schools' design and construction requirements.
- Make regular visits to construction sites to ensure designs were being executed as planned.
- Incorporate lessons-learned and recommend changes to City Schools' Design Standards.

2018/2019 Progress:

- Conduct on-site evaluations of FF&E (Furniture, Fixtures and Equipment) products installed at schools that opened in 2018.
- Submit procurement for FF&E for two schools scheduled to open September 2019.
- Obtained approval of FF& E packages for three schools scheduled to open January 2020.
- Collaborate with Academics to develop design schemes and specifications for specialty areas including Sensory Rooms, unique CTE classrooms, Kiln Rooms and Security Office.
- Began work on developing an FF&E "Bar Code" Inventory control program to catalog and monitor FF&E Assets for each school.
- Explored the use of new materials and finishes to improve durability and costs.
- Conducted appraisals of public art on loan from Baltimore City to City Schools and worked with MSA to determine disposition of artwork impacted by 21st Century construction.

CURRENT SWING-OCCUPANCY

Swing spaces are temporary school environments used while the existing school is being renovated or a new facility is being built. The function is very critical for construction scheduling. Five (5) schools are currently in swing spaces awaiting completion of their schools.

Permanent School	Permanent Address	Swing School	Current Address (in Swing)	Move Date
Arlington	3705 W. Rogers Avenue Baltimore, MD 21215	Garrison	3910 Barrington Road Baltimore, MD 21207	August 12-16, 2019
Bay-Brook	4301 10 th Street Baltimore, MD 21225	Carter G. Woodson	2501 Seabury Road Baltimore, MD 21225	December 23-27, 2019
Calvin Rodwell	3501 Hillsdale Road Baltimore, MD 21207	Grove Park	5545 Kennison Avenue Baltimore, MD 21215	December 30, 2019- January 3, 2020
Fairmount-Harford - REACH!	2555 Harford Road Baltimore, MD 21213	Lake Clifton	2815 St. Lo Drive Baltimore, MD 21213	August 5-12, 2019
John Ruhrah	701 Rappolla Street Baltimore, MD 21224	Baltimore Community/SE	6820 Fait Avenue Baltimore, MD 21224	December 23-27, 2019

Permanent School	Permanent Address	Swing School	Swing Address	Move Date
Cross Country	6100 Cross Country Blvd. Baltimore, MD 21215	Northwestern Building	6900 Park Heights Ave Baltimore, MD 21215	July 22-26, 2019
Govans	5801 York Road Baltimore, MD 21212	Chinquapin	900 Woodbourne Ave Baltimore, MD 21212	August 5-9, 2019
Harford Heights	1919 N. Broadway Baltimore, MD 21213	William C. March	2050 N. Wolfe Street Baltimore, MD 21213	June 24-28, 2019
Medfield	4300 Buchanan Avenue Baltimore, MD 21211	Chinquapin	900 Woodbourne Ave Baltimore, MD 21212	1 st Phase: July 1-3, 2019 2 nd Phase: End of July/ early August
Walter P. Carter	820 E. 32 nd Street Baltimore, MD 21212	Winston Building	1101 Winston Ave Baltimore, MD 21212	1 st Phase: July 1-3, 2019 2 nd Phase: End of July/ early August
James Mosher	2400 W. Mosher Street Baltimore, MD 21216	Garrison	3705 W. Rogers Ave Baltimore, MD 21215	August 19-23, 2019
Robert Coleman	2400 Windsor Avenue Baltimore, MD 21216	Harriet Tubman	1807 Harlem Ave Baltimore, MD 21217	August 12-16, 2019

Seven (7) schools are in the planning process, preparing for Summer relocations:

21ST CENTURY ACADEMIC PLANNING

Ongoing professional learning opportunities occur throughout the school year on each school's academic focus area and technology integration. Professional learning will be held August 2019 for instructional staff at the five schools opening during the 2019-20 school year. Core areas are:

- 1. Using academic technology to fully engage students in the 21st century skills of collaboration, communication, creativity, and critical thinking and to differentiate instruction to meet the needs of diverse learners.
- 2. The use of STEM gear such as Spheros, Drones, Makey-Makeys, Cubettos, and 3-D printers for identified teachers.

