

# INTERAGENCY COMMISSION ON SCHOOL CONSTRUCTION



**LARRY HOGAN**  
GOVERNOR

**KAREN SALMON, PhD.**  
CHAIRPERSON

**ROBERT A. GORRELL**  
EXECUTIVE DIRECTOR

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## MINUTES

**DRAFT**

Executive Committee Meeting  
Monday, March 4, 2019 | 9:00 AM  
200 E. North Avenue | Baltimore MD  
First Floor Board Room

### ATTENDEES

Jamie Bridges, IAC	Cheri Vincent, BCPS
Robert Gorrell, IAC, Chairperson	Athena Parrish-Deane, BCPS
Brooke Finneran, IAC	Cyndi Smith, BCPS
Eric Johnson, MSA	Lynette Washington, BCPS
MacKenzie Garvin, City of Baltimore MOED	Bill Levy, BCPS
Darrell Falls, City of Baltimore MOED	Blaine Lipski, BCPS
Sara Paranilam, City of Baltimore Planning	Jay VanBushish, BCPS

Meeting was called to order, by Chairperson Gorrell, at 9:18 AM

### APPROVALS / NOTICES

#### Approval of December 5, 2018 Minutes

- See Meeting Minutes, attached
- Motion was made, and seconded, for approval
- Motion carried

#### Approval of Montebello PK-8 EAP

- Motion was made, and seconded, for approval
- Motion carried

### REPORTS

#### IAC, Jamie Bridges

- See Report to the Executive Committee, attached
- Commission approved Montebello PK-8 EAP on February 12, 2019
- Development of project closeout procedures to commence in March

#### Coordinating Committee, Sara Paranilam

- See Meeting Summary City-BCPS Coordinating Committee, attached
- Discussion: Chairperson Gorrell asked for the status of issues noted in the report. Cheri Vincent provided additional information on the site constraint issues at Walter P. Carter PK-8 / Lois T. Murray Special Education Center and at Mary Rodman ES; and indicated that the issues have been resolved.

### **Collaborative Group, MacKenzie Garvin**

- See MOED School Construction Report, attached
- Ms. Gavin introduced Darrell Falls, the new Senior Business Services Representative
- Mr. Falls detailed his prior experience and immediate priorities
- Discussion: Chairperson Gorrell asked if MOED could also provide the project-to-date (PTD) recruitment data in a longitudinal, month-to-month format. Ms. Gavin indicated that a longitudinal report could be produced, and that production would be explored when Mr. Falls settles in.

### **Finance, Eric Johnson**

- See Statement 3 – Revenues and Expenses, attached

### **MSA, Eric Johnson**

- See Baltimore City Schools Construction Program, Current Status, attached
- Mr. Johnson provided detailed updates on design and construction of Year 2 schools
- Mr. Johnson also detailed current and near-future procurement for Year 2 schools
- Discussion: Chairperson Gorrell asked if and how market conditions had affected the program. Mr. Johnson stated that to date, overall cost escalation had remained below the assumed annual increase of 4%; but that market conditions would continue to be monitored.

### **City Schools, Cheri Vincent**

- See Baltimore City Public Schools Construction Program, City Schools Update, attached
- Ms. Vincent provided additional information on the new Executive Director, Dorothy Hellman, who will start on March 18<sup>th</sup>

## **DISCUSSION**

### **Program Management**

- 2018 Annual Report is complete, and expected to be considered for BPW approval in March.
- Project closeout: Chairperson Gorrell provided a handout (see Project Closeout, attached) on suggested components for the MOU-required project closeout procedure. Mr. Johnson suggested that the STAT Committee would be an appropriate venue to consider the project closeout procedure, and that he will add it to the next STAT Committee meeting agenda.

### **Event Calendar**

- Next Executive Committee meeting:  
Monday, June 10, 2019 | 2:00 PM – 4:00 PM  
Baltimore City Public Schools | 200 E. North Avenue | Baltimore MD  
First Floor Board Room

Meeting was adjourned at 10:43 AM

**Baltimore City Public School Construction Program  
Executive Committee Meeting Minutes  
Open Session**

**Wednesday, December 5, 2018 2:00 – 3:00 p.m.  
Baltimore City Public Schools - 200 E. North Avenue - 1<sup>st</sup> Floor Board Room  
Chair: Eric Johnson  
Maryland Stadium Authority**

**MEETING MINUTES**

**ATTENDEES**

Eric Johnson  
Larry Flynn  
Cheri Vincent  
Jamie Bridges  
David Raith  
Laurie Feinberg

Blaine Lipski  
Bill Levy  
MacKenzie Garvin  
Lynette K. Washington  
Lakisha Williams  
Athena Parrish-Deane

**APPROVALS**

Eric Johnson called the meeting to order at 2:07 p.m. and asked for a motion to approve the minutes from the September 12, 2018 meeting.

- Motion made and seconded; the minutes were approved.

**EAP Project Approvals:**

- James Mosher ES
- Robert Coleman ES
- Northwood ES

**INFORMATIONAL**

Open Session Agenda: March 4, 2019.

**REPORTING**

**IAC Report – Jamie Bridges, Interagency Commission**

See attached item, page 5

- IAC approved EAP submissions November 15, 2018:
  1. Commodore John Rodgers E/MS
  2. Highlandtown E/MS
  3. James Mosher PK-2
  4. Robert Coleman ES
  5. Northwood ES
- Q&A: None to report.

**Coordinating Committee Report- Laurie Feinberg, City of Baltimore**

See attached item, page 7

- Discussed status of Year 1 and Year 2 projects and outstanding design issues.
- Q&A: None to report.

#### STAT Committee- Eric Johnson, Maryland Stadium Authority

See attached item, page 9

- STAT Committee Report, November 20, 2018.
- Noted overall construction change orders approximately 1%.
- Q&A: None to report.

#### Collaborative Group Report – MacKenzie Garvin, City of Baltimore

See attached item, page 17

- MOED Report, December 5, 2018
- Q&A: None to report.

#### Financial Report – David Raith, Maryland Stadium Authority

See attached item, page 18

- MSA Baltimore City Public Schools Construction and Revitalization Financial Reporting, for the quarter ending September 30, 2018.
- Q&A: None to report.

#### MSA Report – Larry Flynn, Maryland Stadium Authority

See attached item, page 29

- Discussed status of active Year 1 and Year 2 projects and current/upcoming procurements.
- Nine of the eleven Year 1 schools are opened and occupied as of September 4, 2018.
- Q&A: None to report.

#### City Schools Report – Cheri Vincent, Baltimore City Public Schools

See attached item, page 31

- Discussed remaining feasibility studies, swing space planning, academic planning, and staffing updates.
- Utilization rate for school year 18/19 is 81% with a target rate of 86% by school year 19/20.
- Enhanced Approval Packages submitted for 27 of 28 schools with the final feasibility study to be submitted to the school board in January 2019.
- Q&A: None to report.

#### DISCUSSION

- 2018 Annual Report – Discussed the need for updates and general process. A single draft will be created for all partners to work from. The Annual Report needs to be dated by January 15, 2019 and then submitted for board approval.

#### Program Management Updates

- None to report.

#### Additional comments/questions

- None to report.

#### Adjourn

- The meeting adjourned at 2:46 p.m.

**EAP APPROVALS****Robert Coleman Elementary School****Year 2 - Feasibility Study Summary – Robert W. Coleman Elementary School – August 2018****Ten Year Plan Recommendation – Strategic Renovation****Feasibility Study Architect – RRMM Architects, PC****Feasibility Study Fee - \$62,242.60****Recommendation – Strategic Renovation – Option 3****EAP Budget Allocation:**

Building	\$12,756,548
Site	\$ 1,023,208
Contingency	\$ 641,226
Furniture, Fixtures, and Equipment	\$ 526,493
Other	\$ 3,202,487
<b>Total</b>	<b>\$18,149,962</b>

**Northwood Elementary School****Year 2 - Feasibility Study Summary – Northwood Elementary School – September 2018****Ten Year Plan Recommendation – Replacement****Feasibility Study Architect – RRMM Architects, PC****Feasibility Study Fee - \$70,881.80****Recommendation – Replacement – Option 3****EAP Budget Allocation:**

Building	\$35,853,093
Site	\$ 8,276,358
Contingency	\$ 2,053,517
Furniture, Fixtures, and Equipment	\$ 955,289
Other	\$11,644,493
<b>Total</b>	<b>\$58,782,750</b>

**Baltimore City Public Schools Construction Program  
MOU Executive Committee Meeting  
December 5, 2018**

**City Schools Update**

Cheri E. Vincent, Interim Executive Director

**EAP APPROVALS**

**James Mosher PK-2**

**Year 2 - Feasibility Study Summary – James Mosher Elementary School – August 2018**

**Ten Year Plan Recommendation – Renovation/Addition**

**Feasibility Study Architect –Colimore Architects, an ATI Company**

**Feasibility Study Fee - \$66,555**

**Recommendation – Renovation with Addition – Option 4**

**EAP Budget Allocation:**

Building	\$18,530,285
Site	\$ 1,356,719
Contingency	\$ 925,421
Furniture, Fixtures, and Equipment	\$ 759,836
Other	\$ 4,325,414
<b>Total</b>	<b>\$25,897,675</b>

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## MEMORANDUM

**TO: THE EXECUTIVE COMMITTEE**

**FROM: BOB GORRELL**

**DATE: DECEMBER 5, 2018**

**RE: REPORT TO THE EXECUTIVE COMMITTEE**

### GENERAL IAC UPDATE

On October 9, 2018 at the second meeting of the Interagency Commission on School Construction, (IAC) members sought clarification on the role of the IAC in the 21<sup>st</sup> Century Schools Building Program, calling for a legal review of the MOU. Also, members requested additional comparable project-level metrics.

In response, IAC staff developed additional metrics, and coordinated with counsel to deliver a thorough review of the MOU and of HB 860. In addition, representatives of the Maryland Stadium Authority (MSA) delivered a presentation on the 21<sup>st</sup> Century School Buildings Program to the Commission at its November 15, 2018 meeting.

### MOU §2 - EDUCATIONAL SPECIFICATIONS, FEASIBILITY STUDIES, AND DESIGN REVIEWS

#### Schematic Design (SD) Submissions

NA

#### Design Development (DD) Submissions

Comments on Medfield Heights anticipated 12/12/18.

### MOU §4 - IAC AND BPW PROCESS

#### Enhanced Approval Package (EAP) Submissions

Commodore John Rodgers EM #27: received on 8/13/18, deferred on 10/9/18, approved 11/15/18

Highlandtown EM #215: received on 8/13/18, deferred on 10/9/18, approved 11/15/18

James Mosher PK-2 #144: received on 8/23/18, deferred on 10/9/18, approved 11/15/18



Robert Coleman ES #142: received on 8/23/18, deferred on 10/9/18, approved 11/15/18

Northwood ES #242: received on 9/12/18, approved 11/15/18 — with the condition that *Baltimore City Public Schools will pursue boundary alignment and portfolio actions as needed to ensure that Northwood Elementary School attains and maintains the targeted enrollment of 90% of state rated capacity.*



## Meeting Summary

### City-BCPS Coordinating Committee Meeting on School Construction

### October 17, 2018

Attendees: Laurie Feinberg (DOP), Jennifer Leonard (DOP), Cheri Vincent (City Schools), Jamie Bridges (IAC), Michael Bayer (MDP), Robert Pipik (HCD), Joseph Mayzck (MSA), Sara Paranilam (DOP), Mary Colleen Buettner (DOP), Arriel Humphrey (DOP), Kate Brower (BCRP)

#### 1. Minutes from October 18, 2018 approved.

#### 2. Outstanding Follow-up items from July 18

- 21<sup>st</sup> Century – set up an “All DOP Planner” invite in Outlook so INSPIRE and Comp planners will be invited to meetings.
  - Nicole (21<sup>st</sup> Century) will send Jen and MC (DOP) invites. Cheri (21<sup>st</sup> Century) will send Jen and Anthony Cataldo the Google link to meetings list. Cheri will ask all PMs to add planners to the kick-off meetings.
- Cheri organize City Schools/MSA meeting with BCRP (Bob Wall) and DOP (Kyle Leggs and MC Buettner) to resolve sharing of rec and school space to meet needs at Mary E. Rodman.

#### 3. Status Reports

##### a. Construction Schedule, Feasibility, & Design Status – BCPS/MSA

- **Plan Year 1**
  - Delivered: Frederick, Fort Worthington, Wildwood (previously Lyndhurst), Dorothy I. Height (formerly John Eager Howard), Robert Poole, Arundel, Cherry Hill, Forest Park, Pimlico
  - Under construction:
    - SY-19 opening: Arlington, John Ruhrah, Calvin M. Rodwell
    - Dec-19 opening: Bay-Brook, Fairmount-Harford
  - In design: Govans, Medfield, Mary Rodman, Walter P. Carter
  - Patterson: Working on restarting
- **Plan Year 2 Schools**  
*City Schools/MSA will provide an update*
- **Outstanding design issues**
  - Walter P. Carter: The merger of two totally different schools created a difficult site design challenge that resulted in problematic site design. If the building was three stories it could have two separate at grade entries, a better entrance plaza and site design. Need the right entry to St. George properties, for being onsite in December (Bob P. will complete)
  - Harford Heights: circulation; parking lot is still available for Schools to take over from City)
  - Fairmount Harford: needs a minor subdivision. DOP waiting for the submission of final plans from 21<sup>st</sup> Century/MSA in order to go to Planning Commission (PC). Cheri will check where this is. Could be on 11/29 PC if DOP receives drawings soon. Laurie will check on UDAAP response to comments.
  - Medfield: no existing sidewalk on the north side, between school and rec center. MSA to walk onsite with Councilpeople/PTO/DOP

**4. MOU for Cooperative Use Spaces**

The final MOU has not been signed. Fort Worthington has a temporary agreement to begin 12/1, with programming starting in January.

**5. Community Engagement**

Community meeting, tour must take place before going to UDAAP.

**6. Planning and Design Coordination**

Get back to early involvement from DOP. DOP to meet with MSA as early in design process as possible. MSA/21<sup>st</sup> Century to schedule for upcoming schools (Harford Heights, Calverton/Mosher, Cross Country).

**7. Various Updates:****a. Surplus School Buildings and Disposition Process**

- Tentative RFP for several schools to go out after the new year: (Rognel Heights, Waverly, Raynor Brown, Westside). Working with community members.
- Sara P. and Jaime B. to talk about final disposition.

**b. INSPIRE Update and Agency Follow-up**

- Arlington INSPIRE plan presented to Planning Commission 10/18
- Back-to-school newsletter going out next week
- Active: John Ruhrah, Bay Brook, Fairmount Harford/Harford Heights (meeting 11/17)
- Working with BOPA to have artists work with students/community on 3 projects

**8. Review Follow-up Items**

- New
  - 21<sup>st</sup> Century/MSA to submit final drawings to DOP for the Fairmount Harford minor subdivision. Laurie check on UDAAP response to comments.
  - MSA/21<sup>st</sup> Century to schedule meeting with DOP to share information about community for upcoming schools (Harford Heights, Calverton/Mosher, Cross Country).
  - 21<sup>st</sup> Century/MSA to organize a walk with Councilpeople, PTO, and DOP to look at Medfield sidewalk/connectivity issue.
  - Sara P. and Jaime B. to talk about final school disposition.
  - Cheri V. or Joe M. will send Process Coordination Meeting notes from 10/22 to Jen L., to share.
- Carry-over
  - Cheri organize City Schools/MSA meeting with BCRP (Bob Wall) and DOP (Kyle Leggs and MC Buettner) to resolve sharing of rec and school space to meet needs at Mary E. Rodman.

