

Baltimore City Public School Construction Program
MOU Executive Committee Meeting
Open Session



Wednesday, December 1, 2021 | 2:00 PM
Virtual meeting – Microsoft Teams

[Join Microsoft Teams Meeting](#)

+1 667-228-6519, 257025820#
Conference ID: 257 025 820#

Chair: Chris Ryer
Baltimore City

AGENDA

Approvals/ Notices

Minutes, September 8, 2021 Chris Ryer, Baltimore City

Reporting

IAC Report Jamie Bridges, IAC
Coordinating Committee Cheryl Casciani, Baltimore City
STAT Committee No STAT report
Collaborative group Deral Falls, Baltimore City
Financial Report Eric Johnson, MSA
MSA Report Larry Flynn, MSA
21st Century/ City Schools Report Dorothy Hellman, 21st C/ City Schools

Discussion

Q&A All
Transfer Meeting Coordination to the MSA.....Chris Ryer, Baltimore City
Meeting Adjourn All

Next Executive Committee Meeting: Wednesday, March 2, 2022 | 2:00 – 4:00 PM

**Baltimore City Public Schools Construction Program
MOU Executive Committee Meeting Minutes
Open Session**

Wednesday, September 8, 2021 | 2:00 pm

Chair, Tisha Edwards, Mayor's Office of Children & Family Success

COMMITTEE ATTENDEES

Eric Johnson, MSA

David Raith, MSA

Larry Flynn, MSA

Bob Gorrell, IAC

Jamie Bridges, IAC

Tisha Edwards, Baltimore City

Chris Ryer, Baltimore City

Cheryl Casciani, Baltimore City

Deral Falls, Sr., MOED

Dorothy Hellman, 21st Century

Rachael Romano, 21st Century

Michael McBride, 21st Century

Laura Hyde, MLIS

Ikenna Wosu

Virtual meeting called to order by Tisha Edwards at 2:06 p.m.

APPROVALS / NOTICES

1. Approval of June 2, 2021 meeting minutes.
 - Motion was made to approve by Eric Johnson and seconded by Cheryl Casciani.
 - Motion carried unanimously.

REPORTS

IAC Report: Jamie Bridges

- See *Report to the Executive Committee*, attached.
- Staff participated in ribbon-cuttings – super ; very well executed
- Remaining year 2 projects – Cross Country & Commodore John Rogers
- 3 HS projects – studied in 21st century, construction under Built to Learn – review of enrollment projections & ed specs
- Last IAC meeting – released comprehensive maintenance plans for 2022

Coordinating Committee: Cheryl Casciani (Baltimore City)

- See *Report to the Executive Committee*, attached.
- Few things with follow-up tasks, work is getting completed
- MOU between City Schools / Rec & Parks – progress being made on Walter P Carter & master agreement
- Walter P Carter pool design & outreach – construction to start in fall 2021, 12 mo for construction

- REACH at Clifton Park, water line leak – City investigated, resolution is being handled by City Schools
- Harford Heights – storm-water inlet – grading complete, scheduled follow-ups for grate
- Montebello – access & roadways - DOT / Rec & Parks / community – collaborating to resolve

STAT Committee: Eric Johnson

- See *Report to the Executive Committee*, attached.
- \$1.125B in contracts, 32% MBE
- \$10M in change orders ; \$7.7M with program mgmt (not significant)
- Workforce development
 - Over 1,000 new hires initiated
 - 735,000 hours by Baltimore City residents
 - Not impacted by labor shortages in trades market
- COVID impacts on building material delays

Collaborative Group: Deral

- See *Report to the Executive Committee*, attached.
- No new job postings since May
- 3 new placements
- 115 placements to date
- Next set of postings, anticipated this fall, Cross Country expected to go into bid

Financial Report: David Raith, MSA

- See *Report to the Executive Committee*, attached.
- 4th Q – under budget ~\$70k ; due to prior year accounting reversals
- \$50M available cash
 - New legislation requires moving \$10M to Built to Learn ; will be reflected in next Q
- Bond Proceeds
 - Spent all 2016 & 2018A proceeds
 - Working through 2020B & 2020A
 - \$918M spent
 - Over \$200M bond proceeds remain

MSA Report: Larry Flynn, MSA

- See *Report to the Executive Committee*, attached.
- Ribbon-cuttings – Harford Heights, Catherine Johnson, Robert Coleman, Patterson, Govans, Billie Holliday
- All 11 Year 1 school buildings open
 - Housing 12 schools
 - 13th school will move into new building next summer

- 12 of 17 buildings in year 2 open & occupied
 - Cross Country – construction documents phase ; anticipate abatement/demolition to begin in October
 - Northwood – continues to progress
 - Montebello – construction continues
 - Highlandtown – MSA approved GMP in August 2021 ; mobilizing for construction ; scheduled for early winter 2022 opening
 - Commodore John Rodgers – finalizing feasibility study in September 2021
- No open procurements

21st Century/City Schools Report: Dorothy Hellman, 21st Century/City Schools

- See *Report to the Executive Committee*, attached.
- 23 of 28 schools are complete, including 6 buildings delivered this summer
- HS program feasibility studies substantially complete
 - Poly/Western study continues – new building
- 21st Century Office is fully staffed
 - Employed 6 YouthWorkers, 5 completed summer
- FY22 Operating Budget projected as \$5.9M ; pending review by MSA
- FFE - 95% in place for 2 schools ; 80% in 6 schools
- Technology – 90% in schools in Aug 2021
- Swing space – 3 schools currently
- Internship program – 8 students ; 90% sourced full-time employment, 10% enrolled in BCCC

DISCUSSIONS

- New INSPIRE Planner starting on 10/4

MOTION TO ADJOURN:

- Motion to adjourn announced at 2:43 p.m.
- Motion was carried by Dorothy Hellman and seconded by Bob Gorrell.