School	Opening	Academic Focus
Frederick Elementary *Conversion Charter School	Summer 2017	Direct Instruction & Core Knowledge
Fort Worthington Elementary/Middle	Summer 2017	Project Based Learning & Restorative Practices
Wildwood Elementary/Middle	April 2018	STEM
Dorothy I Height Elementary	April 2018	Arts Integration & Restorative Practices

Forest Park	September 2018	STEAM
Arundel Elementary	September 2018	STEAM & Restorative Practices
Cherry Hill Elementary/Middle	September 2018	STEAM & Restorative Practices
Pimlico Elementary/Middle	September 2018	Project Based Learning
Academy for Career and College Exploration *100% Project	September 2018	College and Career Exploration and Readiness
Independence High School *Charter School	September 2018	Experiential Learning
REACH High School	September 2019	Blended Learning
Arlington Elementary	September 2019	STEAM
John Ruhrah Elementary/Middle	January 2020	STEAM
Calvin Rodwell Elementary/Middle	January 2020	STEM
Bay Brook Elementary/Middle	January 2020	Arts Integration

COMMUNITY AND PUBLIC RELATIONS REPORT (CPR)

The CPR team communicates and engages school staff, parents, and students on aspects of the program including building design, working with families anxious about students taking the yellow bus to swing space, and creating activities to lessen anxieties students feel about combined schools.

Engagement: Student and Stakeholder

Within this year, CPR held 104 engagement activities including meetings, students' activities, and building and construction tours. Since implementation of the 21st Century School Buildings Program, the CPR team has logged more than 580 engagement activities.

Engagement by type since September 2013:

Planning and Design	Construction	Construction Site Tours	Parent and student activities	Informational Meetings
213	71	41	305	4

One primary challenge has been combining schools.

Over the last two years, the team tested several ideas and implemented different strategies to lessen the anxiety of students coming together from different schools and communities.

• The program moved from a single school **LEGO Build activity** to a joint/multi-school LEGO Build activity. The activity of building LEGO classrooms, labs and more provides

students an opportunity to learn about the planning and design of their new school by discussing the combining of two or three school programs into one. Solidarity is also formed when students are tasked with bringing their individual spaces together to build one school while meeting students from the other schools they will eventually attend school with.

• The Public Relations team in collaboration with the 21st Century Learning also started preliminary plans to build on the LEGO activity with Acts of Kindness/Love Our Schools Campaign as a student leadership development and climate support initiative.

Program and Building Renaming:

On May 28, 2019, the Board of School Commissioners approved renaming the following schools:

- Fairmount-Harford is renamed to Lake Clifton Park
- Cherry Hill has been renamed to the Historic Cherry Hill Elementary/Middle School.

Of the two-name changes, the change to Lake Clifton Park requires the program to order signage with the school program name, Reach! Partnership, and building name, Lake Clifton Park.

In the coming school year, the program will continue engagement for the Walter P. Carter and Calverton renaming process. *This allows stakeholders from both school communities to decide if renaming the school program and/or building is an important component of creating a shared identity among students from the Guilford/Walter P. Carter school programs, and students from Alexander Hamilton, Calverton and James Mosher school programs.*

Cooperative Use Space Agreement

The Agreement was signed by Baltimore City Schools CEO and approved by Baltimore City Board of Estimates. It is awaiting Mayor Bernard C. "Jack" Young's signature.

TECHNOLOGY

The team, in preparing for the opening of Fairmont-Harford/ REACH! and Arlington, made the following progress:

- **Technology End User Devices** allocations have been created and quotes acquired for procurement. Bi-monthly meetings are in progress to determine the appropriate devices and plan for the ordering, delivery, and deployment of these items.
 - Technology professional development sessions have been scheduled for schoolbased staff in August with sessions continuing to the SY 19/20 school year. *This training supports teachers in implementing new classroom tools to engage students in 21st Century skills and to differentiate instruction.*
- Video Studio Equipment has been identified. The team is scheduling deliveries and installation of equipment for September.
 - City Schools AV/IT and Technology Teaching & Learning teams are currently developing training modules to assist school leadership with the set-up and

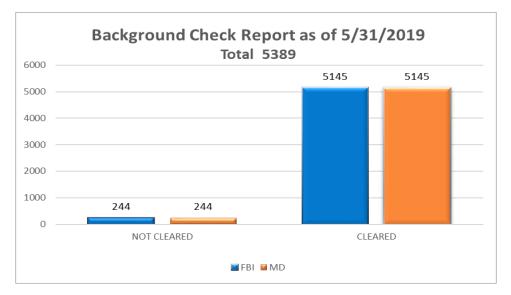
utilization of equipment to support student voice, enhance student communication skills, and to help schools market their overall program.

