



**Baltimore City Public School Construction Program  
Executive Committee Meeting Minutes  
Open Session**

**Wednesday | March 23, 2016 | 1:00 PM – 2:30 PM  
Baltimore City Public Schools | 200 E. North Avenue | 1<sup>st</sup> Floor Board Room**

**Chair: Dr. Gregory E. Thornton**

# Meeting Minutes

Participants	
<b>City Schools</b>	J. Keith Scroggins, Dr. Lynette Washington, Cynthia Smith
<b>21st Century Schools</b>	Mignon Anthony, Jessica Clark, Lakisha Williams
<b>State of MD</b>	David Lever
<b>IAC</b>	William Levy
<b>Maryland Stadium Authority</b>	Michael Frenz, Eric Johnson, David Raith
<b>Baltimore City</b>	Dawn Kirstaetter, Tom Stosur, Christine Blevins, Mack Garvin, Jason Perkins-Cohen via phone

## APPROVALS

Mignon R. Anthony on behalf of Dr. Gregory Thornton, called the meeting to order at approximately 1:00 pm and asked for a motion to approve the minutes from the January 20, 2016 meeting.

- The motion was made, and there were corrections were noted: David Lever was not present at the meeting.
- The motion was made and seconded; The minutes were approved after corrections are made
- The corrected minutes will be posted by 3/24/2016
- The next scheduled meeting will be June 1, 2016
- The Agenda and handouts from the meeting are attached.

The meeting adjourned at approximately 2:00 PM.

# MEETING MINUTES (continued)

## **INFORMATIONAL**

### Open Session Agenda, March 23, 2016

#### Coordinating Committee Report – Tom Stosur, City of Baltimore

See attached items, page 4:

- Coordinating Committee Update, March 23, 2016

#### Collaborative Group Report – City of Baltimore

See attached item, page 6:

- Report to the MOU Executive Committee, March 23, 2016
- Mayor's Office of Employment Development Flyer

#### STAT Committee Report – Eric Johnson, Maryland Stadium Authority

See attached item, page 7:

- STAT Committee Update, March 23, 2016

#### IAC Report

– David Lever and William Levy, Interagency Committee

See attached item, page 9

- Baltimore City Public Schools MOU Executive Committee – IAC Report, March 23, 2016

#### Financial – David Raith, Maryland Stadium Authority

See attached item, page 11:

- Statement of Revenues and Expenditures, March 23, 2016

#### MSA Report – Eric Johnson, Maryland Stadium Authority

See attached items, page 28:

- Maryland Stadium Authority Update, March 23, 2016

#### City Schools Report – Mignon Anthony, Baltimore City Public Schools

See attached item, page 31:

- Baltimore City Schools Update, March 23, 2016

#### Groundbreaking Event

- Awaiting on available dates from the Speaker's office. Event will be scheduled after the legislative session has closed

#### Public Forum 2016 Discussion

- Forum is scheduled for April 5<sup>th</sup> at 6pm. The Board of School Commissioners will hold this public forum on the 21<sup>st</sup> Century Plan. The event details are posted on our website. Lakisha will forward invitation to all.
- A fall public forum is being coordinated

#### Comments

- David Lever indicated that there are a large scale of activities currently going on.
- Summer of 2017 – Provide an overview of projects and swing space underway
- Map – Provide a map showing the impact of the program



**Baltimore City Public School Construction Program  
Executive Committee Meeting Agenda  
Open Session**

**Wednesday | March 23, 2016 | 1:00pm – 2:30pm  
Baltimore City Public Schools | 200 E. North Avenue | Conference Room 301**

**Chair: Dr. Gregory E. Thornton**

# AGENDA

<b>Agenda Items</b>	<b>Responsible</b>	<b>Affiliation</b>
Opening	Dr. Gregory E. Thornton	City Schools
Minutes, Meeting of January 20, 2016	Mignon Anthony	City Schools
Coordinating Committee	Tom Stosur	Balt. City Planning
Collaborative Group	Dawn Kirstaetter	City of Baltimore
STAT Committee	Eric Johnson	MSA
IAC Report	David Lever	State of MD
Financial Report	David Raith	MSA
City Schools Report	Mignon Anthony	City Schools
MSA Report	Eric Johnson	MSA
Ground Breaking Event Discussion	All	
Public Forum 2016 Discussion	All	
Q & A	All	
Next Executive Committee Meeting ( <i>June 1, 2016</i> )		
Meeting Adjourn	Dr. Gregory E. Thornton	City Schools

## Report to the MOU Executive Committee

### City-BCPS Coordinating Committee Meeting on School Construction

March 23, 2016

The last Coordinating Committee was held on January 20, 2016 at the Planning Dept.

Attendees: Planning, Mayor's Office, BCRP, MSA, BCPS, Housing, MOIT, DOT, DPW

1. Committee members amended and approved the minutes of October 21, 2015.

#### 2. Status Reports

##### a. **Feasibility & Design Status—BCPS/MSA**

- Reports were provided on all Year 1 & Year 2 Schools
- Maryland Historical Trust reviews: Any schools needing review have been submitted; comments expected soon. Interest in Lyndhurst, MSA will share comments when they are received.

*Cross Country and Zoning:* There was a brief discussion about when in the process a thorough zoning review occurs/whose responsibility it is, in order to avoid future situations similar to Cross Country. In the future, BCPS is requesting architects to pay particular attention to zoning, traffic, and other areas that may bring up issues. Consider putting these elements in the feasibility Scope of Work. 20/20 hindsight – it's helpful to know of zoning or other restrictions/requirements when selecting schools. BCPS is having many discussions with stakeholders in the Cross Country area to decide the direction to go. They are looking at how long it will take to get a zoning variance, if that is the desired direction. They will also be requesting a traffic analysis. BCPS will keep Planning apprised.

*Canton:* Southeast Community Development Association has concerns about overcrowding and would like research conducted. BCPS agreed that feasibility studies of Canton and Lombard still need to be done to determine the impact of enrollment in southeast. Possibly engage with Housing and Community Development to understand the impact of the Perkins Homes redevelopment. Confirmed by BCPS that Canton will be taken off the 21<sup>st</sup> Century Schools map, and Commodore Rogers and Highlandtown #237 will be added.

##### b. **Status of Fiber Connection Plan for 21<sup>st</sup> Century Schools—MOIT/BCPS**

**Mignon Anthony (BCPS)**, Joe Carella (MOIT), and Michael Rading (BCPS) presented. December 2015 target date for pilot City fiber project at Edmondson HS and Curtis Bay ES/MS was not met. MOIT's goal is to have the e-rate plan in place by July 2016, for next year's application. BCPS invited the Mayor's Office to join them for the next planning meeting.

##### c. **Status of Cooperative Use Spaces for Phase 1 Schools—BCPS**

MOU has been shown to Comptroller and City Council President, and will next go to the Mayor and then Board of Estimates.

#### 3. Various Updates

##### a. **INSPIRE Update**

- Planning hired two new staff: Jennifer Leonard (INSPIRE Program Manager) and Mary Colleen Buettner (INSPIRE Planner)



- Developed a list matching planners to schools – will share
- Have met with agencies to share recommendations for first four schools
- Completing recommendation reports and timeline for delivering plans to Planning Commission
- Planning is working with the National Resource Network (NRN) to look at three school/anchor institution areas (Park Heights/Sinai, Frederick/Bon Secours, Cherry Hill/Harbor Hospital) as well as analyzing options for surplus schools. NRN is looking at recommendations for school site reuse generally, but also more detailed case studies for Westside, Garrison, and Briscoe.
- ABAG has posted a position for someone to work with INSPIRE in the same three areas
- INSPIRE will start at Patterson when the EAP is approved.

**b. Surplus School buildings and disposition process**

- BCPS has developed the required documentation to send to the State for Dr. Raynor Brown, Pinderhughes, Langston-Hughes and Independence; State will provide letter to BCPS approving and confirming their surplus status.
- Paul Turner will reach out to the City's Space Utilization Committee, which will determine what City agency will be responsible for each facility; keys will be turned over at that point
- There is a 60-90-day window for appeals that must be addressed.