Next meeting scheduled for December 1, 2021 at 2PM.

MEMORANDUM – December 1, 2021

To: 21st Century Schools Building Program, Executive Committee
From: Bob Gorrell
Re: Report to the Executive Committee

MOU §1. ROLES, RIGHTS AND RESPONSIBILITIES

Staff received the updated feasibility plan / EAP package for Commodore John Rodgers EM #27 that will be presented to the Baltimore City Board of School Commissioners on December 14, 2021. Staff will review and comment prior to the presentation to the Board.

MOU §4. IAC PROCESSES

Staff has received and reviewed educational specifications and feasibility studies, developed with Program funds, for three high school projects (for five educational programs). Staff anticipates requests for approval of local planning / design funding for two of the projects through the Built-to-Learn (BTL) program in December 2021.

MOU §11. COMPREHENSIVE AND BUILDING MAINTENANCE PLANS

Staff received the Comprehensive Maintenance Plan (CMP) due on October 1, 2021 and will review per the Program MOU.

City Schools Coordinating Committee Meeting on School Construction

October 20, 2021

Meeting Summary – DRAFT

1. Introductions

Attendees: Faith Leach (Mayor's Office), Lea Ferguson (Mayor's Office), Larry Flynn (MSA), Chris Ryer (DOP), Cheryl Casciani (DOP), Jennifer Leonard (DOP), Chad Hayes (DOP), Reni Lawal (DOP), Kim Knox (DOP), Mikah Zaslow (DOP), Dorothy Hellman (21st Century), Michael McBride (21st Century), Renee Stainrod (21st Century), Rachael Romano (21st Century), Larry Flynn (MSA), Jamie Brides (IAC), Gregory Gamble (City Schools), Tina Hike-Hubbard (City Schools), Frank Murphy (DOT), Grishae Blackette (DOT), Eric Lee (HCD), Kate Brower (BCRP)

2. Approved Minutes of July 21, 2020

3. Planning, Design, and Construction Coordination: DOT, DOP, BCRP, City Schools, MSA

a. Pedestrian Safety

<i>Discussion</i>	<i>Follow-up Task</i>
Medfield Heights: Lack of sidewalk or ADA compliant path between school and recreation center <ul style="list-style-type: none"> DOT & DOP met with community association and conducted site review to determine best option for removing a parking lane. 	<ul style="list-style-type: none"> None

b. MOU for Constructing ADA Ramps and Crosswalks outside of Project Limits

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> Purpose is to have in place for future projects. DOP and DOT reviewing. Cheryl C. will bring resolution to next meeting. 	<ul style="list-style-type: none"> None

c. Crosswalk and Ramp Installation – Primary Walking Routes

<i>Discussion</i>	<i>Follow-up Task</i>
Crosswalks <ul style="list-style-type: none"> Mary E. Rodman on hold until BGE completes work near school. Waiting on PO: Harford Heights Spring: Northwood, Montebello, and Highlandtown #237 	<ul style="list-style-type: none"> None
ADA Ramps <ul style="list-style-type: none"> DOT and DOP developing plan for constructing select ramps adjacent to 21st Century schools. DOP/DOT provide update re: plan at next meeting. 	<ul style="list-style-type: none"> None

d. Upcoming Design Process

<i>Discussion</i>	<i>Follow-up Task</i>
Montebello – Curran Drive <ul style="list-style-type: none">Waiting for design & cost estimate from DOT.	<ul style="list-style-type: none">None

e. Miscellaneous Carryover

<i>Discussion</i>	<i>Follow-up Task</i>
REACH!/Clifton Park: Stormwater pipe leak <ul style="list-style-type: none">DPW working to figure out where leak is.	<ul style="list-style-type: none">Chris R. to send final email to DPW, who will take over/coordinate with 21st Century, City Schools, and MSA
Harford Heights: Stormwater inlet at Regester alley overflow <ul style="list-style-type: none">Over the summer DPW and contractor removed a blockage and flushed the storm drain pipe, installed a new inlet, adjusted the grading, and lined the storm drain.	<ul style="list-style-type: none">Take off list

4. Design Issues & Process

a. Design Issues – none

b. Design Process

<i>Discussion</i>	<i>Follow-up Task</i>
Commodore John Rodgers <ul style="list-style-type: none">Feasibility studies complete. 21st Century and MSA are completing/reviewing cost estimates.	<ul style="list-style-type: none">Dorothy H. send options.
Cross Country <ul style="list-style-type: none">Design will be complete in December.Community concerned about offsite parking and traffic flow. Interested in traffic calming options.	<ul style="list-style-type: none">21st Century will let DOT know what assistance they need.

5. Feasibility Studies for the Next Round of Schools (High Schools)

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none">Finalizing consensus on enrollment and funding with IAC.Wrapping up Poly/Western. Introducing greenfield option.	<ul style="list-style-type: none">None

6. Construction Schedule Update (see Year 1 and Year 2 At-a-Glance): 21st Century

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none">In demolition: Harford Heights (William C. March), Patterson.All 11 Y1 schools complete.	<ul style="list-style-type: none">None

<ul style="list-style-type: none"> • Yr 2: 12 complete; 5 buildings left. Program is “substantially complete.” • Highlandtown #237 opening moved to Dec 2022. • Commodore John Rodgers opening moved to Aug 2024. 	
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7. Community Engagement: Coordinating/Collaborating/Informing – 21st Century, DOP, BCRP – None

8. Updates

a. Upcoming Events

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> • Northwood ribbon cuttings (hybrid in-person & virtual) is 12/7 (2-4pm). 	<ul style="list-style-type: none"> • Rachael R. will send Faith L. an invite. • Jen L. will share hold-the-date with DOP.

b. INSPIRE

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> • New INPSIRE Planner coming. • Working to ID the Primary Walking Routes for Montebello and Highlandtown #237. • Primary Route construction: waiting on contract. Recently opened and soon to open schools will be done in the spring. • Upcoming Planning Commission adoption: Mary E. Rodman on 11/18. • Recent projects: Walter P. Carter Art@Work mural complete (43rd & York Rd). Bay Brook path lighting being revised based on construction costs. 	<ul style="list-style-type: none"> • None

c. Update Meeting Invite List

<i>Discussion</i>	<i>Follow-up Task</i>
<ul style="list-style-type: none"> • Clean up list 	<ul style="list-style-type: none"> • Jen L. email everyone on current invite.