- **Technical Support Services** procured and provided by Daly Computers for 6 months to support schools which opened in August/September 2018 will end June 30, 2019. Two FTE Operational Support Specialist II positions have been created to replicate the technical support services for schools opening September 2019. These positions will provide support services to address ongoing technical concerns and provide continuity allowing for continued success. The technicians assist with deployment of devices and troubleshooting of technical issues as they arise. *Schools have been very appreciative of this service as they get acclimated to their new school buildings and technology.*
- A **Technology End User & Technical Support Transition Guide** was created and is being shared with school leadership at all schools. The document will be added to City Schools Teacher Support Services portal page for ease of access. The guide provides school leadership staff with the tools needed to manage technology as identified by City Schools Information Technology current policies and procedure and focuses on school-wide expectations for instructional technology integration to enhance teaching and learning.

21st Century Year 2 Schools Technology End User and Support Services Kick-Off Meeting is planned for June 11, 2019, with the Technology Team at City Schools Professional Development Center. The meeting will include topics such as: Instructional Technology Academic Overview, Technology Transition Plan Overview, New 21st Century Tech Support Site, New Technology Devices Overview/Demonstrations, Lessons Learned Input from Year 1 schools, a Q & A session and team recognition.

BACKGROUND CHECKS

The 21st Century School Buildings Program Background Check Report has been very successful and is now 100% computerized. The latest report as of May 2019 is as follows:



Category	As of 3/29/2019	As of 4/26/2019	As of 5/31/2019
CLEARED	4881	5014	5145
NOT CLEARED	236	237	244
TOTAL BACKGROUND CHECKS	5117	5251	5389
Percentage not cleared	5%	5%	5%

WORKFORCE DEVELOPMENT

Local Hiring Background Investigation Processing: Based on the historical trend over the last six months, City Schools' Human Capital Pre-Enrollment Office will have processed approximately 5,000 applications for approval to work on the 21st Century projects. This includes design, construction and subcontractor teams. In addition to MSA workforce and local hiring reports, City Schools provides report monthly updates to the Collaboration Working Group lead by the Mayor's Office on Workforce Development (MOED).

21ST CENTURY STUDENT INTERNSHIP PROGRAM

Through the 21st Century School Buildings Program Student Internship Program with Urban Alliance's (UAs) high school internship program, young people gain hands-on work experience, learn critical work skills, and gain the confidence and support necessary to develop skillsets to build a pathway to a financially self-sufficient future.

UA has partnered with local construction and design firms to provide internships for the seniors pursuing careers in the construction and design industries. The eight interns began working in March 2019, and have the opportunity to work with several firms at the jobsite or corporate office. The companies participating are Keller Construction, MCN & Southway, Dustin Construction, Turner Construction, SP Architects, and Design Collective.

Program Highlights:

- 1. Pre-Work Training:
 - Culture of Excellence, First Impressions & Appropriate Attire, Time Management & Attendance, Resume Writing and Profession Bios, Communication Essentials, Ethics and Etiquette, Interview Skills & Mock Interviews
- 2. Workshops:
 - First Day of Work
 - Essential Goal Setting
 - Creative & Critical Thinking

- May 17th | CPR/FIRST AID Training
- 3. Special Workshops:
 - June 14th | Morning: Advance Networking Skills
 - June 14th | Afternoon: Mock Networking Day
 - June 21st | OSHA 10 Training
 - July 2019 | Public Speaking Challenge (8am-10am)
- 4. Collaborations or Partnerships with Other Organizations:
 - M&T Bank is helping interns set up bank accounts, including teaching them how to manage their accounts and use online banking.

Program Dates:

March 18 - June 14	June 17 - August 1	July 2019	August 1, 2019
Part-Time Hours Monday to Thursday 2pm-5pm	Full-Time Hours Monday to Thursday 9am-5pm	Public Speaking Challenge	Last Day of Work

COMMUNICATIONS

Newsletter

The newsletter process has been revamped in an effort to increase its reach and relevance. Some of the ongoing efforts include:

- Ensuring inclusion of stories that are representative of the entire partnership
- Moving to a quarterly release schedule
- Growing the subscription list

The next newsletter is scheduled for release the week of July 15th, 2019, and quarterly thereafter.

Website

Several sections have received updates:

- The Executive Committee page now has the latest meeting announcements and minutes.
- The Coordinating Committee page has the latest meeting announcements and minutes.
- All upcoming community meetings have been posted.
- Communications is working with MOED on a process to have the most current jobs listed on the MOED 21st Century landing page.

Ribbon Cutting Celebrations

Final summer 2019 ribbon cutting dates and times have been set. Partners will be contacted shortly to confirm invite lists:

Arlington Elementary School

Wednesday, August 28, 2019 | 10:30am-12:00pm

Fairmount-Harford Building (REACH! Partnership School) Thursday, August 29, 2019 | 10:30am-12:00pm