**c. City update on Cherry Hill Rec Center Project Status**

- Rec and Parks was approved for state funding
- Currently in stormwater review
- Construction starting fall 2016 – 18-24 month construction duration
- DPW mentioned that the water meter at the old school will need to be moved for construction

**d. Additional Demolition funds**

- Housing is managing the process for the CORE funding, recently announced by Governor
- Peggy Webster noted that there is an existing pipeline of priority locations that will be the first projects funded but that there will be a new/similar process involving community consultation, historic preservation, etc.
- INSPIRE is one of the ways in which demo priorities will be screened
- BCPS can be involved in the conversations, when they occur
- Tom mentioned that Planning is hiring a consultant to develop a Green Network Plan, to look beyond the existing pipeline and address neighborhoods with the least amount of green and most environmental challenges; work is expected to begin in February

**4. Other Issues/Announcements**

BCPS is working with community members around Fort Worthington to address concerns, including parking for construction workers, speed of construction trucks, and routes the trucks take. They are helping the construction managers develop regular meetings with the community.

BCPS is planning for a program groundbreaking.

**Next Scheduled Coordinating Committee Meeting**

**April 20, 2016 at 9:00 a.m.**

**Report to the Executive Committee  
Collaborative Group  
March 23, 2016**

**Supplier Diversity Sub Group**

Since the last sub-group committee meeting in December, the Mayor's Office of Minority and Women's Business Development (MWBD) has worked closely with Maryland Stadium Authority (MSA) and BCPS to assist with outreach and publicizing bid opportunities specifically by:

1. MWBD sent targeted electronic email blasts (aka. eblasts) to minority and women owned businesses in the months of January, February, and March.
2. MWBD participated in a minority and women owned business event held by J. Vinton Shaefer of Cain Contracting CM team on February 25<sup>th</sup>.
3. MWBD continues to work with BCPS to host the upcoming outreach campaign to be held in April 2016.

Additionally, MWBD has been working closely with MSA to identify projects that can be unbundled and advertised as small business reserve (SBR) bid opportunities. By doing this, the bids advertised as SBR allows for more participation by smaller firms in the city and the region to get an opportunity to become primary contractors, thus expanding the potential pool of future bids. Currently MSA is reviewing upcoming projects to determine which projects have the best potential to meet the criteria for the SBR program. Meetings are held quarterly, typically following the larger Executive Committee meetings, and the next sub-group meeting is scheduled for the last week in April. 7<sup>th</sup>

**Local Hiring Sub Group**

At the last meeting in January, MOED reported out about the 3 job positions that had already been filled by MOED clients, and is eager to engage with the operations at Fort Worthington School. Based on the most recent interactions with MSA, the Fort Worthington project has identified 10 discrete contractors to cover projects ranging from demolition to landscaping to electrical, which will result in a need for 24 local new hires. The next sub-group meeting is scheduled for April 7<sup>th</sup>.

Baltimore City Schools Construction Program  
MOU Executive Committee Meeting  
March 23, 2016

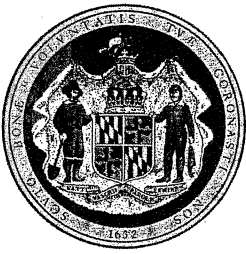
STAT Committee Update

Current:

- Quarterly meeting delayed due to coordinating schedule with new CityStat Director. Prior meetings scheduled for were canceled due to weather. Currently in process of scheduling next meeting to re-establish/confirm reporting metrics and schedule Analytics overview/training for committee members.
- Current status of contracts and inclusion attached.

Stat Committee  
 Contract Inclusion Update 3.23.16

Project	Prime	Contract Amount	Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation	MBE Total Commitment
Program Manager Services	City School Partners	\$6,257,816.30	29.00%	29.00%	\$1,814,766.73	\$1,814,766.73	29.00%
LEED/Green Building Consulting Services	Lorax Partners	\$905,358.00	10.00%	11.18%	\$101,219.02	\$101,219.02	11.18%
A/E - Fort Worthington Elementary	Grimm + Parker Architects (G+P)	\$1,941,357.00	29.00%	37.69%	\$731,697.45	\$731,697.45	37.69%
A/E - Frederick Elementary	USA Architects Planners + Interior Designers (USA)	\$1,527,900.00	29.00%	31.00%	\$473,649.00	\$473,649.00	31.00%
Commissioning Agent - Ft. Worthington	Reynolds Consulting Engineers	\$82,517.00	10.00%	10.00%	\$8,251.70	\$8,251.70	10.00%
CM Services - Ft. Worthington	Gilbane	\$120,831.00	29.00%	29.00%	\$35,040.99	\$35,040.99	29.00%
Commissioning Agent - Frederick	Reynolds Consulting Engineers	\$68,383.30	10.00%	10.00%	\$6,838.30	\$6,838.30	10.00%
CM Services - Frederick	Gilbane	\$118,323.00	29.00%	29.00%	\$34,313.67	\$34,313.67	29.00%
A/E - Lyndhurst Elementary	STV, Inc.	\$1,432,800.00	29.00%	33.50%	\$479,988.00	\$479,988.00	33.50%
CM - Lyndhurst	Turner Construction Company	\$108,015.00	29.00%	29.00%	\$31,324.35	\$31,324.35	29.00%
CM - John E. Howard Elementary	J.Vinton Schafer & Sons, Inc. (JVS)	\$141,501.00	29.00%	29.00%	\$41,035.29	\$41,035.29	29.00%
A/E - John E. Howard Elementary	Cho Benn Holback & Associates **	\$1,519,446.00	29.00%	62.38%	\$947,830.41	\$1,519,446.00	100.00%
A/E Robert E. Poole	JRS Architects, Inc. **	\$2,466,870.00	29.00%	29.52%	\$728,220.02	\$2,466,870.00	100.00%
CM - Robert E. Poole	CAM Construction Company	\$105,206.00	29.00%	30.00%	\$31,561.80	\$31,561.80	30.00%
A/E - Cherry Hill	JRS Architects, Inc. **	\$1,930,840.00	29.00%	30.00%	\$579,252.00	\$1,930,840.00	100.00%
CM - Cherry Hill	HESS Construction + Engineering Services, Inc	\$107,661.10	29.00%	29.25%	\$31,490.87	\$31,490.87	29.25%
A/E - Arundel	GWWO Inc./Architects	\$1,878,800.00	29.00%	29.00%	\$544,852.00	\$544,852.00	29.00%
CM - Arundel	MCN Build/Southway Builders JV	\$85,274.00	29.00%	29.00%	\$24,729.46	\$24,729.46	29.00%
A/E - Forest Park	Smolen Emr Ilkovich Architects, Inc.	\$2,839,014.00	29.00%	29.00%	\$823,314.06	\$823,314.06	29.00%
CM - Forest Park	HESS Construction + Engineering Services, Inc	\$112,991.80	29.00%	29.11%	\$32,891.91	\$32,891.91	29.11%
Code Consultant	Institute for Building and Technology Safety (IBTS)	\$924,934.73	10.00%	11.00%	\$101,742.82	\$101,742.82	11.00%
Arlington CM	Dustin Construction	\$117,253.50	29.00%	29.43%	\$34,507.71	\$34,507.71	29.43%
Arlington A/E	Design Collective	\$1,731,984.00	29.00%	29.00%	\$502,275.36	\$502,275.36	29.00%
Pimlico CM	Dustin Construction	\$117,253.50	29.00%	29.43%	\$34,507.71	\$34,507.71	29.43%
Pimlico A/E	Design Collective	\$1,820,000.00	29.00%	30.00%	\$546,000.00	\$546,000.00	30.00%
Commissioning Agent - Lyndhurst Elementary	Setty + Associates International **	\$99,615.00	10.00%	18.00%	\$17,930.70	\$99,615.00	100.00%
Commissioning Agent - John E. Howard	RMF Engineering	\$105,091.00	10.00%	11.00%	\$11,560.01	\$11,560.01	11.00%
Commissioning Agent - Robert E. Poole	RMF Engineering	\$97,565.00	10.00%	17.00%	\$16,586.05	\$16,586.05	17.00%
Commissioning Agent - Arundel	RMF Engineering	\$110,942.00	10.00%	18.00%	\$19,969.56	\$19,969.56	18.00%
Medfield Heights - Feasibility Study	Mimar McKissack**	\$40,477.00	29.00%	40.47%	\$16,381.04	\$16,381.04	40.47%
Cross Country - Feasibility Study	Design Collective	\$47,500.00	29.00%	35.80%	\$17,005.00	\$17,005.00	35.80%
John Ruhrah - Feasibility Study	Design Collective	\$45,500.00	29.00%	35.70%	\$16,243.50	\$16,243.50	35.70%
Calvin M. Rodwell- Feasibility Study	Design Collective	\$46,500.00	29.00%	36.15%	\$16,809.75	\$16,809.75	36.15%
Govans - Feasibility Study	Crabtree, Rohrbaugh & Associates	\$61,291.00	29.00%	30.04%	\$18,411.82	\$18,411.82	30.04%
Bay Brook - Feasibility Study	JRS Architects, Inc. **	\$57,000.00	29.00%	31.50%	\$17,955.00	\$17,955.00	31.50%
Calverton - Feasibility Study	JRS Architects, Inc. **	\$57,000.00	29.00%	31.50%	\$17,955.00	\$17,955.00	31.50%
Walter P. Carter - Feasibility Study	Penza Bailey/Neuman JV	\$53,350.00	29.00%	51.40%	\$27,421.90	\$27,421.90	51.40%
CM-Frederick GMP #1	Gilbane	\$4,033,156.00	32.00%	56.92%	\$2,295,782.00	\$2,295,782.00	56.92%
CM- Ft. Worthington GMP #1	Gilbane	\$1,652,330.00	32.00%	42.06%	\$695,000.00	\$695,000.00	42.06%
Commissioning Agent - Forest Park	Advanced Building Performance**	\$100,288.65	10.00%	10.00%	\$10,000.00	\$10,000.00	9.97%
Commissioning Agent - Cherry Hill	Advanced Building Performance**	\$101,945.25	10.00%	10.00%	\$10,400.00	\$10,400.00	10.20%
Commissioning Agent -Pimlico	Brinjac Engineering	\$100,164.75	10.00%	10.00%	\$10,016.00	\$10,016.00	10.00%
<b>Totals</b>		<b>\$35,272,045.58</b>		<b>33.90%</b>	<b>\$11,956,727.97</b>	<b>\$15,700,265.83</b>	<b>44.51%</b>