Next Scheduled Coordinating Committee Meeting: January 19, 2022 at 9:00 a.m.

MOU Executive Committee School Construction Report Summary

Report Period: 10/01/21 - 12/30/21

10/01/21 - 10/30/21 Recruitment Summary

# of Job Postings Received	1	Berg Corp
# of Positions Posted	3	Laborer (1) Yard Assistant (1) Heavy Equipment Operator (1)
# of Resumes Received by Partners	1	CFUP-0; Civic Wks-0; JARC-0 ; ipstart-0 ; Liv. Class 1 ; Sec. Chance- 0; City Life-0; WCCC-0; HEB/CAC/PO - 0
Referrals	4	(4) Berg Corporation

10/01/21 - 12/30/21 New Hire Summary - Current Schools

School	# of New Hires	New Hires	Referral Source
Arlington ES	0		
Calverton Elementary School	0		
Claremont School Middle	0		
Gowans Elementary School	0		
Patterson Park High	0		
James Mosher Elem	0		
John Ruhrah	0		
Baybrook Elem/Middle	0		
Calvin Rodwell	0		
Harford Heights School	0		
Lois T. Murray ES/MS	0		
Walter P. Carter	0		
Fairmount Harford	0		
Medfield Heights Ele Sch	0		
Northwood Elementary School	0		
Robert Coleman Elementary School	0		
Total	0		

Resume Source	04/20/15 - 06/30/22 Recruitment Summary	PTD
Schooljobs email	6	658
Bmore email	10	136
Walk Ins	0	572
MMW	22	159
Total	38	1525

Project to Date (PTD) Recruitment Summary 04/20/15 -06/30/22

School	# of Job Postings Received	# of Positions	New Positions Posted October	New Postings in September	New Positions Posted in December	New Postings in October	# of New Hires	Average Wage of New Hires	* Pending Hires
Arlington E.S.	9	26	0	0	0	0	6	\$ 24.66	0
Arundel E.S.†	9	18	0	0	0	0	11	\$ 20.85	0
Claremont School	0	0	0	0	0	0	1	\$ 18.00	0
Calverton Elementary School	1	2	0	0	0	0	6	\$ 22.80	0
Cherry Hill E.S.†	6	8	0	0	0	0	2	\$ 20.34	0
Fairmount Harford	7	14	0	0	0	0	7	\$ 24.66	0
Forest Park H.S.†	3	5	0	0	0	0	4	\$ 19.60	0
Ft Worthington E.S.†	9	23	0	0	0	0	23	\$ 23.04	0
Frederick E.S.†	6	12	0	0	0	0	13	\$ 18.05	0
Gowans Elementary School	0	0	0	0	0	0	1	\$ 43.90	0
Harford Heights School	3	5	0	0	0	0	0		
James Mosher Elem	1	2	0	0	0	0	1	\$ 36.01	0
John Ruhrah	4	10	0	0	0	0	3	\$ 23.66	0
John E. Howard †	9	21	0	0	0	0	5	\$ 26.10	0
Lyndhurst†	5	13	0	0	0	0	1	\$ 27.89	0
Northwood Elementary School	2	6	0	0	0	0	5	\$ 24.37	0
Pimlico ES/MS †	6	17	0	0	0	0	5	\$ 19.02	0
Robert Coleman Elementary School	0	0	0	0	0	0	0		
Robert Poole †	9	12	0	0	0	0	0		0
Baybrook Elem/Middle	0	0	0	0	0	0	0		0
Calvin Rodwell	6	6	0	0	0	0	0		0
Lois T. Murray ES/MS	0	0	0	0	0	0	0		0
Patterson Middle/High Sch.	10	14	0	0	0	1	6	\$ 35.50	2
Mary E. Rodman Ele Sch.	1	3	0	0	0	0	0		
Medfield Heights Ele Sch.	1	28	0	0	0	0	10	\$ 29.40	0
Walter P. Carter	4	21	0	0	0	0	5	\$ 29.30	0
Total	111	266	0	0	0	1	115	\$ 25.64	2

Maryland Stadium Authority

Baltimore City Public Schools Construction and Revitalization

Financial Reporting

June 30, 2021

Account

Construction Projects

Grants from Commonwealth

Information



100% Construction
Performance of the Project

Financial Statement

For the quarter ending June 30, 2021

July 18	September 18	
April 18	August 18	December 18
March 18	July 18	November 18
February 18	June 18	October 18

2020 NEW EMPLOYEE EMPLOYMENT SEMINAR SCHEDULE

Approximately 11:00 a.m.