**Next Scheduled Coordinating Committee Meeting  
January 16, 2019 at 9:00 a.m.**

## 21<sup>st</sup> Century School Buildings Program

STAT Committee Meeting  
November 20, 2018

### AGENDA

#### STAT Reporting updates

- Contracting/MBE
- Local Hiring Commitments
- Change Orders

#### Next Steps

- Next Meeting February 19, 2019

#### Discussion

#### Adjourn



Project Number & Contract No.	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (Spend)	MBE Total Commitment (Spend)	MBE Total Commitment (Spend)
<b>YEAR 1 SCHOOLS</b>											
<b>21st CENTURY SCHOOL BUILDINGS PROGRAM:</b>											
BGS-001	Program Manager Services		5/7/2014	City School Partners	\$ 6,257,816.30	29.00%	29.00%	\$ 1,814,766.73	\$ 1,814,766.73	\$ 1,814,766.73	29.00%
BGS-002	LEED/Green Building Consulting Services	4/3/2014	8/13/2014	Lorax Partners	\$ 905,358.00	10.00%	11.18%	\$ 101,219.02	\$ 101,219.02	\$ 101,219.02	11.18%
BGS-024	Code Consultant - Year 1	3/24/2015	6/4/2015	Institute for Building Technology & Safety	\$ 924,994.73	10.00%	11.00%	\$ 101,742.82	\$ 101,742.82	\$ 101,742.82	11.00%
BGS-049	Risk Management Consulting Services	9/22/2015	6/8/2016	Bickmore Corporation	\$ 672,954.00	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-057	OCIP - Insurance Brokerage and Administration Services	8/31/2016	10/31/2016	Alliant Insurance Services, Inc.	\$ 11,983,398.00	20% (fee only)	20% (fee only)	\$ 130,000.00	\$ 130,000.00	\$ 130,000.00	20.00%
<b>ARLINGTON:</b>											
BGS-026	A/E - Arlington	4/1/2015	8/17/2015 PO	Design Collective	\$ 1,731,984.00	29.00%	29.00%	\$ 505,739.33	\$ 505,739.33	\$ 505,739.33	29.20%
BGS-025	CM - Preconstruction - Arlington	4/1/2015	9/9/2015 PO	Dustin Construction	\$ 117,253.50	29.00%	29.43%	\$ 34,507.71	\$ 34,507.71	\$ 34,507.71	29.43%
BGS-025	021-A1		5/2/2018	Dustin Construction	\$ 37,262,000.00	30.00%	31.00%	\$ 11,551,220.00	\$ 11,551,220.00	\$ 11,551,220.00	31.00%
BGS-058	Commissioning Agent - Arlington	8/23/2016	11/9/2016	Kibart, Inc.	\$ 89,815.95	10.00%	14.00%	\$ 12,574.23	\$ 12,574.23	\$ 12,574.23	14.00%
BGS-069	Arlington T&I	3/6/2018	6/6/2018	Froehling & Robertson, Inc.	\$ 113,240.50	10.00%	10.00%	\$ 11,324.05	\$ 11,324.05	\$ 11,324.05	10.00%
<b>ARUNDEL:</b>											
BGS-020	A/E - Arundel	1/23/2015	4/17/2015	GWWD, Inc./Architects	\$ 1,878,800.00	29.00%	29.00%	\$ 544,852.00	\$ 544,852.00	\$ 544,852.00	29.00%
BGS-021	CM - Arundel	1/23/2015	4/17/2015	MCN Build/Southway Builders, LLC	\$ 85,274.00	29.00%	29.00%	\$ 24,729.46	\$ 24,729.46	\$ 24,729.46	29.00%
BGS-029	Arundel GMP Amendment	7/27/2016	7/27/2016	MCN Build/Southway Builders, LLC	\$ 36,859,523.00	30.00%	36.18%	\$ 13,335,775.42	\$ 13,335,775.42	\$ 13,335,775.42	36.18%
BGS-029	Commissioning Agent - Arundel	6/23/2015	9/3/2015	RMF Engineering	\$ 110,942.00	10.00%	18.00%	\$ 19,969.56	\$ 19,969.56	\$ 19,969.56	18.00%
BGS-053	Arundel - T & I	5/26/2016	7/14/2016	Specialized Engineering	\$ 69,906.00	10.00%	10.00%	\$ 6,990.60	\$ 6,990.60	\$ 6,990.60	10.00%
BGS-053	Bill of Materials - FFE - Arundel	6/10/2016	12/6/2017	School Specialty, Inc.	\$ 967,769.31	10.00%	15.00%	\$ 145,165.40	\$ 145,165.40	\$ 145,165.40	15.00%
<b>CHERRY HILL:</b>											
BGS-018	A/E - Cherry Hill EM School	1/23/2015	8/21/2015 PO	JRS Architects, Inc.**	\$ 1,930,840.00	29.00%	30.24%	\$ 583,886.02	\$ 583,886.02	\$ 583,886.02	100.00%
BGS-019	CM - Cherry Hill EM School	1/23/2015	8/21/2015 PO	HSS Construction + Engineering	\$ 107,661.10	29.00%	29.25%	\$ 31,490.87	\$ 31,490.87	\$ 31,490.87	29.25%
BGS-030	Cherry Hill EM School GMP Amendment Total	5/24/2017	5/24/2017	HSS Construction + Engineering	\$ 42,085,788.00	30.00%	33.55%	\$ 14,119,781.87	\$ 14,119,781.87	\$ 14,119,781.87	33.55%
BGS-030	Commissioning Agent - Cherry Hill	8/31/2015	4/15/2016 PO	Advanced Building Performance (ABP)**	\$ 101,945.25	10.00%	10.00%	\$ 10,194.53	\$ 10,194.53	\$ 10,194.53	100.00%
BGS-050	Swing Space Reno. - Cherry Hill	5/26/2016	6/24/2016	Tito Contractors, Inc.**	\$ 757,361.00	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-048	Moving & Relocation Svcs. - Cherry Hill	4/11/2016	6/8/2016	District Moving Companies, Inc.	\$ 89,197.50	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-060	Cherry Hill EM School - T & I	10/28/2016	2/14/2017	ECS Mid-Atlantic, LLC	\$ 126,845.00	10.00%	10.00%	\$ 12,684.50	\$ 12,684.50	\$ 12,684.50	10.00%
BGS-060	Bill of Materials - FFE - Cherry Hill	6/10/2016	5/2/2018	School Specialty, Inc.	\$ 1,235,971.36	10.00%	15.00%	\$ 185,395.70	\$ 185,395.70	\$ 185,395.70	15.00%
<b>FOREST PARK:</b>											
BGS-022	A/E - Forest Park HS	3/2/2015	8/7/2015 PO	Smolen Emr. Iikovich (SEI) Architects	\$ 2,638,274.00	29.00%	29.01%	\$ 765,363.29	\$ 765,363.29	\$ 765,363.29	29.01%
BGS-023	CM - Forest Park HS	1/23/2015	7/15/2015	HSS Construction + Engineering	\$ 112,991.80	29.00%	29.11%	\$ 32,891.91	\$ 32,891.91	\$ 32,891.91	29.11%
BGS-031	023 A1		1/11/2017	HSS Construction + Engineering	\$ 56,193,983.00	30.00%	33.79%	\$ 18,987,946.86	\$ 18,987,946.86	\$ 18,987,946.86	33.79%
BGS-031	Forest Park HS GMP Amendment	8/31/2015	3/24/2016	Advanced Building Performance (ABP)**	\$ 100,288.65	10.00%	10.00%	\$ 10,028.87	\$ 10,028.87	\$ 10,028.87	100.00%
BGS-052	Commissioning Agent - Forest Park	5/26/2016	6/24/2016	Tito Contractors, Inc.**	\$ 724,120.00	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-047	Swing Space Reno. - Forest Park	4/13/2016	6/8/2016	Walkers Relocations, Inc.**	\$ 114,306.15	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-061	Moving & Relocation Svcs. - Forest Park	10/28/2016	2/14/2017	Hillis Carries Engineering Associates, Inc.	\$ 86,526.00	10.00%	10.00%	\$ 8,652.60	\$ 8,652.60	\$ 8,652.60	10.00%
BGS-061	Forest Park HS - T & I	6/10/2016	2/7/2018	Douron, Inc.	\$ 1,102,150.82	10.00%	10.00%	\$ 110,215.08	\$ 110,215.08	\$ 110,215.08	10.00%
BGS-061	Bill of Materials - FFE - Forest Park	6/10/2016	2/7/2018	Douron, Inc.	\$ 1,102,150.82	10.00%	10.00%	\$ 110,215.08	\$ 110,215.08	\$ 110,215.08	10.00%
<b>FREDERICK:</b>											
BGS-004	A/E - Frederick Elementary	7/1/2014	9/17/2014	USA Architects Planners + Interior Designers (USA)	\$ 1,527,000.00	29.00%	31.00%	\$ 473,370.00	\$ 473,370.00	\$ 473,370.00	31.00%
BGS-008	CM Services - Preconstruction - Frederick	9/11/2014	1/5/2015	Gilbane Building Company	\$ 118,323.00	29.00%	29.00%	\$ 34,313.67	\$ 34,313.67	\$ 34,313.67	29.00%
BGS-007	004-A1 A2		4/6/2016	Gilbane Building Company	\$ 25,135,322.00	32.00%	31.87%	\$ 8,010,627.12	\$ 8,010,627.12	\$ 8,010,627.12	31.87%
BGS-007	Frederick GMP Amendment Total	10/14/2014	12/10/2014	Reynolds Consulting Engineers	\$ 68,383.00	10.00%	10.00%	\$ 6,838.30	\$ 6,838.30	\$ 6,838.30	10.00%
BGS-032	Commissioning Agent - Frederick	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 95,030.40	10.00%	12.00%	\$ 11,403.65	\$ 11,403.65	\$ 11,403.65	12.00%
BGS-032	Frederick - T & I	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 95,030.40	10.00%	12.00%	\$ 11,403.65	\$ 11,403.65	\$ 11,403.65	12.00%
BGS-062	Frederick - Design, Furnish, and Install AV, Network, & Telecom	1/5/2017	3/21/2017	Plexus Installations, Inc. dba Plexus Group (SBR)**	\$ 1,965,356.87	15.00%	15.00%	\$ 294,803.53	\$ 294,803.53	\$ 294,803.53	100.00%
BGS-065	Moving & Relocation Svcs. - Frederick	3/3/2017	4/11/2017	District Moving Companies, Inc.	\$ 26,411.00	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-065	Bill of Materials - FFE - Frederick	6/10/2016	3/8/2017	School Specialty, Inc.	\$ 857,558.87	10.00%	15.00%	\$ 128,633.83	\$ 128,633.83	\$ 128,633.83	15.00%
<b>FT. WORTHINGTON:</b>											
BGS-003	A/E - Fort Worthington Elementary	6/30/2014	9/17/2014	Grimm + Parker Architects (G+P)	\$ 1,941,357.00	29.00%	51.14%	\$ 1,012,223.54	\$ 1,012,223.54	\$ 1,012,223.54	52.14%
BGS-006	CM Services - Ft. Worthington	9/11/2014	1/5/2015	Gilbane Building Company	\$ 120,831.00	29.00%	29.00%	\$ 35,040.99	\$ 35,040.99	\$ 35,040.99	29.00%
BGS-006	006-A1 A2		3/26/2016	Gilbane Building Company	\$ 33,080,646.00	32.00%	31.95%	\$ 10,569,266.40	\$ 10,569,266.40	\$ 10,569,266.40	31.95%
BGS-005	Fort Worthington GMP Total	10/14/2014	12/10/2014	Reynolds Consulting Engineers	\$ 82,517.00	10.00%	10.00%	\$ 8,251.70	\$ 8,251.70	\$ 8,251.70	10.00%
BGS-033	Commissioning Agent - Ft. Worthington	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 96,452.40	10.00%	12.00%	\$ 11,574.29	\$ 11,574.29	\$ 11,574.29	12.00%
BGS-033	Fort Worthington - T & I	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 96,452.40	10.00%	12.00%	\$ 11,574.29	\$ 11,574.29	\$ 11,574.29	12.00%
BGS-063	Ft. Worth - Design, Furnish, and Install AV, Network, & Telecom	1/5/2017	3/21/2017	Plexus Installations, Inc. dba Plexus Group (SBR)**	\$ 2,197,130.26	15.00%	15.00%	\$ 329,569.54	\$ 329,569.54	\$ 329,569.54	100.00%
BGS-066	Moving & Relocation Svcs. - Ft. Worthington	3/3/2017	4/11/2017	District Moving Companies, Inc.	\$ 37,400.00	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-066	Bill of Materials - FFE - Ft. Worthington	6/10/2016	3/8/2017	Douron, Inc.	\$ 986,857.92	10.00%	10.00%	\$ 98,685.79	\$ 98,685.79	\$ 98,685.79	10.00%