LARRY HOGAN  
GOVERNOR

INTERAGENCY COMMITTEE ON SCHOOL CONSTRUCTION

DAVID G. LEVER  
EXECUTIVE DIRECTOR

JACK R. SMITH, Ph.D.  
CHAIRPERSON

## BALTIMORE CITY PUBLIC SCHOOLS MOU EXECUTIVE COMMITTEE - IAC REPORT

March 23, 2016

### GENERAL

- On February 18, 2016, the Baltimore City Public Schools Annual Report was approved by the IAC.
- The position of Executive Director of Facilities for City Schools has been filled in order to coordinate all facility management issues. The IAC has placed the highest importance on this position.

### MOU §2.A EDUCATIONAL SPECIFICATIONS, FEASIBILITY STUDIES, AND DESIGN ELEMENTS

- Since last reported on January 20, 2016, no educational specifications, feasibility studies or schematic designs have been submitted for IAC staff review. Staff is available to review the Year 2 feasibility studies that are in progress.

### MOU §4.C IAC AND BPW PROCESS – 10-Year Plan Project Submissions

- **Summary of IAC actions to date:**
  - Of 11 Year 1 schools, Enhanced Approval Packages (EAP) for 10 schools have been approved by the IAC.
  - The EAP and schematic design for the Patterson High School/Claremont Education School has not been submitted to the IAC staff for review.
  - Since January 20, 2016, DDs for Arundel PK-2 were reviewed by the IAC staff.

### MOU §11 COMPREHENSIVE AND BUILDING MAINTENANCE PLANS

- **Comprehensive Maintenance Plan (CMP) and Maintenance Performance Metrics:**
  - Implementation of the CMP. IAC continues to have concerns about whether the City Schools budget will support the staffing changes that were outlined in the September 2014 approved CMP. Particular attention will be focused on preventive maintenance. ***We continue to stress that this will become a critical issue with the handover of the first 21<sup>st</sup> Century school facilities in 2018.***
  - The Building Maintenance Plan (BMP): PSCP staff will continue to review the BMPs for Fort Worthington ES and Frederick ES Schools as new information is provided. BMPs for other 21<sup>st</sup> Century projects will follow the same procedure.
  - Completion of Maintenance Performance Metrics: The delay in procurement of the CMMS has caused a delay in the school system's ability to develop and report on the approved Maintenance Performance Metrics.
  - Meetings to discuss maintenance issues are held weekly with the director of facility operations and maintenance.

- **Project Planning and Delivery:**

- City Schools will continue to populate the PSCP-developed Project Progress Review report to allow monitoring and reporting on improvements in the delivery of approved CIP projects. Improvement in this arena will eventually have significance for the life-cycle renewal of the 21<sup>st</sup> Century schools.
- Under the new Executive Director of Facilities, capital budget and project delivery procedures are being developed and evaluated for improvement.
- Meetings to discuss capital improvement projects are held on a bi-weekly schedule.

- **School tours:**

- IAC staff continues to make site visits to schools at a rate of about four to six per week, now focusing on HVAC projects approved in the FY 2017 CIP and HVAC projects currently under construction.

**MOU §10 and §12 SCHOOL CLOSURES / UTILIZATION PLAN & TARGETS**

- On March 10, 2016, the IAC approved the property transfer and facility status change for:
  - Dr. Rayner Browne Elementary/Middle School #025. The facility is listed in Exhibit 6 of the MOU. The school system will retain the 9,500 square foot portable building on the site for educational purposes. The Baltimore City government has not determined the future use of the property.
  - Independence Charter Modular Building #333. The facility was previously listed in Exhibit 6 of the MOU for closure in 2018; however, the closure was expedited because of the anticipated renovation/addition project at the Robert Poole Building #56. The city government plans to demolish the modular building.

Board of Public Works approvals of these actions are scheduled for April 6, 2016.

# **Executive Committee**

## **Finance Report**

**March 23, 2016**



Larry Hogan  
Governor

Michael J. Frenz  
Executive Director

**Members**

Thomas E. Kelso  
Chairman

Leonard J. Attman  
Joseph C. Bryce  
Gary L. Mangum  
Kaliopé Parthemos  
Manervia W. Riddick

**Finance**

David A. Raith  
Chief Financial Officer

To: Executive Committee  
From: David Raith, Chief Financial Officer  
Date: March 23, 2016  
Re: Baltimore City Public Schools – December 2015

Attached is the Statement of Revenues and Expenditures related to the activities for the Baltimore City Public Schools.

**Revenues**

Revenues for the period ending December 31, 2015 were \$18.9 million. This consist of \$10.0 million from lottery for fiscal year 2016, \$4.0 million from Baltimore City for the bottle tax, facility rental fee and table games revenues,\$4.3 million from additional revenues collected in fiscal year 2015 in excess of the \$8.0 million paid by Baltimore City and investment income of \$600,000.

**Expenditures**

Overall, expenses through December 2015 are under budget by \$17.3 million. Below are some of the major variances:

**Salaries, Wages and Benefits**

This category is over budget for the period ending December 2015 by \$9,000. The primaries reasons are the budget allocations for attorneys and accounting is less than the amount budgeted but there were three pays in the month of December 2015 and only two were budgeted. In addition, in October 2015, there were no health insurance deductions for the one pay period.

**Telephone**

This category is under budget for the period ending December 31, 2015 by \$1,000. The primary reason relates to the conference call budget. The budget for conference calls as of December 31, 2015 is \$1,250 and only \$15 was used. Also missing one month of cellphone use for August 2015 for approximately \$500.

**Travel**

This category is under budget for the period ending December 31, 2015 by \$600. The budget included more trips to Annapolis and to the job sites.

Maryland Stadium Authority  
The Warehouse at Camden Yards  
333 W. Camden Street, Suite 500  
Baltimore, MD 21201  
410-333-1560  
1-877-MDSTADIUM  
Fax: 410-333-1888

msa@mdstad.com  
www.mdstad.com

Voice: 800-201-7165  
TTY: 800-735-2258



**Contractual Services**

This category is under budget for the period ending December 31, 2015 by \$17.2 million. The budget was created with \$3.7 million being spent monthly on architects, pre-construction, testing and inspections, program manager, reimbursement to Baltimore City Public Schools year two feasibility studies and phasing. To date, this category is only averaging \$1.0 million of spending.

**Office Supplies and Equipment**

These categories were over budget for the period ending December 31, 2015 by \$5,000. This period included the purchase of furniture that was budgeted for later in the year.

**Fixed Charges**

This category is under budget for the period ending December 31, 2015 by \$6,300. The budget was based on the offices being expanded by 900 s.f. in July 2015 but did not happen until December 2015.

If you would like to see any detailed information, please let me know.