Approximately indicated. Each session will start at 8:00 a.m. and end
seminars will be held on the third Tuesday of every month, unless

business development sessions and other topics of interest
employment business development sessions and other topics of interest
business development sessions and other topics of interest
business development sessions and other topics of interest

Employment Seminar (NEES)

Employment Seminar (NEES) and Employment Seminar (NEES) for a new

new and employment seminar for a new and employment seminar for a new

(NEES)

NEW EMPLOYEE EMPLOYMENT SEMINARS

**Maryland Stadium Authority
Baltimore City Public Schools
Statement of Revenues and Expenses
12 Periods Ended 6/30/2021
(Unaudited)**

	CURRENT QUARTER	BUDGET QUARTER	CURRENT YTD	BUDGET YTD	ANNUAL BUDGET
REVENUES:					
Total Revenues	\$20,388,999	\$20,150,000	\$68,239,636	\$60,600,000	\$60,600,000
EXPENSES:					
Subtotal-Salaries, Wages & Fringe Benefits (Object .01)	\$1,002,809	\$1,135,239	\$4,302,895	\$4,216,603	\$4,216,603
Subtotal-Technical and Special Fees (Object .02)	\$0	\$0	\$21,582	\$0	\$0
Subtotal-Communications (Object .03)	\$7,682	\$3,819	\$21,772	\$15,277	\$15,277
Subtotal-Travel (Object .04)	\$983	\$11,183	(\$1,530)	\$20,731	\$20,731
Subtotal-Contractual Services (Object .08)	\$71,341,644	\$93,854,058	\$233,895,600	\$257,744,014	\$257,744,014
Subtotal-Supplies and Materials (Object .09)	\$3,254	\$57,500	\$17,236	\$80,000	\$80,000
Subtotal-Grants and Subsidies (Object .12)	(\$4,317,921)	\$3,000,000	(\$2,503,365)	\$5,000,000	\$5,000,000
Subtotal-Fixed Charges (Object .13)	\$6,956,338	\$45,080,505	\$74,988,328	\$60,319,777	\$60,319,777
Subtotal-Land and Structures (Object .14)	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$74,994,789	\$143,142,304	\$310,742,518	\$327,396,402	\$327,396,402

As of June 30, 2021

**Maryland Stadium Authority
Baltimore City Public Schools Program
Revenues and Expenditures not Paid for by Bond Proceeds
12 Periods Ended 6/30/2021**

	Fiscal Year 2014-2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Totals
Beginning Cash Balance	\$0	\$54,038,294	\$58,942,938	\$53,562,686	\$0
Revenues					
Baltimore City	\$102,377,958	\$26,386,149	\$25,786,783	\$25,248,050	\$179,798,940
Investment Income/Misc (includes bond interest income)	\$9,429,005	\$12,460,052	\$6,829,882	\$2,781,619	\$31,500,558
Lottery	\$60,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$120,000,000
Baltimore City Public Schools	\$40,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$100,000,000
Miscellaneous	\$514	\$0	\$389,106	\$209,968	\$599,587
Total Revenues	\$211,807,477	\$78,846,201	\$73,005,771	\$68,239,636	\$431,899,085
Less: (Held for Baltimore City Reserve)	-\$12,500,000	-\$2,500,000	-\$2,500,000	-\$2,500,000	-\$20,000,000
Available Funds	\$199,307,477	\$76,346,201	\$70,505,771	\$65,739,636	\$411,899,085
Expenditures					
Debt Service (net of escrow account)	-\$60,839,982	-\$48,039,667	-\$47,988,667	-\$59,957,070	-\$216,825,386
Operating Expenses	-\$84,429,201	-\$23,401,890	-\$27,897,356	-\$9,156,202	-\$144,884,649
Total Expenditures	-\$145,269,183	-\$71,441,557	-\$75,886,023	-\$69,113,272	-\$361,710,035
Ending Cash Balance	\$54,038,294	\$58,942,938	\$53,562,686	\$50,189,050	\$50,189,050

Baltimore City Public Schools Revenues

As of June 30, 2021

Maryland Stadium Authority Baltimore City Public Schools Breakdown on Revenues 12 Periods Ended 6/30/2021	
Beverage Tax	\$10,000,000
Beverage Tax	\$2,903,142
Retirees Health Insurance	\$10,000,000
Facilities Fund BRFA	\$0
TL Facility Rental Fee	\$700,000
Table Game Revenues	\$1,644,908
Public Schools	\$20,000,000
Lottery	\$20,000,000
State Treasurer	\$334,815
Bond Proceeds	\$2,446,804
	\$209,968
	<u>\$68,239,636</u>

As of June 30, 2021

8

**Maryland Stadium Authority
Baltimore City Public Schools
Series 2016 Summary
12 Periods Ended 6/30/2021**

Series 2016 proceeds for construction

\$385,158,803.24

Arlington Elementary/Middle School	\$21,089,577.67
Arundel Elementary/Middle	\$39,518,514.83
Cherry Hill Elementary/Middle	\$44,954,604.53
Forest Park High School	\$61,765,815.65
Fort Worthington Elementary School	\$34,893,762.58
Frederick Elementary School	\$26,843,260.02
John E. Howard Elementary School	\$32,240,342.33
Lyndhurst Elementary/Middle	\$39,210,210.42
Patterson High School	\$2,366,751.72
Pimlico Elementary/Middle School	\$41,188,195.10
Robert E. Poole	\$44,412,778.50
Total Expenditures	