Project Number & Contract No.	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (Spend)	MBE Total Commitment (Spend)
JOHN E HOWARD BCS-012	A/E - John E. Howard Elementary CM - Preconstruction Services - John E. Howard Elementary	10/20/2014	1/30/2015	Cho Benn Holback & Associates***	\$ 1,519,446.00	29.00%	62.38%	\$ 947,830.41	\$ 1,519,446.00	100.00%
BCS-011	Commissioning Agent - John E. Howard Elementary	10/20/2014	2/18/2015	J.Vinton Schafer & Sons, Inc. (JVS)	\$ 141,501.00	29.00%	29.00%	\$ 41,035.29	\$ 41,035.29	29.00%
BCS-016	Swing Space Reno. - John Eger Howard	4/22/2015	7/17/2016	J.Vinton Schafer & Sons, Inc. (JVS)	\$ 28,359,808.00	30.00%	33.65%	\$ 9,543,075.39	\$ 9,543,075.39	33.65%
BCS-041	Commissioning Agent - John E. Howard	4/22/2015	11/11/2017	RMP Engineering	\$ 1,943,509.00	10.00%	11.00%	\$ 11,560.01	\$ 11,560.01	11.00%
BCS-045	Swing Space Reno. - John Eger Howard	5/21/2016	4/22/2016	J.A.K. Construction	\$ 136,500.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-056	Moving & Relocation Svcs. (Pre-Cont) - John Eger Howard	4/18/2016	5/5/2016	The Kane Company/Officer Movers, Inc	\$ 67,613.10	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-067	Moving & Relocation Svcs. (Post-Cont) - John Eger Howard	5/20/2016	7/14/2016	Hillis-Carnes Engineering Associates, Inc.	\$ 89,181.60	10.00%	10.00%	\$ 8,918.16	\$ 8,918.16	10.00%
LYNDHURST	Moving & Relocation Svcs. (Post-Cont) - John Eger Howard	4/3/2017	5/3/2017	Hoffberger Moving Companies**	\$ 45,804.55	0.00%	0.00%	\$ -	\$ 45,804.55	100.00%
BCS-009	Bill of Materials - FFE - John Eger Howard	6/10/2016	7/18/2017	Dou ron, Inc.	\$ 827,967.65	10.00%	10.00%	\$ 82,796.77	\$ 82,796.77	10.00%
BCS-010	AF - Lyndhurst Elementary CM - Lyndhurst Elementary	10/20/2014	1/30/2015	SIV, Inc.	\$ 1,432,800.00	29.00%	33.00%	\$ 472,824.00	\$ 472,824.00	33.00%
010-A1	Lyndhurst GMP Amendment	10/20/2014	2/18/2015	Turner Construction Company	\$ 108,015.00	29.00%	29.00%	\$ 31,324.35	\$ 31,324.35	29.00%
BCS-015	Commissioning Agent - Lyndhurst Elementary	4/22/2015	5/16/2016	Turner Construction Company/TLW	\$ 35,208,180.00	30.00%	30.00%	\$ 10,561,254.00	\$ 10,561,254.00	30.00%
BCS-042	Swing Space Reno. - Lyndhurst	3/10/2016	8/22/2015	Setty & Associates Int.**	\$ 99,615.00	10.00%	18.17%	\$ 18,100.05	\$ 99,615.00	100.00%
BCS-044	Moving & Relocation Svcs. (Pre-Cont) - Lyndhurst	4/13/2016	4/22/2016	Itto Contractors, Inc.**	\$ 92,222.00	0.00%	0.00%	\$ -	\$ 92,222.00	100.00%
BCS-054	Moving & Relocation Svcs. (Pre-Cont) - Lyndhurst	5/29/2016	5/5/2016	The Kane Company/Officer Movers, Inc	\$ 50,274.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-068	Moving & Relocation Svcs. (Post-Cont) - Lyndhurst	4/4/2017	7/14/2016	Hillis-Carnes Engineering Associates, Inc.	\$ 96,114.00	10.00%	10.00%	\$ 9,611.40	\$ 9,611.40	10.00%
BCS-077	Water Leakage Investigation at Lyndhurst	N/A	8/9/2018	Hoffberger Moving Companies**	\$ 54,783.85	0.00%	0.00%	\$ -	\$ 54,783.85	100.00%
PATTERSON/CLAREMONT	Bill of Materials - FFE - Lyndhurst	6/10/2016	7/18/2017	School Specialty, Inc.	\$ 1,085,640.60	10.00%	15.00%	\$ 162,846.09	\$ 162,846.09	15.00%
BCS-036	A/E - Patterson/Claremont	2/18/2016	7/27/2016	Stantec Architecture	\$ 2,799,892.00	29.00%	52.00%	\$ 1,455,943.84	\$ 1,455,943.84	52.00%
BCS-037	CM - Preconstruction - Patterson/Claremont	2/23/2016	7/27/2016	Skanska USA Building	\$ 125,061.83	29.00%	29.00%	\$ 36,267.93	\$ 36,267.93	29.00%
BCS-039	Commissioning Agent - Patterson/Claremont	3/1/2017	4/6/2017	Advanced Building Performance (ABP)**	\$ 129,074.40	10.00%	10.00%	\$ 12,907.44	\$ 12,907.44	10.00%
PIMILICO	A/E - Pimlico	4/17/2015	8/27/2015	Design Collective	\$ 1,820,000.00	29.00%	29.60%	\$ 538,720.00	\$ 538,720.00	29.60%
BCS-027	CM - Pimlico	4/17/2015	9/9/2015	Dustin Construction	\$ 117,253.50	29.00%	29.43%	\$ 34,507.71	\$ 34,507.71	29.43%
027-A1-AZ	Pimlico GMP Total	N/A	3/10/2017	Dustin Construction	\$ 3,785,910.24	30.00%	33.39%	\$ 1,263,744.33	\$ 1,263,744.33	33.39%
BCS-034	Commissioning Agent - Pimlico	1/22/2016	3/29/2016	Brinjac Engineering, Inc.	\$ 100,164.75	10.00%	10.00%	\$ 10,016.48	\$ 10,016.48	10.00%
BCS-051	Swing Space Reno. - Pimlico	5/24/2016	6/24/2016	Itto Contractors, Inc.**	\$ 688,767.40	0.00%	0.00%	\$ -	\$ 688,767.40	100.00%
BCS-046	Moving & Relocation Svcs. - Pimlico	4/18/2016	6/8/2016	The Kane Company/Officer Movers, Inc	\$ 108,425.10	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-059	Pimlico - Testing and Inspection	10/17/2016	11/9/2016	Hillis-Carnes Engineering Associates, Inc.	\$ 180,370.60	10.00%	10.00%	\$ 18,037.06	\$ 18,037.06	10.00%
ROBERT POOLE	Bill of Materials - FFE - Pimlico	6/10/2016	12/6/2017	Dou ron, Inc.	\$ 985,729.23	10.00%	10.00%	\$ 98,572.92	\$ 98,572.92	10.00%
BCS-013	A/E Robert Poole Building	12/23/2014	3/19/2015	JRS Architects, Inc.***	\$ 2,466,870.00	29.00%	29.52%	\$ 728,220.02	\$ 2,466,870.00	100.00%
BCS-014	CM - Robert Poole Building	12/23/2014	3/19/2015	CAM Construction Company	\$ 105,266.00	29.00%	30.00%	\$ 31,579.80	\$ 31,579.80	30.00%
014-A1	Robert Poole GMP Amendment #1	N/A	7/27/2016	CAM Construction Company	\$ 38,507,745.00	30.00%	30.61%	\$ 11,787,220.74	\$ 11,787,220.74	30.61%
BCS-017	Commissioning Agent - Robert E. Poole	6/23/2015	9/3/2015	RIVF Engineering	\$ 97,585.00	10.00%	17.00%	\$ 16,586.05	\$ 16,586.05	17.00%
BCS-040	Swing Space Reno. - Robert Poole	3/4/2016	4/22/2016	J.A.K. Construction	\$ 353,500.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-043	Moving & Relocation Svcs. - Robert Poole	4/4/2016	5/5/2016	District Moving Companies, Inc.	\$ 78,477.00	0.00%	0.00%	\$ -	\$ -	0.00%
BCS-055	Moving & Relocation Svcs. - Robert Poole	5/27/2016	7/13/2016	Specialized Engineering	\$ 127,548.00	10.00%	10.00%	\$ 12,754.80	\$ 12,754.80	10.00%
TOTAL (YEAR 1)	Bill of Materials - FFE - Robert Poole	6/10/2016	4/7/2018	School Specialty, Inc.	\$ 1,096,011.64	10.00%	15.00%	\$ 164,401.75	\$ 164,401.75	15.00%
					\$ 437,494,773.68		30.56%	\$ 133,694,367.55	\$ 143,746,758.53	32.86%



Project Number & Contract No.	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (Spend)	MBE Total Commitment (Spend)	
<b>YEAR 2 SCHOOLS</b>											
<b>21ST CENTURY SCHOOL BUILDINGS PROGRAM</b>											
BGS-02-100	Code Consultant - Year 2	7/10/2017	11/7/2017	Institute for Building Technology & Safety	\$ 1,528,504.00	10.00%		10.00%	\$ 152,850.40	\$ 152,850.40	10.00%
BGS-02-110-ESP	Instructional Technology & Telecommunication Design Consultant	8/30/2017	11/7/2017	Educational Systems Planning Johnson, Mirman & Thompson (JMT) Mark G. Anderson Consultants (MGAC) District Moving Companies, Inc. (DMCI)	\$ 1,500,000.00	0.00%	0.00%	\$ -	\$ -	\$ -	0.00%
BGS-02-110-MGAC	Moving & Relocation Services	1/23/2018	3/7/2018	Hoffberger Moving Services, LLC (HMS) ** Walters Relocations, Inc. (WRI) ** Global Consulting, Inc. (GCI)	\$ 1,400,000.00	0.00%	0.00%	\$ 253,856.00	\$ 253,856.00	\$ 253,856.00	18.13%
BGS-02-115-HMS	Water Testing Services	3/19/2018	7/12/2018	Soil and Land Use Technology, Inc. (SALUT) ** Inspection Experts, Inc. (IEI) BATTIA Environmental Associates, Inc. (BATTIA) ** Professional Service Industries, Inc. (PSI)	\$ 1,200,000.00	0.00%	0.00%	\$ 17,872.84	\$ 17,872.84	\$ 17,872.84	1.49%
BGS-02-120-SALUT	<b>FEASIBILITY STUDIES</b>										
BGS-02-120-BATTA	FS - Medfield Heights Elementary School	5/1/2015	7/15/2015	Mimar Mckissack **	\$ 40,477.00	29.00%	40.47%	\$ 16,381.04	\$ 16,381.04	\$ 40,477.00	100.00%
BGS-202	FS - Cross Country	5/1/2015	7/15/2015	Design Collective (DCI)	\$ 47,500.00	29.00%	35.80%	\$ 17,005.00	\$ 17,005.00	\$ 47,500.00	35.80%
BGS-203	FS - John Ruhrah	5/1/2015	7/15/2015	Design Collective (DCI)	\$ 45,500.00	29.00%	35.70%	\$ 16,243.50	\$ 16,243.50	\$ 45,500.00	35.70%
BGS-204	FS - Calvin M. Rodwell	5/1/2015	7/15/2015	Design Collective (DCI)	\$ 46,500.00	29.00%	36.15%	\$ 16,809.75	\$ 16,809.75	\$ 46,500.00	36.15%
BGS-205	FS - Govans	7/2/2015	11/3/2015	Grabtree, Rorbaugh & Associates Architects	\$ 61,291.00	29.00%	36.79%	\$ 22,548.96	\$ 22,548.96	\$ 61,291.00	36.79%
BGS-206	FS - Bay Brook	7/2/2015	11/3/2015	JRS Architects **	\$ 57,000.00	29.00%	31.50%	\$ 17,955.00	\$ 17,955.00	\$ 57,000.00	100.00%
BGS-207	FS - Calverton	7/2/2015	11/3/2015	JRS Architects **	\$ 57,000.00	29.00%	31.50%	\$ 17,955.00	\$ 17,955.00	\$ 57,000.00	100.00%
BGS-208	FS - Walker P Carter	7/2/2015	11/3/2015	Penza Bailey/Newman JV	\$ 53,349.46	29.00%	51.40%	\$ 27,421.62	\$ 27,421.62	\$ 53,349.46	51.40%
BGS-209	FS-Harford Heights Elementary School	1/8/2016	4/5/2016	Grimm & Parker Architects	\$ 62,648.30	29.00%	39.94%	\$ 25,021.73	\$ 25,021.73	\$ 62,648.30	39.94%
BGS-210	FS - Monnebello	1/8/2016	4/5/2016	Thomas, Marks Architects **	\$ 58,830.53	29.00%	49.20%	\$ 28,944.62	\$ 28,944.62	\$ 58,830.53	100.00%
BGS-211	FS - Mary Rodman	1/8/2016	4/5/2016	Slantec Architecture	\$ 54,793.60	29.00%	52.00%	\$ 28,492.67	\$ 28,492.67	\$ 54,793.60	52.00%
BGS-214	FS - James Mosher	2/6/2017	7/12/2017	Collmore Architects, Inc.	\$ 66,555.00	29.00%	44.00%	\$ 29,284.20	\$ 29,284.20	\$ 66,555.00	44.00%
BGS-212	FS - Northwood	2/6/2017	5/3/2017	RMM Architects, PC	\$ 70,881.80	29.00%	36.00%	\$ 25,517.45	\$ 25,517.45	\$ 70,881.80	36.00%
BGS-213	FS - Robert W. Coleman	2/6/2017	8/27/2017	RMM Architects, PC	\$ 62,242.60	29.00%	32.00%	\$ 19,917.63	\$ 19,917.63	\$ 62,242.60	32.00%
BGS-215	FS - Highlandtown Elementary/Middle	9/11/2017	11/7/2017	GWWD, Inc./Architects	\$ 62,358.00	29.00%	34.60%	\$ 21,575.87	\$ 21,575.87	\$ 62,358.00	34.60%
BGS-216	FS - Commodore John Rodgers Elementary/Middle	9/11/2017	11/7/2017	GWWD, Inc./Architects	\$ 62,358.00	29.00%	34.60%	\$ 21,575.87	\$ 21,575.87	\$ 62,358.00	34.60%
<b>BAY-BROOK ELEMENTARY/MIDDLE</b>											
BGS-02-004-AE	AE - Bay-Brook E/M	6/4/2017	8/16/2017	Grabtree, Rorbaugh & Associates	\$ 2,129,417.00	31.00%	31.10%	\$ 662,248.69	\$ 662,248.69	\$ 2,129,417.00	31.10%
BGS-02-004-CM	CM - Pre-Construction - Bay-Brook E/M	6/4/2017	8/16/2017	CAM Construction Company	\$ 90,522.00	29.00%	30.00%	\$ 27,156.60	\$ 27,156.60	\$ 90,522.00	30.00%
BGS-02-004-GMP	GMP - Bay-Brook E/M	N/A	9/27/2018	CAM Construction Company	\$ 39,009,088.00	30.00%	41.00%	\$ 15,993,726.08	\$ 15,993,726.08	\$ 39,009,088.00	41.00%
BGS-02-004-CX	CX - Bay-Brook E/M	11/8/2017	2/12/2017	Salty & Associates Intl. **	\$ 89,697.50	10.00%	10.00%	\$ 8,969.75	\$ 8,969.75	\$ 89,697.50	100.00%
BGS-02-004-SS	SSR - Bay-Brook E/M	4/25/2018	6/6/2018	Tito Contractors, Inc. **	\$ 175,324.00	0.00%	0.00%	\$ -	\$ -	\$ 175,324.00	100.00%
BGS-02-004-TI	T&I - Bay-Brook E/M	7/5/2018	9/5/2018	ECS Mid Atlantic, LLC	\$ 122,450.00	10.00%	10.00%	\$ 12,245.00	\$ 12,245.00	\$ 122,450.00	10.00%
<b>CAVIN M. RODWELL ELEMENTARY/MIDDLE</b>											
BGS-02-003-AE	AE - Calvin M. Rodwell E/M	5/25/2017	8/16/2017	Design Collective, Inc. + Samaha Assoc. PC JV	\$ 1,679,673.88	31.00%	31.20%	\$ 524,058.25	\$ 524,058.25	\$ 1,679,673.88	31.20%
BGS-02-003-CM	CM - Pre-Construction - Calvin M. Rodwell E/M	5/24/2017	8/16/2017	Skanska USA Building, Inc.	\$ 75,525.75	29.00%	29.00%	\$ 21,902.47	\$ 21,902.47	\$ 75,525.75	29.00%
BGS-02-003-GMP	GMP - Calvin M. Rodwell E/M	N/A	10/3/2018	Skanska USA Building, Inc.	\$ 36,767,365.00	30.00%	52.00%	\$ 19,119,029.80	\$ 19,119,029.80	\$ 36,767,365.00	52.00%
BGS-02-003-CX	CX - Calvin M. Rodwell E/M	11/8/2017	2/12/2017	Setty & Associates Intl. **	\$ 89,697.50	10.00%	10.00%	\$ 8,969.75	\$ 8,969.75	\$ 89,697.50	100.00%
BGS-02-003-SS	SSR - Calvin M. Rodwell E/M	4/27/2018	6/6/2018	Centennial Contractors Enterprises, Inc.	\$ 126,783.00	0.00%	0.00%	\$ -	\$ -	\$ 126,783.00	0.00%
BGS-02-003-TI	T&I - Calvin M. Rodwell E/M	7/10/2018	9/5/2018	DIW Group, Inc. VA Specialized Engineering	\$ 118,860.00	10.00%	10.00%	\$ 11,886.00	\$ 11,886.00	\$ 118,860.00	10.00%
<b>CAVERTON ELEMENTARY/MIDDLE</b>											
BGS-02-005-AE	AE - Calverton E/M	5/17/2018	9/27/2018	JRS Architects **	\$ 2,026,501.61	31.00%	51.42%	\$ 1,042,027.13	\$ 1,042,027.13	\$ 2,026,501.61	100.00%
BGS-02-005-CM	CM - Pre-Construction - Calverton E/M	5/17/2018	9/27/2018	Whiting Turner Contracting Co.	\$ 190,627.03	29.00%	29.00%	\$ 55,281.84	\$ 55,281.84	\$ 190,627.03	29.00%
<b>FAIRMOUNT HARFORD BUILDING</b>											
BGS-02-002-DB	Design Build - Fairmount Harford Bldg.	5/23/2017	8/16/2017	MCN Build/Southway Builders, LLC	\$ 192,743.00	20.00%	37.00%	\$ 71,314.91	\$ 71,314.91	\$ 192,743.00	37.00%
BGS-02-002-GMP	Fairmount Harford GMP	N/A	4/26/2018	MCN Build/Southway Builders, LLC	\$ 49,216,622.00	32.00%	32.00%	\$ 15,749,319.04	\$ 15,749,319.04	\$ 49,216,622.00	32.00%
BGS-02-002-CX	CX - Fairmount Harford Bldg.	1/10/2018	3/7/2018	Bringle Engineering	\$ 97,229.00	10.00%	23.00%	\$ 22,362.67	\$ 22,362.67	\$ 97,229.00	23.00%
BGS-02-002-TI	T&I - Fairmount Harford Bldg.	3/7/2018	5/2/2018	ECS Mid Atlantic, LLC	\$ 74,503.20	10.00%	10.00%	\$ 7,450.32	\$ 7,450.32	\$ 74,503.20	10.00%
<b>GOVANS ES</b>											
BGS-02-008-AE	AE - Govans ES	12/15/2017	3/21/2018	USA Architects, Planners + Interior Designers PA	\$ 1,657,139.17	31.00%	36.30%	\$ 601,541.52	\$ 601,541.52	\$ 1,657,139.17	36.30%
BGS-02-008-CM	CM - Pre-Construction - Govans ES	12/15/2017	3/21/2018	Keller Construction Management	\$ 152,150.00	29.00%	29.00%	\$ 44,123.50	\$ 44,123.50	\$ 152,150.00	29.00%
BGS-02-008-CX	CX - Govans ES	8/10/2018	10/3/2018	Wright Commissioning, LLC	\$ 94,980.00	10.00%	10.00%	\$ 9,498.00	\$ 9,498.00	\$ 94,980.00	10.00%
<b>HARFORD HEIGHTS/SHARP-LEADENHALL ELEMENTARY</b>											
BGS-02-009-AE	AE - Harford Heights ES	3/1/2018	8/1/2018	Crabtree, Rorbaugh & Associates	\$ 1,976,686.64	31.00%	32.50%	\$ 643,073.16	\$ 643,073.16	\$ 1,976,686.64	32.50%
BGS-02-009-CM	CM - Pre-Construction - Harford Heights ES	3/1/2018	8/1/2018	MCN Build/Southway Builders, LLC	\$ 169,976.00	29.00%	29.00%	\$ 49,293.04	\$ 49,293.04	\$ 169,976.00	29.00%
BGS-02-009-CX	CX - Harford Heights ES	9/19/2018	11/8/2018	Wright Commissioning, LLC	\$ 98,515.00	10.00%	10.00%	\$ 9,851.50	\$ 9,851.50	\$ 98,515.00	10.00%
<b>JOHN RUHRAH ELEMENTARY/MIDDLE</b>											
BGS-02-001-AE	AE - John Ruhrah E/M	2/8/2017	6/7/2017	Grimm & Parker Architects	\$ 1,641,718.62	31.00%	52.14%	\$ 855,992.09	\$ 855,992.09	\$ 1,641,718.62	52.14%
BGS-02-001-CM	CM - Pre-Construction - John Ruhrah E/M	2/10/2017	7/5/2017	MCN Build/Southway Builders, LLC	\$ 56,619.20	29.00%	29.00%	\$ 16,419.57	\$ 16,419.57	\$ 56,619.20	29.00%
BGS-02-001-GMP	GMP - John Ruhrah E/M	N/A	9/27/2018	MCN Build/Southway Builders, LLC	\$ 42,759,429.00	30.00%	30.95%	\$ 13,234,043.28	\$ 13,234,043.28	\$ 42,759,429.00	30.95%
BGS-02-001-CX	CX - John Ruhrah E/M	11/8/2017	1/2/2018	Kibart, Inc.	\$ 96,188.40	10.00%	28.00%	\$ 26,932.75	\$ 26,932.75	\$ 96,188.40	28.00%