Maryland Stadium Authority  
Pgm 56 & 57 - Baltimore City Public Schools  
Statement of Revenues and Expenses  
6 Periods Ended 12/31/2015

(Unaudited)

	CURRENT QUARTER	BUDGET QUARTER	CURRENT YTD	BUDGET YTD	ANNUAL BUDGET
<b>REVENUES:</b>					
Total Revenues	\$18,921,599	\$14,000,000	\$18,921,602	\$14,000,000	\$28,000,000
<b>EXPENSES:</b>					
Subtotal-Salaries, Wages & Fringe Benefits (	\$439,061	\$422,670	\$856,488	\$845,339	\$1,867,237
Subtotal-Technical and Special Fees (Object	\$0	\$4,043	\$0	\$8,085	\$16,171
Subtotal-Communications (Object .03)	\$1,511	\$2,500	\$2,546	\$5,000	\$10,000
Subtotal-Travel (Object .04)	\$1,165	\$1,750	\$3,562	\$3,500	\$10,000
Subtotal-Contractual Services (Object .08)	\$4,834,734	\$12,467,167	\$6,165,047	\$23,408,335	\$45,301,169
Subtotal-Supplies and Materials (Object .09)	\$13,343	\$6,250	\$17,441	\$12,500	\$25,000
Subtotal-Equipment Additional (Object .11)	\$0	\$0	\$0	\$0	\$15,000
Subtotal-Fixed Charges (Object .13)	\$32,490	\$37,169	\$64,555	\$74,337	\$11,148,674
Subtotal-Land and Structures (Object .14)	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$5,322,305	\$12,941,548	\$7,109,639	\$24,357,097	\$58,393,251

**Maryland Stadium Authority**  
**Baltimore City Public Schools Program**  
**Cash Balance as of December 31, 2015**

	<b>Fiscal Year 2014</b>	<b>Fiscal Year 2015</b>	<b>Fiscal Year 2016</b>
Beginning Cash Balance	\$0	\$16,982,264	\$31,834,852
<b>Revenues</b>			
Baltimore City	\$18,000,000	\$20,363,971	\$8,303,936
Investment Income/Misc	\$0	\$0	\$617,666
Lottery	\$0		\$10,000,000
Available Funds	<u>\$18,000,000</u>	<u>\$37,346,235</u>	<u>\$50,756,454</u>
<b>Expenditures</b>			
Maryland Stadium Authority	-\$1,017,736	-\$5,511,383	-\$7,109,639
Ending Cash Balance	<u><u>\$16,982,264</u></u>	<u><u>\$31,834,852</u></u>	<u><u>\$43,646,815</u></u>

**Baltimore City Public Schools Year 1 Projects**  
**Architect, Engineers, Construction Management and Commissioning Expenditures**  
**as of December 31, 2015**

<b>School</b>	<b>Total</b>
Arlington PK-5	\$325,791
Arundel PK-8	\$519,019
Cherry Hill PK-8	\$488,740
Forest Park HS	\$456,584
Fort Worthington PK-8	\$1,704,124
Frederick ES	\$1,342,652
John Eager Howard ES	\$600,758
Lynhurst PK-8	\$984,556
Pimlico PK-8	\$363,403
Robert Poole Building	\$1,626,954
Patterson HS	\$0
	<hr/>
	<b><u>\$8,412,580</u></b>

Register: Expense Pre-Commit Invoice Register | fworthingtonelementaryschool  
 Work Area Title: F1 Worthington Elementary School  
 Work Area Number: 0018  
 View: Standard  
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Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	GAP - A/E Services - October 2014	Released for Payment	03-02-2015 2:46:38 PM	Paid In Full	19,413.57
000-001	GAP - A/E Services - November 2014	Released for Payment	03-02-2015 2:56:44 PM	Paid In Full	213,549.27
000-002	GAP - A/E Services - January 2015	Released for Payment	03-02-2015 4:56:31 PM	Paid In Full	116,481.41
000-003	GAP - A/E Services - February 2015	Released for Payment	03-03-2015 4:55:16 PM	Paid In Full	126,188.21
002-000	Reynolds - Commissioning - February 2015	Released for Payment	26-03-2015 4:18:35 PM	Paid In Full	1,090.00
000-004	GAP - A/E Services - March 2015	Released for Payment	27-03-2015 2:45:33 PM	Paid In Full	123,070.23
001-000	Gilbane_Pre-Construction Services_May 2015	Released for Payment	29-04-2015 10:24:46 AM	Paid In Full	56,786.00
000-005	GAP - A/E Services - April 2015	Released for Payment	01-05-2015 3:55:23 PM	Paid In Full	146,232.49
000-006	GAP - A/E Services - May 2015	Released for Payment	29-05-2015 11:31:07 AM	Paid In Full	223,256.06
002-001	Reynolds - Commissioning - May 2015	Released for Payment	17-06-2015 8:13:32 AM	Paid In Full	1,686.00
002-002	GAP - A/E Services - June 2015	Released for Payment	23-06-2015 7:05:26 PM	Paid In Full	223,256.06
002-002	Reynolds - Commissioning - June 2015	Released for Payment	06-07-2015 11:03:21 AM	Paid In Full	674.40
000-008	GAP - A/E Services - July 2015	Released for Payment	23-07-2015 3:31:59 PM	Paid In Full	87,361.07
002-003	Gilbane_Pre-Construction Services_September 2015	Released for Payment	03-08-2015 11:29:53 AM	Paid In Full	1,011.60
001-001	GAP - A/E Services - August 2015	Released for Payment	07-08-2015 11:02:12 AM	Paid In Full	74,258.24
000-009	Reynolds - Commissioning - August 2015	Released for Payment	01-09-2015 1:43:49 PM	Paid In Full	58,240.71
002-004	GAP - A/E Services - September 2015	Released for Payment	15-09-2015 4:20:28 PM	Paid In Full	3,429.70
000-010	Gilbane_Pre-Construction Services_October 2015	Released for Payment	01-10-2015 10:40:09 AM	Paid In Full	76,980.71
001-002	GAP - A/E Services - October 2015	Released for Payment	09-10-2015 10:01:28 AM	Paid In Full	39,252.00
002-011	Reynolds - Commissioning - October 2015	Released for Payment	02-11-2015 11:24:58 AM	Paid In Full	29,120.35
002-015	GAP - A/E Services - November 2015	Released for Payment	09-11-2015 10:26:40 AM	Paid In Full	1,348.08
002-016	Reynolds - Commissioning - November 2015	Released for Payment	01-12-2015 10:40:13 AM	Paid In Full	3,011.60
002-008	Gilbane_Pre-Construction Services_November 2015	Released for Payment	14-12-2015 4:03:43 PM	Paid In Full	6,538.23
001-003	GAP - A/E Services - December 2015	Released for Payment	23-12-2015 5:09:27 PM	Paid In Full	36,885.80
000-013	Total				1,704,123.56

Register: Expense Pre-Commit Invoice Register | Fredenckelementaryschool  
 Work Area Title: Fredenck Elementary School  
 View: Standard  
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Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	USA - A/E Services - November 2014	Released for Payment	03-02-2015 5:57:24 PM	Paid In Full	60,480.00
000-001	USA - A/E Services - December 2014	Released for Payment	02-03-2015 3:42:18 PM	Paid In Full	7,560.00
002-000	Reynolds - Commissioning - February 2015	Released for Payment	20-03-2015 4:44:51 PM	Paid In Full	163.50
000-002	USA - A/E Services - February 2015	Released for Payment	15-04-2015 3:06:30 PM	Paid In Full	280,589.00
001-000	Gilbane_Pre-Construction Services_March 2015	Released for Payment	29-04-2015 10:34:53 AM	Paid In Full	21,141.00
000-003	USA - A/E Services - March 2015	Released for Payment	11-05-2015 1:56:18 PM	Paid In Full	63,180.00
002-001	Reynolds_Commissioning_May 2015	Released for Payment	10-06-2015 10:08:38 AM	Paid In Full	926.50
000-004	USA - A/E Services - April 2015	Released for Payment	29-06-2015 11:05:02 AM	Paid In Full	257,040.00
002-002	Reynolds - Commissioning - June 2015	Released for Payment	06-07-2015 10:00:35 AM	Paid In Full	1,000.00
001-001	Gilbane_Pre-Construction Services_May 2015	Released for Payment	09-07-2015 11:09:45 AM	Paid In Full	68,946.17
000-005	USA - A/E Services - May - June 2015	Released for Payment	31-07-2015 11:47:57 AM	Paid In Full	215,460.00
002-003	Reynolds - Commissioning - July 2015	Released for Payment	04-08-2015 10:54:52 AM	Paid In Full	1,500.00
001-002	Gilbane_Pre-Construction Services_September 2015	Released for Payment	09-09-2015 2:14:06 PM	Paid In Full	1,969.15
000-006	USA - A/E Services August 2015	Released for Payment	17-09-2015 1:22:18 PM	Paid In Full	1,440.00
001-003	Reynolds - Commissioning - August 2015	Released for Payment	30-09-2015 9:25:38 PM	Paid In Full	26,460.00
000-007	USA - A/E Services - September 2015	Released for Payment	10-10-2015 4:25:38 PM	Paid In Full	52,920.00
002-004	Gilbane_Pre-Construction Services_October 2015	Released for Payment	12-11-2015 5:12:56 PM	Paid In Full	1,000.00
001-004	Reynolds - Commissioning - October 2015	Released for Payment	17-11-2015 5:56:47 PM	Paid In Full	13,565.31
002-005	USA - A/E Services - November 2015	Released for Payment	14-12-2015 11:26:51 AM	Paid In Full	750.00
001-005	Gilbane_Pre-Construction Services_November 2015	Released for Payment	14-12-2015 4:33:48 PM	Paid In Full	10,902.16
000-008	USA - A/E Services - October 2015	Released for Payment	24-12-2015 11:41:34 AM	Paid In Full	246,085.00
	Total				1,342,651.79