-\$388,483,813.35

-\$3,325,010.11

\$3,325,010.11

\$0.00

Plus Investment Income

Remaining proceeds

Series 2018A Bond Proceeds Balance

As of June 30, 2021

CREATIVE ALLIANCE BOARD OF TRUSTEES - TERM LIMITS DRAFT				Updated 10/1/20	
# of members	Name	Year joined off of the board if served on board full	Board	Year joined off of the board if served on board full	Board
1	Christy Berglund	2001	2001	2001	2001
2	Rachel Edds	2001	2001	2001	2001
3	Susan Gould	2001	2001	2001	2001
4	Christy Gould	2001	2001	2001	2001
5	Christy Gould	2001	2001	2001	2001
6	Christy Gould	2001	2001	2001	2001
7	Christy Gould	2001	2001	2001	2001
8	Christy Gould	2001	2001	2001	2001
9	Christy Gould	2001	2001	2001	2001
10	Christy Gould	2001	2001	2001	2001
11	Christy Gould	2001	2001	2001	2001
12	Christy Gould	2001	2001	2001	2001
13	Christy Gould	2001	2001	2001	2001
14	Christy Gould	2001	2001	2001	2001
15	Christy Gould	2001	2001	2001	2001
16	Christy Gould	2001	2001	2001	2001
17	Christy Gould	2001	2001	2001	2001
18	Christy Gould	2001	2001	2001	2001
19	Christy Gould	2001	2001	2001	2001
20	Christy Gould	2001	2001	2001	2001
21	Christy Gould	2001	2001	2001	2001
22	Christy Gould	2001	2001	2001	2001
23	Christy Gould	2001	2001	2001	2001
24	Christy Gould	2001	2001	2001	2001
25	Christy Gould	2001	2001	2001	2001
26	Christy Gould	2001	2001	2001	2001
27	Christy Gould	2001	2001	2001	2001
28	Christy Gould	2001	2001	2001	2001
29	Christy Gould	2001	2001	2001	2001
30	Christy Gould	2001	2001	2001	2001
31	Christy Gould	2001	2001	2001	2001
32	Christy Gould	2001	2001	2001	2001
33	Christy Gould	2001	2001	2001	2001
34	Christy Gould	2001	2001	2001	2001
35	Christy Gould	2001	2001	2001	2001
36	Christy Gould	2001	2001	2001	2001
37	Christy Gould	2001	2001	2001	2001
38	Christy Gould	2001	2001	2001	2001
39	Christy Gould	2001	2001	2001	2001
40	Christy Gould	2001	2001	2001	2001
Rotation plan: 3 of people per year					
			2021	3	
			2022	2	
			2023	3	
			2024	7	
			2025	4	
			2026	2	
			2027	6	
			2028	7	

**Maryland Stadium Authority
Baltimore City Public Schools
Series 2018A Summary
12 Periods Ended 6/30/2021**

Series 2018A proceeds for construction

\$495,693,704.72

Arlington Elementary/Middle School	\$16,870,905.28
Arundel Elementary/Middle	\$178,215.24
Bay Brook Elementary/Middle School	\$40,053,867.67
Calverton Elementary/Middle School	\$30,360,210.98
Calvin Rodwell Elementary/Middle School	\$37,818,856.76
Cherry Hill Elementary/Middle	\$1,906,767.43
Cross Country Elementary/Middle School	\$907,053.01
Fairmount Harford Building	\$50,874,701.88
Forest Park High School	\$819,818.44
Fort Worthington Elementary School	\$7,000.00
Frederick Elementary School	\$6,481.00
Govans Elementary School	\$19,020,609.38
Harford Heights / Sharp Leadenhall Elementary School	\$38,071,028.77
Highlandtown Elementary/Middle School	\$3,124,358.25
James Mosher Elementary School	\$23,768,970.84
John E. Howard Elementary School	\$1,614,753.44
John Ruhrah Elementary/Middle School	\$45,528,032.78
Lyndhurst Elementary/Middle	\$1,643,380.32
Mary E. Rodman Elementary School	\$25,113,670.98
Medfield Heights Elementary School	\$31,347,608.31
Montebello Elementary/Middle School	\$8,782,372.16
Northwood Elementary School	\$8,668,503.54
Patterson High School	\$60,759,426.66
Pimlico Elementary/Middle School	\$519,364.55
Robert Coleman Elementary School	\$5,554,118.48
Robert E. Poole	\$9,034,234.89
Walter P. Carter Elementary/Middle School	\$53,575,085.15
Wildwood Elementary/Middle School	\$180,891.00

Total Expenditures

-\$516,110,287.19

Plus Investment Income

-\$20,416,582.47

Remaining proceeds

\$20,416,582.47

\$0.00

Series 2020B Bond Proceeds Balance

As of June 30, 2021

From:

Sent:

To:

Subject:

Carroll, Cheryl

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Hi Cheryl, some of us at Brown are interested in starting a new program for Asian/Pacific Islander high school students who have an interest in finance. Do you know of any people in the Baltimore City, Baltimore County and Anne Arundel County public schools system whom we can contact with? We are looking to start summer 2021. Taking some time to plan and get buy in from our executives.

Thanks,

Amy

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(www.blackberry.com)

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BrownADVISORY
Thoughtful Investing

**Maryland Stadium Authority
Baltimore City Public Schools
Series 2020B Summary
12 Periods Ended 6/30/2021**

Series 2020B proceeds for construction	\$50,001,591.07
Northwood	<u>\$14,520,650.99</u>
	<u>\$35,480,940.08</u>
Plus Investment Income	<u>\$15,363.04</u>
Remaining proceeds	<u><u>\$35,496,303.12</u></u>

School Totals

June 30, 2021

Baltimore City Public Schools
Series 2016, Series 2018A, Series 2020A & Series 2020B Summary
12 Periods Ended 6/30/2021