Project Number & Contract No.	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (\$spend)	MBE Total Commitment (\$spend)
BCS-02-001-SS	SSR - John Ruhrah E/M	4/30/2018	6/6/2018	Tito Contractors, Inc.**	\$ 263,967.00	0.00%	\$ 0.00%	\$ -	\$ 263,967.00	\$ 100,000.00
BC-02-001-TI	TI - John Ruhrah E/M	8/15/2018	10/3/2018	Hillis-Carnes Engineering Associates, Inc.	\$ 124,750.00	10.00%	\$ 10.00%	\$ 12,475.00	\$ 12,475.00	\$ 10,000.00
BCS02-001-PC	Portable Classroom Lease - John Ruhrah E/M	1/4/2018	9/5/2018	Modular Genius, Inc.	\$ 1,307,998.00	12.00%	\$ 12.00%	\$ 156,959.76	\$ 156,959.76	\$ 12,000.00
MARY E RODMAN ELEMENTARY/MIDDLE										
BCS-02-012-AE	AE - Mary E. Rodman	10/11/2017	1/24/2018	Smolen Emr Ilkavitch (SEI) Architects	\$ 1,317,364.34	31.00%	\$ 31.01%	\$ 408,514.68	\$ 408,514.68	\$ 31,010.00
BCS-02-012-CM	CM - Preconstruction - Mary E. Rodman	10/11/2017	1/24/2018	MCN Build/Southway Builders, LLC	\$ 49,728.00	29.00%	\$ 29.00%	\$ 14,421.12	\$ 14,421.12	\$ 29,000.00
BCS-02-012-CX	CX - Mary E. Rodman	5/16/2018	7/12/2018	Kibart, Inc.	\$ 95,751.00	10.00%	\$ 28.00%	\$ 26,810.28	\$ 26,810.28	\$ 28,000.00
MEDFIELD ELEMENTARY/SCHOOL										
BCS-02-013-AE	AE - Medfield ES	12/22/2017	3/21/2018	Design Collective/Samaha JV	\$ 1,592,053.76	31.00%	\$ 39.70%	\$ 632,045.34	\$ 632,045.34	\$ 39,700.00
BCS-02-013-CM	CM - Preconstruction - Medfield ES	12/22/2017	3/21/2018	Turner Construction Company	\$ 141,310.00	29.00%	\$ 29.40%	\$ 41,545.14	\$ 41,545.14	\$ 29,400.00
BCS-02-013-CX	CX - Medfield ES	7/18/2018	9/5/2018	Kibart, Inc.	\$ 95,751.00	10.00%	\$ 33.00%	\$ 31,597.83	\$ 31,597.83	\$ 33,000.00
WALTER P. CARTER/LOIST. MURRAY ELEMENTARY/MIDDLE										
BCS-02-017-AE	AE - Walter P. Carter	10/20/2017	1/24/2018	Penza Bailey/Newman JV	\$ 2,499,998.92	31.00%	\$ 48.42%	\$ 1,210,449.48	\$ 1,210,449.48	\$ 48,420.00
BCS-02-017-CM	CM - Preconstruction - Walter P. Carter	10/20/2017	1/24/2018	Whiting Turner Contracting Co.	\$ 258,574.31	29.00%	\$ 29.00%	\$ 74,986.55	\$ 74,986.55	\$ 29,000.00
BCS-02-017-CX	CX - Walter P. Carter	5/16/2018	8/8/2018	Advanced Building Performance, Inc.**	\$ 96,488.00	10.00%	\$ 10.00%	\$ 9,648.80	\$ 9,648.80	\$ 10,000.00
TOTAL (YEAR 2)					\$ 200,342,540.12		\$ 36,050.00	\$ 72,225,399.83	\$ 74,029,531.88	\$ 36,950.00
TOTAL (YR 1 & YR 2)					\$ 637,837,313.80		\$ 32.28%	\$ 205,919,767.38	\$ 217,776,290.41	\$ 34,140.00

\*\* MBE Prime

\*\*\* MDOT MBE Certified at Time of Award

City Schools Procurement/Contract

MSA Procurement/City Schools Contracts

Schools Program Local Hiring Plan- New Hires

\*As of 11/14/2018

Year I Schools

Arlington		
Trade	Contractors	Local New Hires
02A - Earthwork	P&J Contracting Company	1
02B - Demolition, Abatement & IH Services	Interior Specialist	2
02C - Site Utilities	P&J Contracting Company	1
02D - Site Concrete	Priority Concrete	1
02G - Landscaping, Seed and Sod	Williams T King, Inc	1
03A - Building Concrete	Sody Concrete	1
03B - Helical Piles	Foundation and Shoring Solu	1
04A - Masonry	Karon Masonry	2
05A - Steel	SA Halac Ironworkers	2
06A - General Trades	Dustin Construction, Inc	1
07A - Roofing	Eastcoast Exteriors	5
09B - Tiling	Allstate Floors	1
09C - Resilient Flooring	Solara Flooring	1
09D - Wood Athletic Flooring	Mastercare Flooring	1
15A - Sprinkler	W.G. Tomko	2
16A - Electrical	BoMark Electric	3
<b>Total</b>		<b>26</b>
Verified/ Final		N/A

Arundel		
Trade	Contractors	Local New Hires
02A - Demolition/Hazmat	Engineered Demolition	3
03A - Concrete	Premier Concrete	5
04A - Masonry	Karon Masonry	5
05A - Structural Steel	Strait Steel	3
06A - Gen Trades/Rough Carp.	Engineered Demolition	4
07B - Roofing	Chu Contracting	6
08C - Glass and Glazing	Glass Industries	1
09A - Painting	JA Argetakis Contracting	1
09C - Flooring	Allstate Floors	1
23A - Plumbing and HVAC	Pro-Air	6
26A - Electrical	Freestate Electric	2
31A - Earthwork & Utilities	Cotton Construction	1
<b>Total</b>		<b>38</b>
Verified/ Final		55

Cherry Hill		
Trade	Contractors	Local New Hires
02A- Selective Demolition	ISI	1
03A- Concrete	Canyon	2
04A-Masonry	Karon	3
05A-Metals	Stewart Amos	4
06A - Carpentry & General Trades	JP Construction	(Incl'd in 9A)
07A - Roofing	IronsShore	1
07C - Fiber Cement Panels & Siding	CHU	2
08C - Curtainwall And Storefronts	Glass Industries	1
09A - Drywall & Acoustics	JP Construction	5
22A - Mechanical & Plumbing	Heffron	4
26A - Electrical	Action Electric	2
31A - Earthwork & Utilities	Stella May	1
<b>Total</b>		<b>26</b>
Verified/ Final		77

DOROTHY HEIGHT (FORMALLY J.E.H.)		
Trade	Contractors	Local New Hires
2B - LANDSCAPING	William T. King	1
2D- Demolition and Abatement	Rubble Bee	2
4A-Masonry	Karon Masonry	3
5A- Structural & Misc Steel	Kinsley Construction	2
8A- Curtainwall	Glass Industries	1
9A- Drywall, Framing, & Ceilings	J.A. Argetakis	1
15A - Plumbing & HVAC	Heer Brothers	5
15B - Sprinklers	Reliance	1
16A - Electrical	Grounded	2
<b>Total</b>		<b>18</b>
Verified/ Final		62

Forest Park		
Trade	Contractors	Local New Hires
03A-Concrete	Sody	2
04A- Masonry	Karon Masonry	3
05A- Metals	Halac	2
09A- Drywall & Acoustics	Finishes Inc.	1
09B-Tiling	Tito	5
09G-Paintings & Coatings	Argos	3
12E-Fixed Audience Seating	Dynamic	2
22A - Mechanical & Plumbing	Denver-Elak	3
31A- Earthwork	P&J	1
<b>Total</b>		<b>22</b>
Verified/ Final		144

Year II Schools

Bay-Brook		
Trade	Contractors	Local New Hires
02A Demolition & Abatement	Interior Specialists	1
04A Masonry	Karon Masonry	2
08A Openings	A.L. Ingram	1
09E Finishes	NLP Painting	1
27A Communications	Compudata System	4
<b>Total</b>		<b>9</b>
Verified/Final		N/A

Cabin M. Rodwell		
Trade	Contractors	Local New Hires
04A Masonry	Karon Masonry	2
05B Misc. Metals & Ornamental Rails	Moxey	1
06A.1 Rough Carpentry	Punch List Specialist Team	2
07B Roofing	IronShore Contracting	1
09A Drywall, ACT & Insulation	Dynamic Contracting	12
23A Mechanical	W.G. Tomko Inc	1
26A Electrical	BoMark Electric	1
32B Site Concrete	Chevy Chase	1
31A Earthwork	P&J Contracting Co.	1
33A Site Utilities	P&J Contracting Co.	1
<b>Total</b>		<b>23</b>
Verified/Final		N/A

Total Commitments Year 1	283
Verified Final Year 1	723

Total Commitments Year 2	88
Verified Final Year 2	N/A

Fort Worthington		
TRADE	CONTRACTORS	LOCAL NEW HIRES
2A - Demolition/Hazmat	Ritter & Paratore Contracting In	2
2B - Earthwork & Utilities	P&J Contracting Company Inc.	1
2C - Sitework & Utilities	P&J Contracting Company Inc.	1
2E - Landscaping	Warren H. Boyer, Inc.	1
3A - Concrete	GLB Concrete Construction	2
4A - Masonry	Karon Masonry of Maryland, In	6
6A - Gen Trades/Rough Carp.	Homewood General Contractor	1
9A - Drywall & Ceilings	Cindel Construction, Inc.	2
9C - Tile	Allstate Floors	1
15A - Plumbing & HVAC	W.G. Tomko, Inc.	4
16A - Electrical	Brown and Heim, Inc.	3
<b>Total</b>		<b>24</b>
Verified/ Final		70

Frederick		
TRADE	CONTRACTORS	LOCAL NEW HIRES
2A - Demolition	Barco	2
2B - Site Work/Site Utilities	FLN	2
2C - Landscaping	W.T. King, Inc.	1
3A - Concrete	Dance Brothers	3
4A - Masonry	Karon Masonry of Maryland, In	4
6B - Finish Carpentry	Fallston Supply, Inc.	1
7A - Roofing	Kalkreuth Roofing & Sheet Meta	2
8A - Glass & Glazing	Brawner Builders, Inc.	2
9B - Drywall & Ceilings	J&G Acoustical Co.	5
15A - Plumbing & HVAC	Heffron Company	6
<b>Total</b>		<b>28</b>
Verified/Final		52

Lyndhurst		
Trade	Contractors	Local New Hires
1-A Demolition & Abatement	ACECO	5
4 Masonry	First Choice Masonry	20
5 Structural Steel & Misc. Metals	Kinsley Manufacturing	2
6 Millwork	Mahogany	3
13 Slight	Alternate	1
18 Drywall	P&D Contracting	3
20 Ceramic & Stone Tile	Allstate	1
22 Flooring	Allstate Flooring	1
36 Plumbing/HVAC/Controls	Heffron Company	10
38 Telecom, Security, AV&Proj Screen	Commerical Cabling & Sound	1
<b>Total</b>		<b>47</b>
Verified/ Final		75