Register: Expense Pre-Commit Invoice Register | lyndhurstpk-8  
 Work Area Title: Lyndhurst PK-8  
 Work Area Number: 0021  
 View: Standard  
 Exported On: 23-03-2016 11:19:47 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	STV_A/E Services_April 2015	Released for Payment	17-06-2015 3:26:36 PM	Paid In Full	138,085.20
001-000	Turner_PreconServices_July 2015	Released for Payment	03-08-2015 10:13:50 AM	Paid In Full	28,850.00
000-001	STV_A/E Services_July 2015	Released for Payment	04-08-2015 8:41:13 AM	Paid In Full	315,185.20
000-002	STV_A/E Services_August 2015	Released for Payment	25-08-2015 4:10:06 PM	Paid In Full	97,636.00
001-001	Turner_PreconServices_August 2015	Released for Payment	31-08-2015 3:26:41 PM	Paid In Full	10,499.80
001-002	Turner_PreconServices_September 2015	Released for Payment	02-10-2015 11:26:16 AM	Paid In Full	9,437.05
000-003	STV_A/E Services_September 2015	Released for Payment	06-10-2015 5:08:43 PM	Paid In Full	45,013.60
001-003	Turner_PreconServices_October 2015	Released for Payment	02-11-2015 9:38:17 AM	Paid In Full	7,727.70
000-004	STV_A/E Services_October 2015	Released for Payment	05-11-2015 5:27:19 PM	Paid In Full	111,584.00
001-004	Turner_PreconServices_November 2015	Released for Payment	25-11-2015 1:43:56 PM	Paid In Full	10,424.85
000-005	STV_A/E Services_November 2015	Released for Payment	10-12-2015 11:04:08 AM	Paid In Full	202,248.00
001-005	Turner_PreconServices_December 2015	Released for Payment	31-12-2015 10:32:16 AM	Paid In Full	7,878.60
	Total				984,566.10

Register: Expense Pre-Commit Invoice Register | forestparkhighschool  
 Work Area Title: Forest Park High School  
 Work Area Number: 0022  
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Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	Smolen Emr Ilkovich Architects_AE Services_September 2015	Released for Payment	08-10-2015 12:21 PM	Paid In Full	162,490.20
001-000	HESS_AE Services_September 2015	Released for Payment	02-10-2015 02:27:02 PM	Paid In Full	13,604.70
000-002	Smolen Emr Ilkovich Architects_AE Services_October 2015	Released for Payment	02-11-2015 4:02:51 PM	Paid In Full	129,004.80
001-001	Smolen Emr Ilkovich Architects_AE Services_November 2015	Released for Payment	04-12-2015 2:39:02 PM	Paid In Full	145,130.40
001-001	HESS_AE Services_November 2015	Released for Payment	19-12-2015 10:37:53 AM	Paid In Full	6,349.90
	Total				456,584.00



Expense Pre-Commit Invoice Register | johneagerhowardelementaryschool  
 Register:  
 Work Area Title: John Eager Howard Elementary School  
 0023  
 Work Area Number:  
 View: Standard  
 Exported On: 23-03-2016 11:22:32 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	Cho Benn Holback_A/E Services_March 2015	Released for Payment	27-04-2015 3:46:05 PM	Paid In Full	39,200.52
001-000	J.Vinton Schaler_Pre-Con_May 2015	Released for Payment	04-06-2015 11:08:56 AM	Paid In Full	17,985.00
001-001	Cho Benn Holback_A/E Services_April-May 2015	Released for Payment	05-06-2015 11:07:23 AM	Paid In Full	121,149.00
001-002	J.Vinton Schaler_Pre-Con_June 2015	Released for Payment	26-06-2015 7:02:08 AM	Paid In Full	6,615.00
000-002	Cho Benn Holback_A/E Services_June 2015	Released for Payment	09-07-2015 12:21:02 PM	Paid In Full	108,276.00
001-002	J.Vinton Schaler_Pre-Con_July 2015	Released for Payment	04-08-2015 6:39:43 AM	Paid In Full	13,489.00
001-003	J.Vinton Schaler_Pre-Con_August 2015	Released for Payment	01-09-2015 8:05:54 AM	Paid In Full	3,870.00
000-003	Cho Benn Holback_A/E Services_July-August 2015	Released for Payment	09-09-2015 5:26:51 PM	Paid In Full	155,033.46
001-004	J.Vinton Schaler_Pre-Con_September 2015	Released for Payment	12-10-2015 6:33:59 AM	Paid In Full	3,170.00
000-004	Cho Benn Holback_A/E Services_September 2015	Released for Payment	12-10-2015 4:22:43 PM	Paid In Full	10,1496.29
001-005	J.Vinton Schaler_Pre-Con_October 2015	Released for Payment	10-11-2015 7:13:34 AM	Paid In Full	1,170.00
001-006	J.Vinton Schaler_Pre-Con_November 2015	Released for Payment	07-12-2015 4:30:06 PM	Paid In Full	2,363.00
	Total				600,237.93

Register: Expense Pre-Commit Invoice Register | pimlicoipk-8  
 Work Area Title: Pimlico PK-8  
 Work Area Number: 0028  
 View: Standard  
 Exported On: 23-03-2016 11:23:27 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	Design Collective A/E Services September 2015	Released for Payment	26-10-2015 9:50:56 AM	Paid In Full	132,195.00
000-001	Design Collective A/E Services October 2015	Released for Payment	06-11-2015 2:09:07 PM	Paid In Full	69,362.40
000-002	Design Collective A/E Services November 2015	Released for Payment	10-12-2015 5:42:26 PM	Paid In Full	161,845.60
	Total				363,403.00

Expense Pre-Commit Invoice Register | robertpoolbuilding  
 Work Area Title: Robert Poole Building  
 Work Area Number: 0029  
 View: Standard  
 Exported On: 23-03-2016 11:25:08 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	JRS_A/E Services_April 2015	Released for Payment	07-05-2015 2:12:47 PM	Paid in Full	87,542.00
000-001	JRS_A/E Services_May 2015	Released for Payment	04-06-2015 2:06:52 PM	Paid in Full	105,417.00
000-002	JRS_A/E Services_June 2015	Released for Payment	26-06-2015 1:53:51 PM	Paid in Full	132,045.00
001-001	CAM_Pre-Con Services_June 2015	Released for Payment	21-07-2015 8:33:03 AM	Paid in Full	8,013.85
000-003	JRS_A/E Services_July 2015	Released for Payment	24-07-2015 2:12:32 PM	Paid in Full	132,045.00
000-004	JRS_A/E Services_August 2015	Released for Payment	25-09-2015 11:38:49 AM	Paid in Full	218,551.00
000-005	JRS_A/E Services_September 2015	Released for Payment	30-10-2015 8:52:18 AM	Paid in Full	248,774.00
001-002	CAM_Pre-Con Services_October 2015	Released for Payment	12-11-2015 2:59:06 PM	Paid in Full	32,226.40
000-006	JRS_A/E Services_October 2015	Released for Payment	01-12-2015 4:07:48 PM	Paid in Full	178,887.00
000-007	JRS_A/E Services_November 2015	Released for Payment	21-12-2015 2:55:27 PM	Paid in Full	151,404.45
001-003	CAM_Pre-Con Services_November 2015	Released for Payment	29-12-2015 5:55:14 PM	Paid in Full	304,441.65
000-008	JRS_A/E Services_December 2015	Released for Payment		Paid in Full	1,626,654.10
	<b>Total</b>				