	2016	2018A	2020A	2020B	Total
Arlington Elementary/Middle School	\$21,089,577.67	\$16,870,905.28	\$0.00	\$0.00	\$37,960,482.95
Arundel Elementary/Middle	\$39,518,514.83	\$178,215.24	\$0.00	\$0.00	\$39,696,730.07
Bay Brook Elementary/Middle School	\$0.00	\$40,053,867.67	\$0.00	\$0.00	\$40,053,867.67
Calverton Elementary/Middle School	\$0.00	\$30,360,210.98	\$0.00	\$0.00	\$30,360,210.98
Calvin Rodwell Elementary/Middle School	\$0.00	\$37,818,856.76	\$0.00	\$0.00	\$37,818,856.76
Cherry Hill Elementary/Middle	\$44,954,604.53	\$1,906,767.43	\$0.00	\$0.00	\$46,861,371.96
Cross Country Elementary/Middle School	\$0.00	\$907,053.01	\$0.00	\$0.00	\$907,053.01
Fairmount Harford Building	\$0.00	\$50,874,701.88	\$0.00	\$0.00	\$50,874,701.88
Forest Park High School	\$61,765,815.65	\$819,818.44	\$0.00	\$0.00	\$62,585,634.09
Fort Worthington Elementary School	\$34,893,762.58	\$7,000.00	\$0.00	\$0.00	\$34,900,762.58
Frederick Elementary School	\$26,843,260.02	\$6,481.00	\$0.00	\$0.00	\$26,849,741.02
Govans Elementary School	\$0.00	\$19,020,609.38	\$0.00	\$0.00	\$19,020,609.38
Harford Heights / Sharp Leadenhall Elementary School	\$0.00	\$38,071,028.77	\$0.00	\$0.00	\$38,071,028.77
Highlandtown Elementary/Middle School	\$0.00	\$3,124,358.25	\$0.00	\$0.00	\$3,124,358.25
James Mosher Elementary School	\$0.00	\$23,768,970.84	\$0.00	\$0.00	\$23,768,970.84
John E. Howard Elementary School	\$32,240,342.33	\$1,614,753.44	\$0.00	\$0.00	\$33,855,095.77
John Ruhrah Elementary/Middle School	\$0.00	\$45,528,032.78	\$0.00	\$0.00	\$45,528,032.78
Lyndhurst Elementary/Middle	\$39,210,210.42	\$1,643,380.32	\$0.00	\$0.00	\$40,853,590.74
Mary E. Rodman Elementary School	\$0.00	\$25,113,670.98	\$0.00	\$0.00	\$25,113,670.98
Medfield Heights Elementary School	\$0.00	\$31,347,608.31	\$0.00	\$0.00	\$31,347,608.31
Montebello Elementary/Middle School	\$0.00	\$8,782,372.16	\$0.00	\$0.00	\$8,782,372.16
Northwood Elementary School	\$0.00	\$8,668,503.54	\$0.00	\$14,520,650.99	\$23,189,154.53
Patterson High School	\$2,366,751.72	\$60,759,426.66	\$0.00	\$0.00	\$63,126,178.38
Pimlico Elementary/Middle School	\$41,188,195.10	\$519,364.55	\$0.00	\$0.00	\$41,707,559.65
Robert Coleman Elementary School	\$0.00	\$5,554,118.48	\$0.00	\$0.00	\$5,554,118.48
Robert E. Poole	\$44,412,778.50	\$9,034,234.89	\$0.00	\$0.00	\$53,447,013.39
Walter P. Carter Elementary/Middle School	\$0.00	\$53,575,085.15	\$0.00	\$0.00	\$53,575,085.15
Wildwood Elementary/Middle School	\$0.00	\$180,891.00	\$0.00	\$0.00	\$180,891.00
	\$388,483,813.35	\$516,110,287.19	\$0.00	\$14,520,650.99	\$918,933,860.53



**Baltimore City Public Schools Construction Program
MOU Executive Committee Meeting | December 1, 2021**

21st CENTURY SCHOOL BUILDINGS PROGRAM UPDATE

Dorothy Hellman, Executive Director

CONTENTS

- Introduction
- School Building Plan Amendments
- Feasibility Studies
- Utilization Rates/Surplus
- Staffing Updates
- Finance Update
- Design & Construction
- Furniture, Fixtures & Equipment (FF&E) Asset Management
- Technology
- Current Swing Occupancy
- Workforce Development/Background Checks
- Comprehensive Maintenance Plan Highlights
- 21st Century Student Internship Program
- Community Engagement
- Communications

INTRODUCTION

Twenty-three of the 28 school buildings approved under the 21st Century School Buildings Program are complete. Of the five schools remaining, four are under construction, and the final building, Commodore John Rogers EM, recently completed the feasibility study and is pending approval by the Baltimore City Board of School Commissioners (The Board) on December 14, 2021.

SCHOOL BUILDING PLAN AMENDMENTS

City Schools reviews and modifies the plan yearly to reflect updates as part of its annual portfolio review process. The following changes, and any others that may arise by February 2022 will be submitted as an official request to update Exhibit 6 to the Board of School Commissioners for a vote shortly thereafter.

Recommendation	School/Building	Program Recommendation	Building Recommendation
Plan Amendments	Dr. Carter G. Woodson building	n/a	Remove from Exhibit 6
	Thurgood Marshall building	n/a	change surplus date from 2023 to 2025
	West Baltimore building	n/a	Change surplus date from summer 2022 to spring 2022, and add to Exhibit 6

Other Recommendations:

Recommendation	School / Building	Program Recommendation	Building Recommendation
Closures and Building Surplus	Steuart Hill Academic Academy	Close summer 2022	Surplus effective summer 2022
	Eutaw-Marshburn Elementary	Close summer 2022	Surplus effective summer 2022
	Dr. Bernard Harris Elementary	Close summer 2022	Surplus effective summer 2022
Closure /Retain Bldg.	New Era Academy	Close summer 2022	Retain building
Relocation/ Retain Building	Claremont School	Relocate to new building at Patterson High School campus	Retain building
Building Surplus	George W.F. McMechen High	n/a	Surplus in summer 2022

FEASIBILITY STUDIES

All Plan Year 1 and Year 2 feasibility studies are complete. The High School feasibility studies, which replaced Plan Year 3, and is to be funded under the Built to Learn Act is substantially complete. Both City College, and Frederick Douglass/Briscoe received “conditional approval” from The Board, but it is pending consensus from the Interagency Commission on School Construction (IAC) for full funding. City Schools is in the process of assembling and coordinating these final documents for approval.