Pimlico		
Trade	Contractors	Local New Hires
CM Allowance	Dustin Construction	2
01A- Demolition & Abatement	Ritter & Paratore	3
02A-Earthwork	P&J	1
02B-Demolition-Phase 2	Interior Specialists	1
02C-Site Utilities	P&J Contracting	1
02D-Site Concrete	P&J	1
03A-Building Concrete	Dance Brothers	2
03B-Helical Piles	Foundations and Shoring	1
04A-Masonry	Karon	3
05A-Steel	SA Halac Iron	2
06A- General Trades	Dustin Construction	2
07A-Roofing	Cole Roofing	1
09A-Drywall	Finishes, Inc	2
09B-Tiling	L&R Floors	1
09C-Resilient Flooring	Solara Flooring	1
09F-Paintings & Coatings	SCCP	1
15A- Mechanical	Towson Mechanical	3
15B-Sprinkler	Fire-Mark Inc	1
<b>Total</b>		<b>29</b>
Verified/ Final		89

Robert Poole		
Trade	Contractors	Local New Hires
21A - Fire Protection	Judd Fire Protection	1
26A - Electrical	Grounded Electrical	2
2B - Demolition & Abatement	Asbestos Specialists	2
3A - Building Concrete	GLB Concrete Const	2
4A - Masonry	Karon Masonry	4
5A - Metals	Steel Fab	2
9A - Drywall & Acoustical	Avena Contracting	5
31A - Earthwork, Paving, Utilities	Comer Construction	3
9F - Resinous Flooring	Dures Coverings	2
9G - Painting	Elite Painting	2
<b>Total</b>		<b>25</b>
Verified/ Final		99

Fairmount-Harford		
Trade	Contractors	Local New Hires
02A Demolition & Abatement	Interior Specialists	4
03A Cast-in-Place Concrete	Premier Concrete, Inc	5
06A General Trades	MCN/ SBI JV	3
07B Roofing and Waterproofing	CHU Contracting, Inc	6
09C Flooring and Tile	Business Flooring	1
26A Electrical	Freestate Electrical	2
<b>Total</b>		<b>21</b>
Verified/Final		N/A

John Ruhoff Elementary/Middle School		
Trade	Contractors	Local New Hires
02A Demolition & Abatement	Rath Enterprises	13
03A Cast-in-Place Concrete	Premier Concrete, Inc	3
04A Masonry	Karon Masonry	2
04B Masonry Restoration	Coastal Exteriors	1
06A General Trades	MCN/ SBI JV	2
07B Roofing and Waterproofing	CHU Contracting, Inc	3
09A Drywall & Acoustical	M3 Contracting	2
23A Mechanical & Plumbing	Pro-Air, Inc.	1
26A Electrical	Freestate Electrical	3
31A Earthwork	Carter Site Services	3
<b>Total</b>		<b>33</b>
Verified/Final		N/A



**Approved Change Orders by Project by Vendors - (Previous Quarter)**

Project	Company Name	Originating Contract Title	Title	Current State	Change Amount	Approved Date
21st Century Program Costs	District Moving Companies, Inc.	Arlington_District Moving Company_Move	District Moving Companies, Inc._Change Order #1_Additional relocation cost_Arlington	Approved	\$3,750.00	07/29/18
		Bay Brook_District Moving_Interactive Board Move	District Movers_Change Order #1_Interactive Boards_Bay Brook	Approved	\$1,492.00	08/17/18
		John Ruhrah_District Moving Company_Move	District Movers_Change Order #4_Additional Interactive Board_John Ruhrah	Approved	\$2,948.00	08/17/18
			District Moving_Change Order #1_Additional Relocation Costs_John Ruhrah	Approved	\$10,100.00	08/22/18
			District Moving_Change Order 2_Additional Relocation Costs of Smart Boards_John Ruhrah	Approved	\$19,050.00	08/22/18
		District Moving_Change Order 3_Relocation Interactive Boards_Plexus_John Ruhrah	Approved	\$5,591.86	08/01/18	
	Mary E. Rodman_District Moving Company_Move	District Movers_Change Order #1_Relocation Interactive Boards_Mary E. Rodman	Approved	\$6,550.00	07/29/18	
<b>District Moving Companies, Inc. - Total</b>					<b>\$49,481.86</b>	
	Jennifer L. Strasbaugh	Jennifer L. Strasbaugh_Art Appraisal Year 1 and Year 2	Jennifer L. Strasbaugh - Year 2 - Bay Brook and Govans	Approved	\$1,350.00	08/23/18
<b>Jennifer L. Strasbaugh - Total</b>					<b>\$1,350.00</b>	
	Walters Relocations, Inc.	Calvin Rodwell_Walters Relocations_Move	Walters Relocation_Change Order 1_Relocation Interactive Boards - Calvin Rodwell	Approved	\$3,900.00	08/01/18
<b>Walters Relocations, Inc. - Total</b>					<b>\$3,900.00</b>	
Arlington PK-5	Design Collective	Design Collective Inc_A/E Design Services	Structural Redesign due to B Wing Existing Conditions differing from the existing building drawings provided by BCPS	Approved	\$5,000.00	08/10/18
<b>Design Collective - Total</b>					<b>\$5,000.00</b>	
Cherry Hill 3-8	Hess Construction	Hess Construction - Construction Services	GMP # 3 - AV/IT	Approved	\$2,177,244.44	06/04/18
<b>Hess Construction - Total</b>					<b>\$2,177,244.44</b>	
	JRS Architects, Inc.	JRS_A/E Services	JRS - Revised Site Plan Site Lighting Services	Approved	\$3,310.00	06/14/18
<b>JRS Architects, Inc. - Total</b>					<b>\$3,310.00</b>	
Forest Park High School	Hillis-Carnes Engineering Associates	Hillis-Carnes Testing & Inspection Services	Hillis-Carnes_CO#2_Additional Field Staff/Office Staff/Test Procedures	Approved	\$16,947.25	07/25/18
<b>Hillis-Carnes Engineering Associates - Total</b>					<b>\$16,947.25</b>	
John Eager Howard Elementary School	J. Vinton Schafer	J. Vinton Schafer_CM Services GMP	CO #002 JVS GMP Contract Closeout Change Order	Approved	\$229,841.38	07/25/18
			CO #003 JVS GMP Contract Closeout Change Order	Approved	\$169,786.39	07/25/18
			CO #004 JVS GMP Contract Closeout Change Order Grounded Electric	Approved	\$93,985.26	07/25/18
<b>J. Vinton Schafer - Total</b>					<b>\$493,613.03</b>	

**Approved Change Orders by Project by Vendors - (Previous Quarter)**

Project	Company Name	Originating Contract Title	Title	Current State	Change Amount	Approved Date
Lyndhurst PK-8	STV Inc.	STV Incorporated_A/E Services	STV_Change Proposal 06_Stairway Enclosure Details and Cracking Floor Solution	Approved	\$3,600.00	06/27/18
<b>STV Inc. - Total</b>					<b>\$3,600.00</b>	
Patterson HS	Stantec	Stantec_A/E Services	Stantec_AC Assessment for Existing Patterson High School	Approved	\$12,079.00	06/27/18
<b>Stantec - Total</b>					<b>\$12,079.00</b>	
Robert Poole Building	CAM Construction Company, Inc	CAM Construction_CM Services GMP	CAM CO#002 Cooling Tower	Approved	\$995,472.00	08/27/18
<b>CAM Construction Company, Inc - Total</b>					<b>\$995,472.00</b>	
	JRS Architects, Inc.	JRS_A/E Services	JRS CO#017 Drainage Mitigation By Gym	Approved	\$20,742.00	07/31/18
<b>JRS Architects, Inc. - Total</b>					<b>\$20,742.00</b>	
Year 2 Feasibility Studies	Design Collective	Lot 1_Cross Country ES/MS_Design Collective Inc_Feasibility Study	Lot 1_Cross Country ES/EM_Design Collective_Additional Design Services	Approved	\$2,800.00	06/04/18
<b>Design Collective - Total</b>					<b>\$2,800.00</b>	
<b>Overall - Total</b>					<b>\$3,785,639.58</b>	

**MOED School Construction Report Summary**

Report Period: 8/1/18 - 10/31/18

**8/1/18 - 10/31/18 Recruitment Summary**

# of Job Postings Received	6	Fullview, BohMark Electric, CHU Contracting, HS Solutions
# of Positions Posted	16	Glazier, Roof Laborer, Laborer, Telecommunications Tech, Electricians, Electrical Apprentice
# Resumes Received by Partners	8	GFUF-0; CMC-Wis-4; JARC-0; Apbart-4; Liv. Class-0; Sec. Chance-0; City Life-0
Referrals	13	CW, JS, MOED, JS

**8/1/18 - 10/31/18 New Hire Summary**

School	# of New Hires	New Hire Name	Referral Source
Worthington ES	3	C. Ellison, T. McDerby, D. Griffin	MOED; CW; Emp
Farmount	5	D. Hill; T. Bradley; L. Lywood; C. Phair; C. Bethel	MOED; Emp
<b>Total</b>	<b>8</b>		

Resume Source

School jobs email	23	490
Bi-nore email	0	15
Walk-ins	3	99
MWE	12	37
<b>Total</b>	<b>38</b>	<b>641</b>

**Project Date (PTD) Recruitment Summary 1/20/16 - 10/31/18**

School	# of Job Postings Received	# of Positions	New Positions Posted August	New Positions Posted October	# of New Hires	Average Wage of New Hires	Pending Hires
Worthington E.S.	4	12	0	11	3	\$ 43.94	1
Rundel E.S.	9	18	0	0	11	\$ 20.85	0
Berry Hill E.S.	6	8	0	0	2	\$ 20.34	0
Farmount Harford	7	14	1	5	7	\$ 24.66	0
West Park H.S.	3	5	0	0	4	\$ 19.60	0
Worthington E.S.	9	23	0	0	23	\$ 23.04	0
Federick E.S.	6	12	0	0	13	\$ 18.05	0
John E. Howard	9	21	0	0	5	\$ 26.10	0
Windhurst	5	13	0	0	1	\$ 27.89	0
Emilio ES/MS	6	17	0	0	5	\$ 19.02	0
Robert Poole	9	12	0	0	0		0
<b>Total</b>	<b>73</b>	<b>155</b>	<b>1</b>	<b>16</b>	<b>73</b>	<b>24.35</b>	<b>1</b>

Pending- MOED has received confirmation of candidate's upcoming hire date.

\* This report reflects job postings that were shared with MOED only, there could be additional positions not reported to MOED directly.

**Maryland Stadium Authority**  
**Baltimore City Public Schools Construction and Revitalization**  
**Financial Reporting**  
**September 30, 2018**

### Financial Statement

For the quarter ending September 30, 2018

	2018	2017	2016	2015	2014
Revenue					
Expenses					
Net Income					
Assets					
Liabilities					
Equity					

Maryland Stadium Authority  
 Baltimore City Public Schools  
 Statement of Revenues and Expenses  
 3 Periods Ended 9/30/2018  
 (Unaudited)

	CURRENT MONTH	BUDGET MONTH	CURRENT YTD	BUDGET YTD	ANNUAL BUDGET
<b>REVENUES:</b>					
Total Revenues	\$10,410,565	\$10,175,000	\$10,410,565	\$10,175,000	\$60,800,000
<b>EXPENSES:</b>					
Subtotal-Salaries, Wages & Fringe Benefits (Object .01)	\$745,839	\$1,121,999	\$745,839	\$1,121,999	\$4,861,997
Subtotal-Technical and Special Fees (Object .02)	\$1,058	\$4,981	\$1,058	\$4,981	\$21,586
Subtotal-Communications (Object .03)	\$2,342	\$3,600	\$2,342	\$3,600	\$14,400
Subtotal-Travel (Object .04)	\$6,369	\$3,375	\$6,369	\$3,375	\$21,500
Subtotal-Contractual Services (Object .08)	\$15,654,763	\$18,971,038	\$15,654,763	\$18,971,038	\$178,648,574
Subtotal-Supplies and Materials (Object .09)	\$9,833	\$22,500	\$9,833	\$22,500	\$90,000
Subtotal-Grants and Subsidies (Object .12)	\$1,733,793	\$1,800,000	\$1,733,793	\$1,800,000	\$15,391,405
Subtotal-Fixed Charges (Object .13)	\$49,026	\$72,347	\$49,026	\$72,347	\$48,424,390
Subtotal-Land and Structures (Object .14)	\$0	\$0	\$0	\$0	\$0
<b>Total Expenses</b>	<b>\$18,203,023</b>	<b>\$21,999,840</b>	<b>\$18,203,023</b>	<b>\$21,999,840</b>	<b>\$247,473,852</b>

# Cash Balance Report As of September 30, 2018

2018-2019

Account	Balance	Debit	Credit	Balance
Cash	100.00			100.00
Accounts Receivable	50.00			50.00
Accounts Payable		50.00		
Retained Earnings			50.00	50.00
<b>Total</b>	<b>150.00</b>	<b>50.00</b>	<b>50.00</b>	<b>150.00</b>

Account	Balance	Debit	Credit	Balance
Cash	100.00			100.00
Accounts Receivable	50.00			50.00
Accounts Payable		50.00		
Retained Earnings			50.00	50.00
<b>Total</b>	<b>150.00</b>	<b>50.00</b>	<b>50.00</b>	<b>150.00</b>

Approved: \_\_\_\_\_ Date: \_\_\_\_\_

Prepared: \_\_\_\_\_ Date: \_\_\_\_\_

Checked: \_\_\_\_\_ Date: \_\_\_\_\_

Reviewed: \_\_\_\_\_ Date: \_\_\_\_\_

Accountant: \_\_\_\_\_

Accounting Firm: \_\_\_\_\_

Maryland Stadium Authority  
 Baltimore City Public Schools Program  
 Revenues and Expenditures not Paid for by Bond Proceeds  
 3 Periods Ended 9/30/2018

	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Totals
Beginning Cash Balance	\$0	\$16,982,264	\$31,834,852	\$53,908,210	\$76,174,937	\$76,479,716	\$0
Revenues							
Baltimore City Investment Income/Misc Lottery	\$18,000,000	\$20,363,971	\$11,447,803	\$25,234,993	\$26,575,558	\$3,333,333	\$104,955,658
Baltimore City Public Schools Miscellaneous	\$0	\$0	\$856,133	\$1,269,435	\$1,396,013	\$0	\$3,521,581
Total Revenues	\$18,000,000	\$20,363,971	\$32,303,950	\$66,504,428	\$67,971,571	\$10,000,000	\$215,143,920
Available Funds	\$18,000,000	\$37,346,235	\$64,138,802	\$120,412,638	\$144,146,508	\$86,479,716	\$215,143,920
Expenditures							
Debt Service	\$0	\$0	-\$2,666,667	-\$20,764,943	-\$37,408,372	\$0	-\$60,839,982
Operating Expenses	-\$1,017,736	-\$5,511,383	-\$7,563,925	-\$23,472,758	-\$30,258,420	-\$18,203,021	-\$86,027,243
Ending Cash Balance	<u>\$16,982,264</u>	<u>\$31,834,852</u>	<u>\$53,908,210</u>	<u>\$76,174,937</u>	<u>\$76,479,716</u>	<u>\$68,276,695</u>	<u>\$68,276,695</u>

Note: \$11.1 million of excess revenues received by Baltimore City is reserved in accordance with the MOU)