Register: Expense Pre-Commit Invoice Register | atlingtonpk-5  
 Work Area Title: Atlington PK-5  
 Work Area Number: 0030  
 View: Standard  
 Exported On: 23-03-2016 11:26:19 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt.
000-000	Design Collective A/E Design Services September 2015	Released for Payment	26-10-2015 9:56:59 AM	Paid In Full	85,181.60
000-001	Design Collective A/E Design Services October 2015	Released for Payment	06-11-2015 2:14:37 PM	Paid In Full	85,297.10
000-002	Design Collective A/E Design Services November 2015	Released for Payment	10-12-2015 5:49:24 PM	Paid In Full	155,312.30
	Total				325,791.00

Register: Expense Pre-Commit Invoice Register | anundelpk-8  
 Work Area Title: Arundel PK-2  
 Work Area Number: 0031  
 View: Standard  
 Exported On: 23-03-2016 11:27:26 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	GWWO_AE Services_May 2015	Released for Payment	06-07-2015 1:42:51 PM	Paid In Full	84,428.58
000-001	GWWO_AE Services_June 2015	Released for Payment	06-07-2015 2:14:50 PM	Paid In Full	84,428.58
000-002	GWWO_AE Services_July 2015	Released for Payment	29-07-2015 5:08:26 PM	Paid In Full	84,428.58
000-003	GWWO_AE Services_August 2015	Released for Payment	09-09-2015 12:07:21 PM	Paid In Full	84,428.58
000-004	GWWO_AE Services_October 2015	Released for Payment	05-11-2015 3:26:24 PM	Paid In Full	72,521.68
000-005	GWWO_AE Services_November 2015	Released for Payment	07-12-2015 3:54:48 PM	Paid In Full	108,782.52
	Total				519,018.50

Register: Expense Pre-Commit Invoice Register | cheryhillpk-8  
 Work Area Title: Cherry Hill 3-8  
 Work Area Number: 0032  
 View: Standard  
 Exported On: 23-03-2016 11:28:45 AM

Number	Title	Current State	Creation Date	Payment Status	This Invoice Net Payable Amt
000-000	JES_AE Services_August 2015	Released for Payment	15-09-2015 11:23:16 AM	Paid in Full	190,261.00
000-001	JES_AE Services_September 2015	Released for Payment	23-09-2015 9:40:24 AM	Paid in Full	139,836.50
001-000	HESS_CM Services_September 2015	Released for Payment	09-10-2015 3:43:49 PM	Paid in Full	9,132.40
000-002	JES_AE Services_November 2015	Released for Payment	14-12-2015 1:32:21 PM	Paid in Full	139,836.50
001-001	HESS_CM Services_November 2015	Released for Payment	21-12-2015 9:22:49 AM	Paid in Full	9,673.60
	<b>Total</b>				<b>488,740.00</b>



# MARYLAND STADIUM AUTHORITY

## Baltimore School Construction and Revitalization Program

(DRAFT Financing Schedule as of March 18, 2016)

March							April							May						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
	1	2	3	4	5				1	2				1	2	3	4	5	6	7
6	7	8	9	10	11	12	3	4	5	6	7	8	9	8	9	10	11	12	13	14
13	14	15	16	17	18	19	10	11	12	13	14	15	16	15	16	17	18	19	20	21
20	21	22	23	24	25	26	17	18	19	20	21	22	23	22	23	24	25	26	27	28
27	28	29	30	31			24	25	26	27	28	29	30	29	30	31				

■ Holiday      Pricing      ☐ Closing

Date	Action	Responsibility
Monday, March 21	<p align="center"><b>Week of March 21</b></p> <ul style="list-style-type: none"> <li>Send updated Bond Documents and POS to Rating Agencies and working Group</li> </ul>	All
Monday, March 28	<p align="center"><b>Week of March 28</b></p> <ul style="list-style-type: none"> <li>Due Diligence conference call @ TBD; Calls with Rating Agencies if necessary</li> </ul>	MSA, PFM, Citi, BAML
Thursday, April 7	<p align="center"><b>Week of April 04</b></p> <ul style="list-style-type: none"> <li>Post POS</li> </ul>	MSA
Monday, April 11	<p align="center"><b>Week of April 11</b></p> <ul style="list-style-type: none"> <li>Market Bonds</li> </ul>	MSA
<b>Wednesday, April 20</b>	<p align="center"><b>Week of April 18</b></p> <ul style="list-style-type: none"> <li><b>Sale of 2016 Baltimore Construction and Revitalization Bonds</b></li> </ul>	<b>All</b>
Wednesday, April 27	<p align="center"><b>Week of April 25</b></p> <ul style="list-style-type: none"> <li>Finalize Closing Documents</li> </ul>	All
<b>Wednesday, May 4</b>	<p align="center"><b>Week of May 02</b></p> <ul style="list-style-type: none"> <li><b>Closing of 2016 Baltimore School Construction and Revitalization Bonds</b></li> </ul>	<b>All</b>

### LEGEND

MSA	Maryland Stadium Authority (Issuer)
FA	Public Financial Management, Inc. (Financial Advisor)
BC	Miles & Stockbridge P.C.
Citi	Citigroup Global Markets Inc.
BAML	Bank of America Merrill Lynch

Baltimore City Schools Construction Program  
MOU Executive Committee Meeting  
March 30, 2016

Maryland Stadium Authority Update

Current Status:

- Fort Worthington site preparation and existing building demolition continues. GMP package # 2 was approved today, March 23, 2016 representing the remaining trade packages for construction of the project.
- Frederick site preparations and interior/partial building demolition continues. Remaining GMP packages have been bid and are currently under review. Anticipated approvals for the remaining GMP packages are April 4<sup>th</sup> and April 6<sup>th</sup> for MSA and BPW respectively. Completion for both schools remain scheduled Summer 2017.
- John Eager Howard currently in Construction Document (CD) phase, bid set submissions scheduled for end of March, with Anticipated GMP approval in June 2016. Construction currently scheduled to begin July 2016, completion scheduled for December 2017.
- Lyndhurst currently in GMP development, trade bids received in late February and Early March 2016, currently conducting early scope reviews. Anticipated GMP approvals by MSA and BPW in May 2016, and construction beginning July 2016, completion scheduled for December 2017.
- Robert Poole currently in final CD phase, trade bids scheduled to begin April 2016. Anticipated GMP approvals in June 2016, with construction currently scheduled to begin Summer 2016, and completion scheduled for Summer 2018.
- Arundel currently in CD phase. Scheduled to begin trade bids and GMP development Spring 2016, begin construction in Summer 2016, and completion for Summer 2018.
- Patterson feasibility study approved by BCS Board, currently in procurement process for A/E and CM preconstruction.

Current Procurements:

- RFQs for Swing Space Contractor and Swing Space Mover Pools selected, RFPs currently underway for individual swing schools (Westside, West Baltimore, and Clifton/Lemel).
- Lot 3 Feasibility Study RFPs received and approved by BCS Board March 22, 2016. Scheduled for MSA Board agenda April 4, 2016 for approval (Harford Heights, Montebello, and Mary Rodman) schools
- Owner Controlled Insurance Program (OCIP) risk consultant under review, anticipated selection May 2016.

Upcoming Procurements

- Year 2 A/E and CM pools anticipated to be issued after Patterson A/E and CM procurement completed.
- Lot 4 Feasibility Studies currently scheduled to be issued Spring 2016