The “greenfield” option for Poly/Western, which includes the buildout of a new state-of-the-art, co-located campus on the existing sports field is complete, and is anticipated to be less expensive than all current options. The option is undergoing additional vetting by stakeholder groups and is scheduled to be presented to the Board for review and approval in winter 2022.

UTILIZATION RATES/ SURPLUS

City Schools enrollment for SY2022 is 77,807 students citywide. This is a slight decrease from SY2021 of 77,856 students. District-wide utilization is at 86 percent, and does not include swing spaces. A summary of Building Surplus Recommendations is as noted in the School Building Plan Amendments shown above.

STAFFING UPDATES

No current updates.

FINANCE UPDATE

The proposed Fiscal Year 2022 Operating Budget for the Program originally projected to be \$4,744,771.00, of which \$1,056,454.00 is supplemental funding for student transportation, salary, benefits, and training for full-time employees was revised to \$5,029,924.00, with the increased funds earmarked to cover additional student transportation. Unlike prior years, the program paid for transportation to support summer extended learning at Montebello Elementary School.

DESIGN & CONSTRUCTION

The Design and Construction teams continued their work with school leadership, construction managers, consultants, and vendors post-occupancy to ensure school buildings are functional. As well, despite COVID-related disruptions there was no impact to instructional learning. The completion of punch list items for the six buildings delivered this past summer is in process and will be substantially complete by February 2022. Principal orientations are also scheduled at each new school to assist school staff with acclimation to the new building. The site walk-throughs include the ILED, custodian and others to simulate a day-in-the-life of a student/staff accessing and navigating the building. Walk-throughs start at the school’s entry to review life-safety and other system demonstrations. Northwood’s orientation has been scheduled for December 15, 2021.

FURNITURE, FIXTURES & EQUIPMENT ASSET MANAGEMENT

Despite COVID-related supply chain issues, 90 percent of the 26,000 FF&E items ordered were delivered and installed at the new school buildings this past summer. The balance is expected to be received by December 31, 2021, and the temporary folding tables and chairs will remain at the schools for their use.

The Northwood furniture package was released, and installation planning is underway. Furniture layouts and procurement packages are being developed for Highlandtown and Cross Country. Based on market trends, FF&E procurement for these three projects will be impacted by ongoing supply chain issues including cost escalation. The latter has propelled discussions regarding procurement contract extensions with vendors School Specialties and Douron to review current terms, and to ensure consistency of the FF&E ordered for the program. The extension will be submitted to The Board December 14, 2021 for approval.

TECHNOLOGY

Technology End User Device (EUD) purchases for schools that opened in the summer were delivered and installed, including items on backorder due to recent technology component shortages. Video studio setups are in progress, and when complete, training sessions will be scheduled with key staff members. EUD's for Northwood Elementary have been procured and are scheduled for delivery and installation December 2021.

21ST CENTURY ACADEMICS

The Academics team supported schools that opened for SY 2021-22 with implementing their academic focus area. Northwood, which is scheduled to open in January 2022, has Arts Integration as its focus area. Looking forward, the academic visioning process has begun for both Montebello and Highlandtown. Both school teams will study various pedagogical approaches, garner feedback and input from the broader school community, and collaboratively determine an approach by spring 2022.

Ongoing professional learning related to the utilization of instructional technology is provided through Achievement Unit (AU) courses for educators. The following AU courses were provided in fall 2021.

- Learner Profiles: Know Who You Serve
- 3D Modeling and the 4 C's
- Transforming Student Work: Digital Projects & Portfolios
- Beyond the Traditional Classroom: How to Create Learning Spaces for 21st Century Learning

CURRENT SWING OCCUPANCY

As of December 2021, there are three schools in swing space locations as noted below:

Permanent School	Permanent Address	Swing School	Current Address (in Swing)	Temporary Move Date	Permanent Move Date
Highlandtown #237	231 S Eaton St, Baltimore, MD 21224	SE Building	6829 Fait Ave Baltimore, MD 21224	June 22 - 26, 2020	December 2022
Montebello	2040 E 32nd St, Baltimore, MD 21218	PDC Building	2500 E Northern Pkwy Baltimore, MD 21214	August 3 - 7, 2020	August 2022
Cross Country	6100 Cross Country Blvd. Baltimore, MD 21215	Northwestern Building	6900 Park Heights Ave Baltimore, MD 21215	July 26, 2019	Summer 2023

Logistics

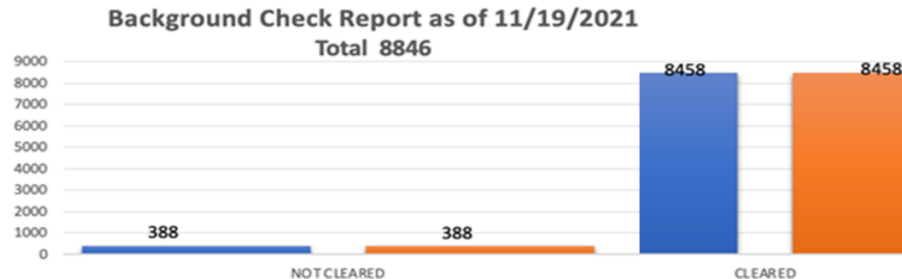
The team is currently preparing for Northwood to relocate the week of December 27, 2021. Some 1,400 moving boxes, and 2,500 labels were provided to the staff, in addition to the efforts of purging/ weeding all non-essential materials. Approximately 85 recycle bins were delivered, with more being scheduled. The team is also providing move vendor support for the staging of temporary furniture for the ribbon cutting.