# Baltimore City Public Schools Revenues

## As of September 30, 2018

Revenue  
2018

Revenue  
2018

Revenue  
2018

Revenue  
2018

Maryland Stadium Authority  
Baltimore City Public Schools  
Breakdown on Revenues  
3 Periods Ended 9/30/2018

altimore City Beverage Tax	\$0
altimore City Retirees Health Insurance	\$3,333,333
transfer from Facilities Fund BRFA	\$0
altimore City VTL Facility Rental Fee	\$0
altimore City Table Game Revenues	\$0
altimore City Public Schools	\$6,666,667
Maryland State Lottery	\$0
Investment Income State Treasurer	\$0
Investment Income Bond Proceeds	\$410,565
	<u>\$10,410,565</u>

\* 2.5 million gaming

### Series 2016 Bond Proceeds Balance

As of September 30, 2018

*(Faint, illegible text and bleed-through from the reverse side of the page are present in this area.)*

Maryland Stadium Authority  
 Baltimore City Public Schools  
 Series 2016 Summary  
 3 Periods Ended 9/30/2018

\$385,158,803.24

Series 2016 proceeds for construction

Arlington	\$2,785,384.76
Arundel	\$36,603,419.60
Cherry Hill	\$41,710,257.43
Forest Park	\$54,207,695.60
Fort Worthington	\$34,585,370.69
Frederick	\$26,331,835.68
John E. Howard	\$31,294,207.24
Lyndhurst	\$37,732,325.39
Patterson	\$2,157,117.40
Pimlico	\$38,248,125.87
Robert E. Poole	\$41,676,320.57

-\$347,332,060.23

\$37,826,743.01

\$3,048,642.40

\$40,875,385.41

Sp and by 6/19

plus investment income  
 remaining proceeds

### Series 2018A Bond Proceeds Balance

As of September 30, 2018

Series 2018A  
Bond Proceeds  
Balance  
September 30, 2018

\$1,126,375

Series 2018A  
Bond Proceeds  
Balance  
September 30, 2018

Series 2018A  
Bond Proceeds  
Balance  
September 30, 2018

Maryland Stadium Authority  
 Baltimore City Public Schools  
 Series 2018A Summary  
 3 Periods Ended 9/30/2018

Series 2018 proceeds for construction	\$495,693,704.72
Bay Brook Elementary/Middle School	\$1,867,473.33
Alvin Rodwell	\$1,178,798.95
Airmount Harford	\$14,147,502.92
John Ruhrah	\$1,693,286.71
Mary E. Rodman Elementary School	\$386,380.06
Redfield Heights Elementary School	\$390,763.32
Valter P. Carter/Lois T. Murray ES/MS	\$500,631.31
Total Expenditures	<u>-\$20,164,836.60</u>
Plus Investment Income	\$475,528,868.12
Remaining proceeds	\$2,537,754.99
	<u><u>\$478,066,623.11</u></u>

Baltimore City Schools Construction Program  
MOU Executive Committee Meeting  
December 5, 2018  
Maryland Stadium Authority Update

Current Status:

➤ Year 1 Schools

- Nine of the eleven Year 1 schools are open and occupied as of September 4, 2018. Arlington construction continues. Abatement and demolition is complete. Foundation work for the addition, framing, drywall and MEP rough-ins are in progress. Completion scheduled for summer 2019.
- Patterson/Claremont redesign of site regrading and vapor mitigation is proceeding with anticipated completion by February 1, 2019. Construction for the new building is anticipated to start late spring/early summer with completion of the new building in late summer 2021.

➤ Year 2 Schools

- Fairmount-Harford Design/Build construction continues. Abatement and demolition are complete. Roofing, windows, interior partitions and MEP rough-ins continue. Footing and foundations for the addition are in progress. Scheduled for a summer 2019 opening.
- John Ruhrah construction is underway. Demolition and abatement are essentially complete. Concrete, footings, CMU foundation walls and site utilities are in progress. MEP rough-ins and framing are in progress in the existing building. Scheduled for a winter 2019 opening.
- Bay Brook construction continues. Abatement and demolition are complete. Foundations, underground piping and site work are underway. Steel erection will begin next week. Scheduled for a winter 2019 opening.
- Calvin Rodwell construction continues. GMP Bid Package 2 for the remainder of the work was approved by BPW on October 3, 2018. Abatement and demolition are complete. Site work, footings and underground utilities are in progress. Scheduled for a winter 2019 opening.
- Mary Rodman design continues. The 100% design development (DD) submission has been approved. The 50% construction document (CD) submission was received on November 27, 2018 and is currently under review. Scheduled for a summer 2020 opening.
- Walter P. Carter/Lois T. Murray design continues. The Phase 1 site demolition package is scheduled for BPW approval December 5, 2018 and the 100% construction document (CD) submission is scheduled for early February submission, with construction to begin in summer 2019. Scheduled for a winter 2020 opening.
- Govans design continues. The 50% design development (DD) submission has been approved. The 100% design development (DD) submission was received on November 29, 2018 and is currently under review. Scheduled for a winter 2020 opening.
- Medfield design continues. The 50% design development (DD) submission has been approved. The 100% design development (DD) submission was received on October 29, 2018 and is currently being revised to incorporate review comments. Scheduled for a winter 2020 opening.
- Harford Heights – The concept design has been submitted for approval and the project has proceeded into the schematic design (SD) phase. Scheduled for a summer 2021 opening.
- Calverton – A/E and CM selections were approved by BPW on October 3, 2018 and the project is in the concept design phase. Scheduled for a late summer 2021 opening.
- Cross Country – A/E and CM selections complete and approved by the MSA Board. BPW approval is scheduled for December 5, 2018. Scheduled for a summer 2021 opening.

Baltimore City Schools Construction Program  
MOU Executive Committee Meeting  
December 5, 2018  
Maryland Stadium Authority Update

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**Current Procurements:**

- 
- RFP – James Mosher A/E Design and CM Preconstruction
- RFP – Robert Coleman A/E Design and CM Preconstruction
- RFP – Walter P. Carter/Lois T. Murray Testing and Inspection
- RFP – Calverton Building Commissioning Services
- RFP – Cross Country Building Commissioning Services

**Upcoming Procurements**

- 
- RFP – Northwood A/E Design and CM Preconstruction
- RFP – Commodore John Rodgers A/E Design and CM Preconstruction
- RFP – Highlandtown #237 A/E Design and CM Preconstruction
- RFP – Montebello A/E Design and CM Preconstruction
- RFP – James Mosher Building Commissioning Services
- RFP – Robert Coleman Building Commissioning Services
- RFP – Swing Space Improvements – Various Locations



**Baltimore City Public Schools Construction Program  
MOU Executive Committee Meeting  
December 5, 2018**

**City Schools Update**

Cheri E. Vincent, Interim Executive Director

**INTRODUCTION**

With nine schools now open in the Program this quarter has brought greater focus to bear on the turnover process and post-occupancy issues. The facilities team is continuing the roll out of School Dude and has started the process to bring MSA project managers into the program to address and track building issues during the critical two year warranty period for each new school at post occupancy. The five schools that broke ground in July are moving ahead at pace with the next anticipated openings in the fall of 2019 followed by three mid-year openings. Seven schools are moving through the final design phase, six are at various stages of procurement for final design and construction teams, and one school remains in the feasibility study phase.

**FEASIBILITY STUDIES**

As of December 5, 2018 Enhanced Approval Packages have been submitted for twenty-seven of twenty-eight schools. The final Feasibility Study will be submitted to the Board of Operations in December and to the full City Schools Board in January. The Maryland Stadium Authority continues to assess and will confirm if sufficient funds remain in the Program to complete the last two schools.

**UTILIZATION RATES**

City Schools committed to a final district-wide utilization rate of 86% by SY 19/20 (without swing space). The SY 18/19 utilization rate is 81%. The district has requested partners revisit utilization targets with the option to revise the Board resolution based on changes in the construction schedules and district wide enrollment trends. City Schools will continue to close and consolidate programs through the annual portfolio review.

**PORTFOLIO CHANGES**

Several changes are being proposed to Exhibit 6 which will impact utilization rates of the target year, SY19/20. These changes include removing three buildings and adding three others to the Exhibit 6 surplus list as well as date changes due to construction Portfolio changes that impact utilization rates. For a comprehensive list of these changes, see [SY1819 Portfolio Recommendations](#).

The three buildings being removed from Exhibit 6 are:

- 42 Garrison Building
- 46 Chinquapin Building
- 80 West Baltimore Building

The three buildings being added to Exhibit 6 are:

- 254 Dr. Martin Luther King, Jr. EM
- 82 Dr. Roland Patterson
- 107 Gilmore Building

It is the intention that the buildings removed from Exhibit 6 will be used for swing space for future projects (all three are currently used for Phase I of the 21<sup>st</sup> Century Buildings Project). Should the district no longer need these spaces, they could be surplus at a future date. Other buildings considered for future action are 209 Winston; 224 Grove Park; and 57 Lombard. Please note that Exhibit 6 is a document that is updated annually to reflect current district plans and strategies.

## SWING SPACE PLANNING

As in past quarters swing space planning for schools entering final design may be impacted by further revisions to the construction schedule and potentially by upcoming Portfolio action. This information has been disseminated to the public but will not be approved until the City Schools Board vote scheduled for January 8<sup>th</sup> this year.

City Schools has identified the Garrison Building as a potential swing location for either Robert Coleman or James Mosher Schools. Plans for either of these schools are to be determined based on the portfolio decisions. If Arlington's construction schedule is delayed, plans to swing a school into the Garrison Building will be impacted.

## STAFFING UPDATES

There are a total of four vacancies within the 21<sup>st</sup> Century School Buildings Program department. A second Project Engineer/Operations Manager position was filled in November. The following positions remain vacant at this time:

- Executive Director (Permanent) – 21<sup>st</sup> Century Buildings (*Vacant*)
- Director – Strategy and Compliance (*Vacant*)
- Senior Project Manager (*Vacant*)
- Program Coordinator – Community & Public Relations (*Vacant*)
- Junior Educational Planner (*Vacant*; funded by 21<sup>st</sup> Century Buildings Program at 50%)

Three additional vacancies have received board approval of supplemental general funds appropriated through the 21<sup>st</sup> Century Buildings Program. The Program will fund 50% of the following positions, while facilities will be responsible for the remainder of the funding.

- Mechanical Engineer II
- Architectural Engineer II
- Building Automation Manager

### **FINANCE UPDATE**

The 2018 – 2019 Fiscal year appropriations letter for general operations has been received from MSA for the budget amount of \$5,616,220.25. The increase in general operations funding is due to the increase in transportation costs for the schools now in swing space. This is an increased number of schools in swing space from two to five. An additional supplemental appropriations award of \$372,780.00 has also been received for three additional positions. Both appropriations are have been approved by the City Schools Board.

### **DESIGN AND CONSTRUCTION**

During this quarter the 21<sup>st</sup> Century Team has worked to improve the design document review process. The Operations team has kicked off the revision to the District-wide Design Standards. The 21<sup>st</sup> Century Office and MSA will be engaged during the process for changes proposed to the Standards.

**PLAN YEAR ONE SCHOOLS**

<b>STATUS</b>		<b>YEAR ONE SCHOOLS PROGRESS</b>		
<b>School</b>	<b>Last Quarter</b>	<b>This Quarter</b>	<b>Construction Start</b>	<b>Opening</b>
Fort Worthington	Opened	Opened	January 2016	September 5, 2017
Frederick	Opened	Opened	January 2016	September 5, 2017
Wildwood (formerly Lyndhurst)	Opened	Opened	September 2016	April 4, 2018
Dorothy I. Height	Opened	Opened	September 2016	April 4, 2018
Arundel	Under Construction	Opened	September 2016	September 2018
Robert Poole	Under Construction	Opened	September 2016	September 2018
Pimlico	Under Construction	Opened	October 2016	September 2018
Cherry Hill	Under Construction	Opened	November 2016	September 2018
Forest Park	Under Construction	Opened	January 2017	September 2018
Arlington	Construction Documents	Under Construction	June 2018	September 2019
Patterson/ Claremont	Revised EAP submitted	Under partner review	June 2019	September 2021

## PLAN YEAR TWO SCHOOLS

### STATUS

## YEAR TWO SCHOOLS PROGRESS

School	Last Quarter	This Quarter	Opening
Fairmont Harford – REACH	Under Construction	Under Construction	September 2019
John Ruhrah	Construction Documents	100% Construction Drawings	January 2020
Bay-Brook	Construction Documents	Under Construction	January 2020
Calvin Rodwell	Construction Documents	Under Construction	January 2020
Mary E. Rodman	Concept Design	Design Development	September 2020
Harford Heights/ Sharp-Leadenhall	Finalizing AE/CM selection and beginning design	AE/CM selected and beginning design	September 2020
Commodore John Rogers	Feasibility Study	Pending MOU Partner Approval	January 2021
Highlandtown #237	Feasibility Study	Pending MOU Partner Approval	January 2021

**STATUS****YEAR TWO SCHOOLS PROGRESS**

School	Last Quarter	This Quarter	Opening
Govans	Concept Design	Schematic Design	January 2021
Medfield Heights	Concept Design	Schematic Design	January 2021
Walter P. Carter/ Lois T. Murray	Concept Design	Design Development	January 2021
Cross Country	EAP Approved	AE/CM Selection	September 2021
Montebello	Feasibility Study	Feasibility Study	September 2021*
Robert Coleman	Feasibility Study	Pending MOU Partner Approval	September 2021
Northwood	Feasibility Study	Feasibility Study	January 2022*
Calverton	Finalizing AE/CM Selection	Finalizing AE/CM Selection	January 2021
James Mosher	Finalizing Feasibility Study	Pending MOU Partner Approval	January 2021



## SWING SPACE PLANNING

Permanent School	Current Address	Swing School	Permanent Address	Move Date	Demo Date
<b>Occupancy</b>					
Arlington ES/Middle	3910 Barrington Road Baltimore, MD 21207	Garrison	3705 W. Rogers Ave. Baltimore, MD 21215	8/12/2019 - 8/16/2019	n/a
Fairmont Harford Bldg. REACH HS	2815 Saint Lo Drive Baltimore, MD 21213	Lake Clifton	2555 Harford Road Baltimore, MD 21215	8/5/2019 - 8/9/2019	n/a
Bay Brook ES/Middle	2501 Seabury Road Baltimore, MD 21225	Carter G. Woodson	4301 10th Street Baltimore, MD	12/23/2019 - 12/27/2019	n/a
Calvin Rodwell ES	5545 Kennison Ave Baltimore, MD	Grove Park	3501 Hillsdale Road Baltimore, MD 21207	12/30/2019 - 1/3/2020	n/a
Fairmont Harford Bldg. REACH HS	2815 Saint Lo Drive Baltimore, MD 21213	Lake Clifton	2555 Harford Road Baltimore, MD 21215	8/5/2019 - 8/9/2019	n/a
John Ruhrah EM	6820 Fait Ave Baltimore, MD	Baltimore Community/SE	701 Rappolla Street Baltimore, MD 21224	12/23/2019 - 12/27/2019	n/a
<b>Permanent School</b>					
<b>Swing Space</b>					
Cross Country EM	6100 Cross Country Blvd. Baltimore, MD 21215	Northwestern Bldg.	6900 Park Heights Ave Baltimore, MD 21215	7/22/2019 - 7/26/2019	10/1/2019
Govans ES	5801 York Road Baltimore, MD 21212	Chinquapin	900 Woodbourne Ave Baltimore, MD 21212	7/1/2019 - 7/5/2019	7/15/2019 (?)
Harford Heights EM	1919 N. Broadway Baltimore, MD 21213	William C. March	2050 N. Wolfe Street Baltimore, MD 21213	7/15/2019 - 7/19/2019	9/2/2019
Medfield ES	4300 Buchanan Ave Baltimore, MD 21211	Chinquapin	900 Woodbourne Ave Baltimore, MD 21212	6/24/2019 - 6/28/2019	7/1/2019
Walter P. Carter EM	820 E. 32rd Street Baltimore, MD 21212	Winston Bldg.	1101 Winston Ave Baltimore, MD 21212	6/24/2019 - 6/28/2019	7/1/2019
James Mosher	2400 W. Mosher St Baltimore, MD 21216	TBD		8/19/2019 - 8/23/2019	12/1/2019
Robert Coleman	2400 Windsor Ave Baltimore, MD 21216	TBD		7/29/2019 - 8/2/2019	12/1/2019