Summary Schedule

- Attached



Agency Name	Remaining Start	Duration	Finish	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>EXECUTIVE PROGRAM SUMMARY</b>												
<b>PLAN YEAR ONE SCHOOLS</b>												
FREDERICK ES - RENOVATION												
S01-SUM-100	FEASIBILITY STUDY - FREDERICK	0 31-Dec-13 A	30-Jun-14 A									
S01-SUM-200	A/E PROCUREMENT - FREDERICK	0 01-Jul-14 A	18-Sep-14 A									
S01-SUM-300	CM PROCUREMENT - FREDERICK	0 11-Sep-14 A	05-Jan-15 A									
S01-SUM-400	PLANNING / DESIGN - FREDERICK	7 22-Sep-14 A	08-Dec-15									
S01-SUM-410	EARLY GMP DEVELOPMENT & APPROVAL - FREDERICK	14 25-Sep-15 A	18-Dec-15									
S01-SUM-500	GMP DEVELOPMENT & APPROVAL - FREDERICK	71 04-Nov-15 A	10-Mar-16									
S01-SUM-510	EARLY GMP CONSTRUCTION - FREDERICK	148 21-Dec-15	19-Jul-16									
S01-SUM-600	CONSTRUCTION - FREDERICK	354 11-Mar-16	01-Aug-17									
S01-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - FREDERICK	19 02-Aug-17	28-Aug-17									
FT. WORTHINGTON PK4 - RENOVATION												
S02-SUM-100	FEASIBILITY STUDY - FT. WORTHINGTON	0 31-Dec-13 A	30-Jun-14 A									
S02-SUM-200	A/E PROCUREMENT - FT. WORTHINGTON	0 01-Jul-14 A	19-Sep-14 A									
S02-SUM-300	CM PROCUREMENT - FT. WORTHINGTON	0 17-Sep-14 A	05-Jan-15 A									
S02-SUM-400	PLANNING / DESIGN - FT. WORTHINGTON	0 22-Sep-14 A	23-Nov-15 A									
S02-SUM-410	EARLY GMP DEVELOPMENT - FT. WORTHINGTON	10 26-Aug-15 A	14-Dec-15									
S02-SUM-500	GMP DEVELOPMENT & APPROVAL - FT. WORTHINGTON	80 09-Nov-15 A	23-Mar-16									
S02-SUM-510	EARLY PACKAGE CONSTRUCTION - FT. WORTHINGTON	46 15-Dec-15	18-Feb-16									
S02-SUM-600	CONSTRUCTION - FT. WORTHINGTON	355 09-Mar-16	01-Aug-17									
S02-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - FT. WORTHINGTON	19 02-Aug-17	28-Aug-17									
LYNDHURST - PK4 RENOVATION												
S03-SUM-100	FEASIBILITY STUDY - LYNDHURST	0 03-Jan-14 A	17-Oct-14 A									
S03-SUM-200	A/E PROCUREMENT - LYNDHURST	0 20-Oct-14 A	30-Jan-15 A									
S03-SUM-300	CM PROCUREMENT - LYNDHURST	0 20-Oct-14 A	18-Feb-15 A									
S03-SUM-400	PLANNING / DESIGN - LYNDHURST	28 20-Feb-15 A	11-Jan-16									
S03-SUM-500	GMP DEVELOPMENT & APPROVAL - LYNDHURST	122 15-Dec-15	06-Jun-16									
S03-SUM-600	CONSTRUCTION - LYNDHURST	367 20-Jun-16	29-Nov-17									
S03-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - LYNDHURST	25 30-Nov-17	05-Jan-18									
JOHN EAGER HOWARD IS - RENOVATION												
S04-SUM-100	FEASIBILITY STUDY - JOHN EAGER HOWARD	0 25-Dec-13 A	17-Oct-14 A									
S04-SUM-200	A/E PROCUREMENT - JOHN EAGER HOWARD	0 20-Oct-14 A	30-Jan-15 A									
S04-SUM-300	CM PROCUREMENT - JOHN EAGER HOWARD	0 20-Oct-14 A	18-Feb-15 A									
S04-SUM-400	PLANNING / DESIGN - JOHN EAGER HOWARD	75 11-Feb-15 A	16-Mar-16									
S04-SUM-500	GMP DEVELOPMENT & APPROVAL - JOHN EAGER HOWARD	50 31-Mar-16	08-Jun-16									
S04-SUM-600	CONSTRUCTION - JOHN EAGER HOWARD	359 27-Jun-16	22-Nov-17									
S04-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - JOHN EAGER HOWARD	25 27-Nov-17	02-Jan-18									
FOREST PARK HS - RENOVATION												
S12-SUM-100	FEASIBILITY STUDY - FOREST PARK	0 16-Dec-13 A	14-Feb-15 A									
S12-SUM-200	A/E PROCUREMENT - FOREST PARK	0 16-Feb-15 A	26-Aug-15 A									
S12-SUM-300	CM PROCUREMENT - FOREST PARK	0 23-Feb-15 A	26-Aug-15 A									
S12-SUM-110	PEER REVIEW - FOREST PARK	0 31-Mar-15 A	31-Mar-15 A									
S12-SUM-400	PLANNING / DESIGN - FOREST PARK	185 16-Jul-15 A	19-Aug-16									
S12-SUM-500	GMP DEVELOPMENT & APPROVAL - FOREST PARK	80 22-Aug-16	29-Dec-16									
S12-SUM-600	CONSTRUCTION - FOREST PARK	396 30-Dec-16	18-Jul-18									
S12-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - FOREST PARK	29 19-Jul-18	28-Aug-18									
ROBERT POOLE BUILDING - RENOVATION												
S05-SUM-100	FEASIBILITY STUDY - ROBERT POOLE	0 19-Dec-13 A	16-Jan-15 A									
S05-SUM-200	A/E PROCUREMENT - ROBERT POOLE	0 16-Dec-14 A	19-May-15 A									
S05-SUM-300	CM PROCUREMENT - ROBERT POOLE	0 16-Dec-14 A	19-May-15 A									
S05-SUM-400	PLANNING / DESIGN - ROBERT POOLE	60 01-Apr-15 A	24-Feb-16									
S05-SUM-500	GMP DEVELOPMENT & APPROVAL - ROBERT POOLE	76 10-Mar-16	24-Jun-16									
S05-SUM-600	CONSTRUCTION - ROBERT POOLE	446 27-Jun-16	29-Mar-18									
S05-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - ROBERT POOLE	107 30-Mar-18	27-Aug-18									

TASK filters: EXECUTIVE SUMMARY SCHEDULE, MSA\_EXCLUDE.

Legend:  
■ Remaining Level of Effort  
■ Actual Level of Effort  
■ Actual Work  
■ Remaining Work  
■ Critical Remaining Work

Page 1 of 2

Activity ID	Activity Name	Remaining Start	Duration	Finish	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>ARLINGTON PK-3 - RENOVATION</b>													
S06-SUM-100	FEASIBILITY STUDY - ARLINGTON	0 17-Dec-13 A		15-Mar-15 A									
S06-SUM-200	A/E PROCUREMENT - ARLINGTON	0 16-Mar-15 A		20-Jul-15 A									
S06-SUM-300	CM PROCUREMENT - ARLINGTON	0 30-Apr-15 A		25-Oct-15 A									
S06-SUM-400	PLANNING / DESIGN - ARLINGTON	95 22-Jul-15 A		13-Apr-16									
S06-SUM-500	GMP DEVELOPMENT & APPROVAL - ARLINGTON	82 14-Apr-16		09-Aug-16									
S06-SUM-600	CONSTRUCTION - ARLINGTON	468 10-Aug-16		12-Jun-18									
S06-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - ARLINGTON	54 13-Jun-18		27-Aug-18									
<b>PATTERSON'S REPLACEMENT</b>													
S09-SUM-100	FEASIBILITY STUDY - PATTERSON	49 18-Mar-14 A		09-Feb-16									
S09-SUM-200	A/E PROCUREMENT - PATTERSON	45 01-Feb-16		01-Apr-16									
S09-SUM-300	CM PROCUREMENT - PATTERSON	58 10-Apr-16		29-Apr-16									
S09-SUM-400	PLANNING / DESIGN - PATTERSON	260 04-Apr-16		11-Apr-17									
S09-SUM-500	GMP DEVELOPMENT & APPROVAL - PATTERSON	71 16-Mar-17		23-Jun-17									
S09-SUM-600	CONSTRUCTION - PATTERSON	499 26-Jun-17		31-May-19									
S09-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - PATTERSON	61 03-Jun-19		26-Aug-19									
<b>PIMLICO PK-4 - RENOVATION</b>													
S10-SUM-100	FEASIBILITY STUDY - PIMLICO	0 17-Dec-13 A		15-Mar-15 A									
S10-SUM-200	A/E PROCUREMENT - PIMLICO	0 26-Mar-15 A		20-Jul-15 A									
S10-SUM-300	CM PROCUREMENT - PIMLICO	0 26-Mar-15 A		22-Jul-15 A									
S10-SUM-400	PLANNING / DESIGN - PIMLICO	112 22-Jul-15 A		09-May-16									
S10-SUM-500	GMP DEVELOPMENT & APPROVAL - PIMLICO	78 02-May-16		19-Apr-16									
S10-SUM-600	CONSTRUCTION - PIMLICO	460 22-Aug-16		12-Jun-18									
S10-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - PIMLICO	54 13-Jun-18		27-Aug-18									
<b>ARUNDEL PK-4 - RENOVATION</b>													
S11-SUM-100	FEASIBILITY STUDY - ARUNDEL	0 31-Oct-14 A		16-Jan-15 A									
S11-SUM-200	CM PROCUREMENT - ARUNDEL	0 16-Jan-15 A		29-Apr-15 A									
S11-SUM-300	A/E PROCUREMENT - ARUNDEL	0 16-Jan-15 A		17-Apr-15 A									
S11-SUM-400	PLANNING / DESIGN - ARUNDEL	88 26-May-15 A		04-Apr-16									
S11-SUM-500	GMP DEVELOPMENT & APPROVAL - ARUNDEL	67 15-Mar-16		16-Jun-16									
S11-SUM-600	CONSTRUCTION - ARUNDEL	493 11-Jul-16		15-Jun-18									
S11-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - ARUNDEL	51 18-Jun-18		27-Aug-18									
<b>CHERRY HILL PK-4 - RENOVATION</b>													
S07-SUM-100	FEASIBILITY STUDY - CHERRY HILL	0 31-Oct-14 A		16-Jan-15 A									
S07-SUM-200	A/E PROCUREMENT - CHERRY HILL	0 16-Jan-15 A		05-Sep-15 A									
S07-SUM-300	CM PROCUREMENT - CHERRY HILL	0 16-Jan-15 A		26-Aug-15 A									
S07-SUM-400	PLANNING / DESIGN - CHERRY HILL	159 13-Jul-15 A		14-Jul-16									
S07-SUM-500	GMP DEVELOPMENT & APPROVAL - CHERRY HILL	107 24-May-16		24-Oct-16									
S07-SUM-600	CONSTRUCTION - CHERRY HILL	418 25-Oct-16		15-Jun-18									
S07-SUM-700	CLOSEOUT / MOVE-IN / START OF SCHOOL - CHERRY HILL	51 18-Jun-18		27-Aug-18									