Logistics planning for the schools relocating in 2022 has also commenced. The team met with the principal of Montebello in November, and in December will meet with the principals of Claremont and Highlandtown. Site visits of these schools at their existing swing spaces will begin January 2022 to determine items being relocated to the new schools. Move vendor contracts are also being developed for execution prior March 2022.

WORKFORCE DEVELOPMENT/ BACKGROUND CHECKS

As at November 19, 2021, 8,846 fingerprinting/ background checks performed to date are as noted:

- 8,458 – cleared
- 388 – not cleared



Appeals Process as at November 19, 2021

- 7 – Utilized the appeals process.
- 5 – Granted clearance to work using the appeals process.

COMPREHENSIVE MAINTENANCE PLAN HIGHLIGHTS

The most significant change and approach to maintenance practices is custodial operations across all buildings. In the next phase of Operations' centralized support to custodial operations, the Operations team is improving the accountability of school-based custodial operations through work orders. Not only is this a best practice, but also tracks the completion of tasks that are the immediate responsibility of school-based custodial teams and directly impact the scored maintenance assessments performed by the State annually.

To support having a safe and healthy environment for students and staff, and to reduce the number of custodial related deficiencies that contribute to lower scores on state maintenance assessments, the team is implementing this work order process. This process will provide reminders for school-based custodial operations, in the form of work orders, to check fire extinguishers, ceiling tiles, lighting, custodial supplies/PPE inventory, bottled water where applicable, complete grounds walks, and declutter spaces used for storage.

Operations began the implementation of school-based custodial work orders on November 1, 2021. These work orders will be auto-generated on a weekly, monthly, and quarterly basis, and will be assigned, for review, to the designated Facility Contact person identified by each school leader in a City Schools-managed building. School-based custodial staff are expected to complete the tasks outlined in the work order while the Facility Contact will update the work order to document that the work was completed. This will also provide the Facility Contact an opportunity to create new work orders based on the custodian's findings during the completion of these tasks. Completion of the work will be a scored item in our internal cleanliness assessments performed by Quintin Woods' team beginning in the 2022-2023 school year. The Operations team will use this current school year to allow schools to adjust to this new process.

21ST CENTURY STUDENT INTERNSHIP PROGRAM

The team is in the planning phase of the next student recruitment year with Urban Alliance outlining pre-work and additional educational training for high school students. This will actively begin January 2022.

COMMUNITY ENGAGEMENT

With students back in their buildings, the engagement team has facilitated the following:

- August 18, 2021 - Chaired the 2nd feasibility study for Poly/Western with ~40 attendees.
- September 9, 2021- Coordinated the meeting on-behalf-of the design team and DOT regarding vehicular and pedestrian traffic for the new Cross-Country school building.
- October 26, 2021 – Participated in the Baltimore City Council hearing regarding the renaming of Billie Holiday ES and Katherine Johnson Global Academy, by supporting City Schools Office of New Initiatives as it detailed its engagement and voting process for the building name change.
- November 4, 2021 - Coordinated the final feasibility study for Commodore John Rogers with ~40 stakeholders where a replacement building was chosen as the preferred option.
- December 2021 - Planned the final construction update meeting for Northwood on December 1, as well as the third feasibility meeting for Poly and Western on December 15.

COMMUNICATIONS

The team managed communications for community meetings, general program information, and released the [Fall Newsletter](#) in November. The newsletter highlighted the schools that opened this summer, a thank you to principals, principal feedback, the technology packages schools receive, and featured a Day in Life of one of our 21st Century Operations and Engineering Managers. The team stayed active on social media with new content creation ideas and consistent postings. Communications is currently working on the content and layout for a commemorative booklet for the 21st Century School Buildings Program.

Social Media Metrics for Sept 8 - Nov 17 (71 days)

Twitter

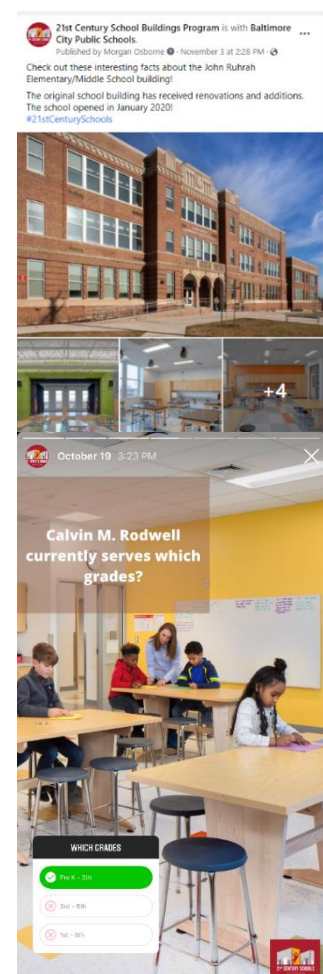
- Total Posts: 11
- Earned 7.9K impressions total
- Gained 20 followers

Facebook

- Total Posts: 10 (excluding meeting reminders)
- Reached 10.5K people
- 671 page likes

Instagram

- Total Posts: 2 posts, 11 story series
- 546 accounts reached
- 54 content interactions
- 7 post shares, 15 story shares
- 5 additional followers





A hybrid ribbon-cutting ceremony to celebrate the grand opening of Northwood Elementary School is scheduled for December 7, 2021, at 2 p.m. The event will have a limited in-person audience and will be held in accordance with Baltimore City's COVID guidelines. This special event will also be livestreamed on City Schools' Facebook page, and YouTube page. The livestream will appear on those pages the day of the event. The event will include remarks from state, city, and Baltimore City Public Schools representatives, as well as photos of the new spaces. Please join us online for this momentous occasion!