## 21<sup>ST</sup> CENTURY ACADEMIC PLANNING

School	Opening	Academic Focus
Frederick Elementary <i>*Conversion Charter School</i>	Summer 2017	Direct Instruction & Core Knowledge
Fort Worthington Elementary/Middle	Summer 2017	Project Based Learning & Restorative Practices
Wildwood Elementary/Middle	April 2018	STEM
Dorothy I Height Elementary	April 2018	Arts Integration & Restorative Practices
Forest Park	Summer 2018	STEAM
Arundel Elementary	Summer 2018	STEAM & Restorative Practices
Cherry Hill Elementary/Middle	Summer 2018	STEAM & Restorative Practices
Pimlico Elementary/Middle	Summer 2018	Project Based Learning
Academy for Career and College Exploration	Summer 2018	To Be Determined due to strategic staffing as part of 100% Project
Independence High School <i>*Charter School</i>	Summer 2018	Experiential Learning
REACH High School	Process will start Fall 2018	To Be Determined
Arlington Elementary	Process will start Fall 2018	To Be Determined
John Ruhrah Elementary/Middle	Process will start Fall 2018	To Be Determined
Calvin Rodwell Elementary/Middle	Process will start Fall 2018	To Be Determined
Bay Brook Elementary/Middle	Process will start Fall 2018	To Be Determined

Professional Learning was provided in summer 2018 for Pimlico, Arundel, Forest Park, and Cherry Hill in their respective academic focus areas. Wildwood, Forest Park, Pimlico, Dorothy I Height, Arundel, Cherry Hill, & ACCE received training in the use of technology to engage students and differentiate instruction. Each of the traditional schools in the program received STEM technology and training including 3D printers. Training in technology usage and their academic focus area will continue throughout the 2018-19 school year for Dorothy I Height, Pimlico, Forest Park, Cherry Hill, and Arundel.



## COMMUNITY AND PUBLIC RELATIONS

- The Cooperative Use Space Agreement with BCRP is nearly complete. Plans include an initial pilot program at Fort Worthington. Dorothy I. Height and Frederick will follow next year.
- The engagement team continues to provide support to combining schools.
- The engagement team will be launching a series of in-school desserts and discussion with staff of the opened 21<sup>st</sup> Century Schools to collect feedback to understand how schools are using spaces to meet student needs.

## TECHNOLOGY

- Technology End User Devices were delivered and installed at 5 schools that opened in September 2018. Technology professional development sessions were held with school-based staff in August with sessions continuing throughout the 2018-19 school year. This training supports teachers in implementing new classroom tools to engage students and to differentiate instruction. Professional development is crucial to guaranteeing that both teachers and students make the most of the technology.
- Technical Support Services were procured and provided by Daly Computers for 6 months in the schools opening in August and September. The technicians assist with deployment of devices and troubleshooting technological issues as they arise. Schools have been very appreciative of this service as they get acclimated with their new school buildings and technology.
- A Technology End User & Technical Support Transition Document is being drafted including City Schools inventory process. This document will provide school leadership staff with the tools needed to manage technology as identified by City Schools Information Technology current policies and procedures.
- Video Studio Equipment has been delivered and installed at the 5 schools that opened in September. City Schools AV/IT staff held a professional development session in November with the Daly Technicians to assist schools with the set-up and utilization of the equipment. Training modules are being developed to assist schools with ongoing usage of the studio to support student voice and to help schools market their overall program.



# INTERAGENCY COMMISSION ON SCHOOL CONSTRUCTION



LARRY HOGAN  
GOVERNOR

KAREN SALMON, Ph.D.  
CHAIRPERSON

ROBERT A. GORRELL  
EXECUTIVE DIRECTOR

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## MEMORANDUM

TO: THE EXECUTIVE COMMITTEE

FROM: BOB GORRELL

DATE: MARCH 4, 2019

RE: REPORT TO THE EXECUTIVE COMMITTEE

### GENERAL IAC UPDATE

On behalf of the MOU Partners, Eric Johnson presented the *21<sup>st</sup> Century School Buildings Program Annual Report, 2018* to the IAC at its February 12 meeting. Upon a motion by Secretary Churchill, with a second by Ms. Avara, the members voted unanimously to approve the annual report, dated January, 2019, by the parties in compliance with the *Memorandum of Understanding for the Construction and Revitalization of Baltimore City Public School* to the Governor, the Board of Public Works, and the fiscal committees of the general assembly on the progress of replacements, renovations, and maintenance of Baltimore City public schools.

### MOU §2 - EDUCATIONAL SPECIFICATIONS, FEASIBILITY STUDIES, AND DESIGN REVIEWS

According to Fred Mason, Chief, School Facilities Branch, MSDE, increased coordination / communication via Google calendar and email has allowed IAC staff to be more informed of and engaged in the design process in year 2 schools.

### MOU §4 - IAC AND BPW PROCESS

#### 10-Year Plan Project Closeout Procedure

Mr. Jamie Bridges, Baltimore City Program Manager, IAC, plans to initiate the process to define and develop the closeout procedure, as specified in MOU §4.A.4, in March.

#### Enhanced Approval Package (EAP) Submissions

1. #44 Montebello Elementary/Middle School: approved on 02/12/19.

**Meeting Summary**  
**City-BCPS Coordinating Committee Meeting on School Construction**  
**January 16, 2019**

Attendees: Laurie Feinberg (DOP), Jennifer Leonard (DOP), Cheri Vincent (21<sup>st</sup> Century), Joseph Mayzck (MSA), Sara Paranilam (DOP), Colleen Buettner (DOP), Arriel Humphrey (DOP), Jamie Bridges (IAC)

**1. Minutes from October 17, 2018 approved.**

**2. Outstanding Follow-up items from Oct meeting**

- Cheri organize City Schools/MSA meeting with BCRP (Bob Wall) and DOP (Kyle Leggs and MC Buettner) to resolve sharing of rec and school space to meet needs at Mary E. Rodman.
- MSA/21<sup>st</sup> Century to schedule meeting with DOP to share information about community for upcoming schools (Cross Country). [2/13 @ MSA]
- 21<sup>st</sup> Century/MSA to organize a walk with Councilpeople, PTO, and DOP to look at Medfield sidewalk/connectivity issue.
- Sara P. and Jaime B. to talk about final school disposition.

**3. Status Reports**

**Construction Schedule, Feasibility, & Design Status – BCPS/MSA**

- **Under construction**
  - SY 19 opening: Arlington, Calvin M. Rodwell
  - Dec 19 opening: Bay-Brook, Fairmount–Harford, John Ruhrah
    - Fairmount Harford subdivision done; needs sign off.
- **Construction starting this summer**
  - Patterson, Walter P. Carter, Govans, Medfield, Mary Rodman, Harford Heights
- **Starting design**
  - Revising design: Highlandtown #237 and Commodore John Rodgers are pushed back due to revised scope of work; kids will need to swing
    - DOP encourages addressing Head Start building in revised CJR scope
  - Calverton, Coleman, James Mosher, Cross Country

**Summer Swings**

Walter P: Winston; Govans and Medfield: Chinguapin; Harford Heights: William C. March; Cross Country: Northwestern; James Mosher and Robert Coleman: TBD; Mary Rodman: W. Baltimore

- **Outstanding design issues**
  - Walter P. Carter: City not happy with many things (site design, putting 3 schools in space, congestion, pool). Gated playground locked/not open to community – should not be locked. Traffic, play, circulation. Traffic study is underway – share findings with community on 2/5.
  - Harford Heights: Schools/MSA to seriously consider how to use ROW along Broadway to give school visibility. Sara will forward Anthony Cataldo email with design comments.
  - Mary Rodman: school will have small pocket park for young children; not enough room for a playground for older kids. BCRP and Schools discussing how to accommodate this on the

BCRP rec center site. Schools brought KaBOOM! into the discussion, and BCRP may have some funding left after rec center work (TBD). March 1 community meeting.

#### **4. MOU for Cooperative Use Spaces**

Awaiting signature. School licensing agreements are underway for Ft. Worthington, Frederick, and Dorothy I. Height.

#### **5. Community Engagement**

Community meetings must take place before going to UDAAP.

#### **6. Planning and Design Coordination**

- Walter P. Carter: still need St. George properties for ROE, and then as part of school site.

#### **7. Various Updates:**

##### **a. Surplus School Buildings and Disposition Process**

- Lake Clifton: Schools wants to keep lockers there for Fairmount Harford. Wants to scheduled 3 meetings with BCRP: 1) discuss immediate need for Fall 2019 season (football and lacrosse); 2) and 3): permanent solutions. Meeting Friday. Walter H. will get a lease started for 2019. There's a buyer interested in the site.
- Community complaints about Canton Middle building

##### **b. INSPIRE Update and Agency Follow-up**

- Bay Brook Recommendation report out
- Working with DOT on primary routes for 2019 openings
- Active: John Ruhrah, Bay Brook, Fairmount Harford/Harford Heights, Govans, Walter P., Medfield
- Artists to begin work with students/community on 3 projects

#### **8. Review Follow-up Items**

- New
  - Schedule another SPRC meeting for Walter P. Carter to show a coordinated site plan, including a connection to the pool.
  - 21<sup>st</sup> Century/MSA to talk with BCRP about alternatives to address Medfield sidewalk/connectivity. Assessment showed taking out trees, putting up sidewalk and a retaining a wall is expensive.
  - MSA ensure someone is at all SPRC meetings.
  - Sara P. to forward Anthony C. Harford Heights design comments to Cheri V. and Joe M.
  - Jamie B. will send Sara P. EAP approval dates.
- Carry-over
  - Cheri organize City Schools/MSA meeting with BCRP (Bob Wall) and DOP (Kyle Leggs and MC Buettner) to resolve sharing of rec and school space to meet needs at Mary E. Rodman.
  - MSA/21<sup>st</sup> Century to keep scheduling DOP/architect pre-design meetings.

**Next Scheduled Coordinating Committee Meeting  
April 17, 2019 at 9:00 a.m.**

# MOED School Construction Report Summary

Report Period: 11/1/18 - 12/31/18

11/1/18 - 12/31/18 Recruitment Summary

# of Job Postings Received	4	Dustin Construction (1) Premier Concrete (3)
# of Positions Posted	4	Laborer (2), Concrete Form Carpenter, Equipment Operator
# of Resumes Received by Partners	1	CFUF-0; Civic Wis.-1; JARC- 0; Istart-0; Liv. Class-0; Sec. Chance-0; City Life-0
Referrals	2	Dustin Construction

11/1/18 - 12/31/18 New Hire Summary

School	# of New Hires	New Hire Name	Referral Source
Arlington ES	0		
Fairmount	0		
<b>Total</b>	<b>0</b>		

Resume Source 11/1/18 - 12/31/18 Recruitment Summary

Resume Source	Count	PTD
Schooljobs email	15	505
Bmore email	0	15
Walk Ins	0	99
MWE	6	43
<b>Total</b>	<b>21</b>	<b>662</b>

## Project to Date (PTD) Recruitment Summary 1/20, 1/20/16 - 12/31/18

School	# of Job Postings Received	# of Positions	New Positions Posted November	New Positions Posted December	# of New Hires	Average Wage of New Hires	* Pending Hires
Arlington E.S.	5	13	0	1	3	\$ 43.94	0
Arundel E.S.	9	18	0	0	11	\$ 20.85	0
Cherry Hill E.S.	6	8	0	0	2	\$ 20.34	0
Fairmount Harford	7	14	0	0	7	\$ 24.66	0
Forest Park H.S.	3	5	0	0	4	\$ 19.60	0
Ft Worthington E.S.	9	23	0	0	23	\$ 23.04	0
Frederick E.S.	6	12	0	0	13	\$ 18.05	0
John Ruhrah	3	3	3	0	0	\$ -	0
John E. Howard	9	21	0	0	5	\$ 26.10	0
Lyndhurst	5	13	0	0	1	\$ 27.89	0
Pimlico ES/M/S	6	17	0	0	5	\$ 19.02	0
Robert Poole	9	12	0	0	0	\$ -	0
<b>Total</b>	<b>77</b>	<b>159</b>	<b>3</b>	<b>1</b>	<b>74</b>	<b>\$ 24.35</b>	<b>0</b>

\* Pending- MOED has received confirmation of candidate's upcoming hire date.

\*\* This report reflects job postings that were shared with MOED only, there could be additional positions not reported to MOED directly.

## STATEMENT 3 - REVENUES AND EXPENSES

Maryland Stadium Authority  
Baltimore City Public Schools  
Statement of Revenues and Expenses  
12 Periods Ended 6/30/2018  
(Unaudited)

	CURRENT MONTH	BUDGET MONTH	CURRENT YTD	BUDGET YTD	ANNUAL BUDGET
<b>REVENUES:</b>					
Total Revenues	\$1,274,855	\$66,667	\$72,784,831	\$60,800,000	\$60,800,000
<b>EXPENSES:</b>					
Subtotal-Salaries, Wages & Fringe Benefits (C	\$243,953	\$297,615	\$2,946,518	\$3,868,996	\$3,868,996
Subtotal-Technical and Special Fees (Object .01)	\$0	\$0	\$9,844	\$0	\$0
Subtotal-Communications (Object .03)	\$2,450	\$1,500	\$14,995	\$18,000	\$18,000
Subtotal-Travel (Object .04)	\$2,075	\$1,000	\$16,958	\$13,000	\$13,000
Subtotal-Contractual Services (Object .08)	\$11,083,366	\$20,054,991	\$197,345,536	\$229,051,144	\$229,051,144
Subtotal-Supplies and Materials (Object .09)	\$7,443	\$4,833	\$88,505	\$58,000	\$58,000
Subtotal-Grants and Subsidies (Object .12)	\$398,539	\$1,800,000	\$6,227,243	\$4,200,000	\$4,200,000
Subtotal-Fixed Charges (Object .13)	\$3,513,823	\$22,787	\$37,256,324	\$37,641,747	\$37,641,747
Subtotal-Land and Structures (Object .14)	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$15,251,650	\$22,182,726	\$243,905,922	\$274,850,886	\$274,850,886

**STATEMENT 3 - REVENUES AND EXPENSES**

**Maryland Stadium Authority  
Baltimore City Public Schools Program  
Revenues and Expenditures not Paid for by Bond Proceeds  
As of June 30, 2018**