Task filters: EXECUTIVE SUMMARY SCHEDULE, MSA\_EXCLUDE.

Legend:

- Remaining Level of Effort
- Actual Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- Milestone



**Baltimore City Schools Construction Program**  
**MOU Executive Committee Meeting**  
**March 23, 2016**

**City Schools Update**

## Plan Year 1 Schools

### Enhanced Approval Packages (EAP)

- Patterson-Claremont's EAP was approved by the School Board of Commissioners on January 26, 2016, by the IAC and via email vote of the Executive Committee on February ..... The project is in design and CMR procurement as noted by MSA.

### Design Status

- The City Schools - managed projects, Cherry Hill, Forest Park, Arlington and Pimlico are currently proceeding with design as noted:
  - Cherry Hill – 100% Design Development was submitted this month and is currently under review. Cherry Hill is on schedule to open in August 2018.
  - Forest Park – is at the 100% Design Development review stage and also scheduled to be completed for opening in August of 2018.
  - Pimlico - 100% Design Development submission was made on 3/1/16 and is pending final approval. The architect is proceeding at their own risk into the Construction Document phase. Pimlico is scheduled for completion in August 2018.
  - Arlington – this project has moved from approved Schematic Design into Design Development. Arlington and Pimlico will share the same swing location and are both scheduled for phased occupancies. Arlington is also scheduled for completion in August 2018.

## Plan Year 2 Schools

### Feasibility Studies

- Plan Year 2 Feasibility Studies- General
  - RFP's for Feasibility Studies have been issued in four groups ('lots') to the pre-qualified Year 1 design architects
  - Fairmont Hartford has been added as an addition to the Year 2 portfolio with anticipated completion in 2019
- Current Status

- Fairmont-Harford building is nearing completion and should be available for staff review in April. Following the inclusion of staff comments, the EAP will be developed.
- Lot 1 schools consists of John Rurah, Calvin Rodwell, Cross Country and Medfield Heights. The studies for John Rurah, Calvin Rodwell and Medfield Heights are 95% complete. It is anticipated that these studies and the associated EAP's will be complete in April, 2016.  
The feasibility study for Cross Country Elementary will advance after traffic study evaluations are concluded to assist in addressing zoning concerns about the project. Next steps will be determined at that time.
- Lot 2 schools consists of Govans, Walter P Carter, Bay Brook and Calverton. Awarded architects selected and under contract include Govans ES - Crabtree Rohrbaugh & Associates, Walter P. Carter ES/MS– Penza Bailey Architects/Newman Architects, Bay Brook ES/MS– JRS Architects and Calverton ES/MS– JRS Architects. The selected A/E firms are all currently under contract and the studies and associated community meetings are all scheduled or underway.
- Lot 3 schools consists of Harford Heights, Montebello and Mary E. Rodman. Pursuant to the annual portfolio review approved by the BOSCO in December, the study for the Canton Building was removed from this group and will be replaced with studies for additions at Commodore John Rodgers and Highlandtown 237. This action helps to address overcrowding of PK-5 and PK-8 facilities in the southeast area.  
  
Requests for Proposals were issued for the first three schools on January 8th and responses were received in February. Architect selection is complete and awaiting School Board and MSA approval.
- The RFP's for Group 4 will be issued in the next three months. It is anticipated that the replacement schools in Lot 3 will be addressed during this timeframe, as well.

### **School Closures/Utilization Plan & Targets**

- Current Status
  - On December 12, 2015, Dr. Thornton sent a formal letter to the MOU partners related to the recommendation to the Board of School Commissioners to revise the Utilization Resolution and include district wide utilization targets **with** swing space.
  - The Board of School Commissioners approved the Utilization Resolution on January 12th to include district wide targets for swing space. The revised language is below:
 

"The Board also establishes a final target district wide utilization rate with swing space of 80% for the School year 2019-2020 and an intermediate target district wide utilization with swing space rate of 75% for the School year 2015-2016."

### **Computerized Maintenance Management System (CMMS)**

The 2013 Memorandum of Understanding (MOU) requires new CMMS technology to enhance facilities management at City Schools. The system will utilize automated work flows to streamline all aspects of repair and maintenance work orders, preventative maintenance, asset management, and inventory management.

- **Current Status**

- The June 3, 2015 update reported City Schools Department of Facilities Maintenance and Operations would request that the Board of School Commissioners (BOSe) approve a contract for a CMMS vendor procured via a competitive RFP process. In accordance with State MBE Regulations, the vendor was notified on May 7, 2015 they were the apparent low bidder and were required to submit MBE Forms C&D. Upon receipt of the required MBE Forms, City Schools' MBE office determined the vendor was not compliant with the intent of the regulations. In consultation with City Schools' Legal Counsel and MBE office, City Schools issued a Second Best and Final Offer. The vendor submitted a lower cost proposal and complied with MBE goals
- In July 2015 City Schools' shared the results with the MSA which prompted subsequent conversations with the vendor, during which it became apparent they had diminished the scope of services from their original proposal and that the proposal would not be acceptable.
- As a result of the above, City Schools' Chief Operating Officer and other City Schools staff entered discussions regarding additional options, both internally and with the MSA, to complete procurement of the CMMS.
- It was decided that in accordance with 10-201 of City Schools Administrative Regulations, City Schools would piggyback the competitively solicited contract No. 12 (Work Order & Asset Management) issued by the Association of Educational Purchasing Association (AEPA) to complete the CMMS procurement. The procurement was approved by the BOSCO on January 12th.

- City Schools staff is currently finalizing the procurement data and MOU to be sent to the MSA for final review and approval by the MSA Board.
- Total implementation of the CMMS and maintenance and support services software will occur over a five year period following.



# MEETING SIGN-IN SHEET

Meeting Name: MOU Executive Committee Meeting

Meeting Date: 3/23/2016

Facilitator: Mignon Anthony

Place/Room: 1st Floor Board Room

Name	Title	Company	Phone	E-Mail
1. Larissa Williams	Admin Asst	City Schools	443 642 4600	lwilliams@bcps.k12.md.us
2. Keith Swiggins	COO	City Schools	443-271-5347	KSCROGGINS@BCPS.K12.MD.US
3. Jessica Clark	EA	City Schools		
4. Dawn Kirstoffer	Deputy Mayor	City of Baltimore	410-336-4141	dawn.kirstoffer@baltimorecity.gov
5. Mignon Anthony	Exec. Director	City Schools	443-642-4600	mranthony@bcps.k12.md.us
6. Michael Frenz	Executive Director	MSA	443-977-8938	mfrenz@msa.md.com
7. David Lever	E.D.	PSCP/IAC	410-767-0610	DAVID.LEVER@MARYLAND.GOV
8. Eric Johnson	VP	MSA	(410) 223-4150	erjohnson@msa.md.com
9. Tom Stosur	Director	City Planning	396-4327	Tom.Stosur@Baltimorecity.gov
10. Christine Bavers	Director	Mayor's Office of Minority and Women-Owned Business	410-396-3818	christine.bavers@baltimorecity.gov
11. Mack Garvin	Dep. Director	Development	410-396-3818	MACGARVIN@Baltimorecity.gov
12. Frank Patinella	Advocate	ACLU	443 540 2771	frank@aclu-md.org
13. Elliott Eber	ATG	UMD OAG	410 576-6465	e.eber@oag.umd.edu
14.				
15.				