	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Totals
Beginning Cash Balance	\$0	\$16,982,264	\$31,834,852	\$53,908,210	\$76,174,937	\$0
<b>Revenues</b>						
Baltimore City	\$18,000,000	\$20,363,971	\$11,447,803	\$25,234,993	\$26,575,558	\$101,622,325
Investment Income/Misc	\$0	\$0	\$856,133	\$1,269,435	\$1,396,013	\$3,521,581
Lottery	\$0	\$0	\$20,000,000	\$20,000,000	\$20,000,000	\$60,000,000
Baltimore City Public Schools	\$0	\$0	\$0	\$20,000,000	\$20,000,000	\$40,000,000
Miscellaneous	\$0	\$0	\$14	\$0	\$0	\$14
<b>Total Revenues</b>	<b>\$18,000,000</b>	<b>\$20,363,971</b>	<b>\$32,303,950</b>	<b>\$66,504,428</b>	<b>\$67,971,571</b>	<b>\$205,143,920</b>
Available Funds	\$18,000,000	\$37,346,235	\$64,138,802	\$120,412,638	\$144,146,508	\$205,143,920
<b>Expenditures</b>						
Debt Service	\$0	\$0	-\$2,666,667	-\$20,764,943	-\$37,408,372	-\$60,839,982
Operating Expenses	-\$1,017,736	-\$5,511,383	-\$7,563,925	-\$23,472,758	-\$30,258,420	-\$67,824,222
<b>Ending Cash Balance</b>	<b>\$16,982,264</b>	<b>\$31,834,852</b>	<b>\$53,908,210</b>	<b>\$76,174,937</b>	<b>\$76,479,716</b>	<b>\$76,479,716</b>

(Note: \$11.1 million of excess revenues received by Baltimore City is reserved in accordance with the MOU)



STATEMENT 3 - REVENUES AND EXPENSES

Maryland Stadium Authority  
Baltimore City Public Schools  
Breakdown on Revenues  
12 Periods Ended 6/30/2018

Baltimore City Beverage Tax	\$12,421,887	(Includes true-up of the FY 2017 collections)
Baltimore City Retirees Health Insurance	\$5,400,000	
Transfer from Facilities Fund BRFA	\$4,600,000	
Baltimore City VTL Facility Rental Fee	\$2,350,000	(payment for FY 17 and FY18)
Baltimore City Table Game Revenues	\$1,803,671	(From Dec 2017 to June 2018)
Baltimore City Public Schools	\$20,000,000	
Maryland State Lottery	\$20,000,000	
Investment Income State Treasurer	\$1,396,013	(Accrual Based)
Investment Income Bond Proceeds	\$4,813,259	(Accrual Based)
	<u>\$72,784,831</u>	

STATEMENT 3 - REVENUES AND EXPENSES

Maryland Stadium Authority  
Baltimore City Public Schools  
Series 2016 Summary  
12 Periods Ended 6/30/2018

Series 2016 proceeds for construction		\$385,158,803.24
Arlington	\$1,649,226.14	
Arundel	\$35,849,036.25	
Cherry Hill ES/MS	\$31,486,246.28	
Forest Park HS	\$48,283,256.83	
Fort Worthington ES	\$34,080,357.42	
Frederick ES	\$26,089,838.49	
John E. Howard ES	\$30,282,397.01	
Lyndhurst	\$37,249,283.77	
Patterson	\$2,145,038.40	
Pimlico	\$33,782,430.57	
Robert E. Poole	<u>\$38,452,989.08</u>	
Total Expenditures		<u>-\$319,350,100.24</u>
		\$65,808,703.00
Plus Investment Income		<u>\$2,760,803.44</u>
Remaining proceeds		<u><u>\$68,569,506.44</u></u>

STATEMENT 3 - REVENUES AND EXPENSES

Maryland Stadium Authority  
Baltimore City Public Schools  
Series 2018A Summary  
12 Periods Ended 6/30/2018

Series 2018 proceeds for construction		\$495,693,704.72
Bay Brook Elementary/Middle School	\$1,480,024.50	
Calvin Rodwell	\$1,082,285.80	
Fairmount Harford	\$4,369,246.06	
John Ruhrah	\$1,020,262.17	
Mary E. Rodman Elementary School	\$186,097.86	
Walter P. Carter/Lois T. Murray ES/MS	\$357,503.11	
Total Expenditures		<u>-\$8,495,419.50</u>
		\$487,198,285.22
Plus Investment Income		\$2,237,732.97
Remaining proceeds		<u>\$489,436,018.19</u>

Baltimore City Schools Construction Program  
MOU Executive Committee Meeting  
March 4, 2019  
Maryland Stadium Authority Update

Current Status:

➤ Year 1 Schools

- Nine of the eleven Year 1 schools are open and occupied.
- Arlington construction continues. Windows and fit out work is proceeding in the existing building. Slab, foundations and steel are complete in the Early Childhood Development Center and roof decking and perimeter masonry and framing is in progress. Scheduled for a summer 2019 opening.
- Patterson/Claremont redesign of site regrading and vapor mitigation is complete and the project has proceeded to bidding and GMP development. Construction for the new building is anticipated to start late spring/early summer with completion of the new building in summer 2021.

➤ Year 2 Schools

- Fairmount-Harford Design/Build construction continues. Fit out continues in the existing building and permanent power and gas services are complete. Gym addition steel erection is complete and masonry is in progress. Scheduled for a summer 2019 opening.
- John Ruhrah construction continues. Wall and ceiling close in and fit out proceeding in the existing building. Steel erection continuing for the classroom wing addition and geopier installation in progress for the public area. Scheduled for a winter 2019 opening.
- Bay Brook construction continues. Foundations and slabs are complete. Steel erection in the three story wing is complete while steel erection and CMU bearing walls in the one story section are in progress. Exterior wall framing to begin this week. Scheduled for a winter 2019 opening.
- Calvin Rodwell construction continues. Foundations are complete and steel, slabs on deck and grade, masonry and site utilities are in progress. Scheduled for a winter 2019 opening.
- Mary Rodman 100% design is complete and under review. The project will be bid in early spring and GMP approval is anticipated in June 2019. Scheduled for a summer 2020 opening.
- Walter P. Carter/Lois T. Murray 100% design is complete and under review. The Phase 1 site demolition package is in progress. Abatement is complete and demolition continues. The Phase 2 site utilities package is currently being bid. The Phase 3 package for the remainder of the work will be bid in April with construction beginning in summer 2019. Scheduled for a winter 2020 opening.
- Govans design continues. The 90% design is complete and under review and the project will proceed to bidding and GMP development in late March. Scheduled for a winter 2020 opening.
- Medfield 100% design is complete and under review and the project will proceed to bidding and GMP development in early to mid-March. Scheduled for a winter 2020 opening.
- Harford Heights – The concept and schematic designs have been approved and the project has proceeded into the design development (DD) phase. The 50% DD submission has been received and is under review. Scheduled for a summer 2021 opening.
- Calverton – The concept design has been submitted for approval and the project has proceeded into the schematic design (SD) phase. Scheduled for a summer 2021 opening.
- Cross Country – A/E and CM selections were approved by BPW on December 19, 2018 and the project is nearing completion of the concept design phase. Scheduled for a summer 2021 opening.
- James Mosher – A/E and CM selections were approved by BPW on January 23, 2019 and the project is in the concept design phase. Scheduled for a summer 2021 opening.

**Baltimore City Schools Construction Program**  
**MOU Executive Committee Meeting**  
**March 4, 2019**  
**Maryland Stadium Authority Update**

- Robert Coleman - A/E selection was approved by BPW on January 23, 2019 and the project is in the concept design phase. Scheduled for a summer 2021 opening.
- Northwood – The AE and CM selections process is nearing completion and is scheduled for MSA Board approval in March. Scheduled for a winter 2021 opening.

**Current Procurements:**

- RFP – Northwood A/E Design and CM Preconstruction
- RFP – Robert Coleman CM Preconstruction
- RFP – James Mosher Building Commissioning Services
- RFP – Swing Space Improvements – Various Locations

**Upcoming Procurements**

- RFP – Montebello A/E Design and CM Preconstruction
- RFP – Commodore John Rodgers A/E Design and CM Preconstruction
- RFP – Highlandtown #237 A/E Design and CM Preconstruction
- RFP – Robert Coleman Building Commissioning Services
- RFP – Patterson Testing and Inspection
- RFP – Mary Rodman Testing and Inspection
- RFP – Govans Testing and Inspection
- RFP - Medfield Testing and Inspection
- RFP – Northwood Building Commissioning Services

# **Baltimore City Public Schools Construction Program**

**MOU Executive Committee Meeting**

**March 4, 2019**

## **City Schools Update**

**Cheri E. Vincent, Interim Executive Director**

### **INTRODUCTION**

Presently the 21<sup>st</sup> Century Program remains at nine schools open, the next two schools—Fairmount-Harford Building/REACH! and Arlington Elementary School—are scheduled to open in September 2019 followed by three mid-year openings—John Ruhrah Elementary/Middle School, Bay-Brook Elementary School and Calvin Rodwell Elementary/Middle School—in January of 2020.

Several major issues remain at the forefront of the Program's current efforts: ensuring that City Schools has adequate input during the final design and construction phases; supporting the review of construction documents during final design; the refinement of the entire turnover process for schools; supporting Operations in promoting the use of School Dude amongst Principals and staff within the schools; supporting Design & Construction during their contract to revise Design Specifications/Standards; and closing the loop on the completion of a verified final asset inventory for each school with Dude Solutions so that preventative maintenance schedules can be provided.

### **FEASIBILITY STUDIES**

As of March 4, 2019 all 28 Enhanced Approval Packages (EAP) have been submitted. The final EAP for Montebello Elementary/Middle School was submitted to the City Schools Board in December 2018. The Maryland Stadium Authority continues to assess and will confirm if sufficient funds remain in the Program to complete the last two schools.

### **UTILIZATION RATES**

City Schools committed to a final district-wide utilization rate of 86% by SY 19/20 (without swing space). The SY 18/19 utilization rate is 81%. The district has requested partners revisit utilization targets with the option to revise the Board resolution based on changes in the construction schedules and district wide enrollment trends. City Schools will continue to close and consolidate programs through the annual portfolio review.

### **PORTFOLIO CHANGES**

A number of changes were proposed to Exhibit 6 which will impact utilization rates of the target year, SY19/20. Those changes voted on by the City Schools' Board of Commissioners in their January meeting include the following:

**REMOVING NEWLY IDENTIFIED BUILDINGS FROM THE DISTRICT'S PORTFOLIO**

<b>Bldg. No.</b>	<b>Building Name</b>	<b>Address</b>	<b>Sq. Footage</b>	<b>Effective Date</b>
254	Dr. Martin Luther King, Jr. Elementary/Middle building	3750 Greenspring Avenue, Baltimore, MD 21211	100,100	2020
107	Gilmor Elementary building	1311 N. Gilmor Street, Baltimore MD 21217	77,290	2019
82	Dr. Roland N. Patterson, Sr. building	4701 Greenspring Avenue, Baltimore MD 21209	347,800	2019

**CHANGE IN SURPLUS DATES**

<b>Bldg. No.</b>	<b>Building Name</b>	<b>Address</b>	<b>Original Surplus Date</b>	<b>Proposed Date</b>
145	Alexander Hamilton	800 Poplar Grove Street, 21216	2020	2021
307	Claremont	5301 Erdman Avenue, 21205	2019	2022
214	Guilford	4520 York Road, 21212	2019	2021
313	Lois T. Murray	1600 E. Arlington Avenue, 21239	2019	2021
314	Sharp Leadenhall	150 West Street, 21230	2020	2021
255	Southeast	6820 Fait Avenue, 21224	2019	2020
263	William C. March	2050 N. Wolfe Street, 21213	2024	2021

**REMOVE BUILDINGS FROM SURPLUS LIST**

<b>Bldg. No.</b>	<b>Building Name</b>	<b>Address</b>	<b>Square footage</b>	<b>Current surplus date</b>
46	Chinquapin	900 Woodbourne Ave. 21212	176,407	2021
42	Garrison	3910 Barrington Road, 21207	149,627	2023
80	West Baltimore	201 North Bend Road, 21229	244,681	2024

## **SWING SPACE PLANNING**

As in past quarters swing space planning for schools entering final design may be impacted by further revisions to the construction schedule and potentially by upcoming Portfolio action. This information has been disseminated to the public and approved by City Schools Board during their January 8, 2019 Board Meeting.

City Schools has identified the Harriet Tubman Building as a swing location for Robert Coleman. James Mosher will swing to the Garrison Building.

## **STAFFING UPDATES**

There are a total of three vacancies within the 21<sup>st</sup> Century School Buildings Program department. The following positions remain vacant at this time:

- Director - Strategy and Compliance (Vacant)
- Senior Project Manager (Vacant)
- Program Coordinator - Community & Public Relations (Vacant)

Three additional vacancies have had board approval of supplemental general funds that have been appropriated through the 21<sup>st</sup> Century Buildings Program. The Program will fund 50% of the following positions, while facilities will be responsible for the remainder of the funding. These positions are currently being advertised by City School's Human Capital Office and will begin the interview process soon.

- Mechanical Engineer II
- Architectural Engineer II
- Building Automation Manager

A new vacancy created for the 21<sup>st</sup> Century Buildings Program is the Employee Engagement Associate. The program will fund this position 100%. The position will be managed by the Employee Relations Manager within City School's Human Capital Office but will be responsible for reporting metrics related to onboarding and background checks to the 21<sup>st</sup> Century Building Program. This position was recently filled and will be responsible for the entire onboarding and background check process for all of the 21<sup>st</sup> Century School Buildings Program's employees, consultants and contractors.

- Employee Engagement Associate

The district has also filled the position of Executive Director - 21<sup>st</sup> Century School Buildings Program. The new Executive Director will be Dorothy Hellman. Ms. Hellman will assume her duties on March 18, 2019.



## **FINANCE UPDATE**

The 2018 – 2019 Fiscal year appropriations letter for general operations has been received from MSA for the budget amount of \$5,616,220.25. The increase in general operations funding is due to the increase in transportation costs for the schools now in swing space. The number of schools in swing space has increased from two to five. An additional supplemental appropriations award of \$372,780.00 has also been received for three additional positions. Both appropriations have been approved by the City Schools Board.

Additional supplemental appropriations include \$166,500.00 for the cost of the Interim Executive Director's contract, \$81,763.80 for the extension of Technology Support Services in new 21<sup>st</sup> Century School Buildings, and \$88,456.00 for the Employee Engagement Associate's salary and benefits. The additional supplemental appropriations are pending approval by the City Schools Board.

The total general operating appropriations for the 2018 – 2019 fiscal year is \$ 6,325,720.05.

## **DESIGN AND CONSTRUCTION**

The 21<sup>st</sup> Century Design Office (Design) continues to work with Architectural/Engineering firms to design school facilities that embody 21<sup>st</sup> Century school design and the unique aspirations and goals of City Schools. During this quarter, Design worked with nine firms to design and develop nine school projects. Throughout design development, the AEs met with school communities to present design concepts for feedback. Many of the ideas and comments provided during the meetings were incorporated into school designs. Design began to incorporate second generation Crime Prevention through Environmental Design (CPTED) principles in projects currently under development. During this quarter, 21<sup>st</sup> Century introduced standing meetings with the Department of Planning's INSPIRE program to improve planning and coordination between the two programs. Design continued to build a more robust in-house review process to ensure school designs met educational specifications and complied with design and construction requirements. Design staff made routine on-going site visits to the five schools under construction to ensure designs are executed as planned. During this quarter, as with previous quarters, Design continued to incorporate lessons learned and took an active role in updating City Schools' Design Standards. 21<sup>st</sup> Century continues to enjoy positive reviews from the Urban Design & Architecture Advisory Panel (UDAAP), with six projects obtaining UDAAP approval during the last quarter.

## **COORDINATION AND OPERATIONS TEAM**

In coordination with the Operations team, the Operations team also participates in the design development process to ensure compliance with the educational specifications, and reviews school designs for constructability, system and structural input. With additional staffing being interviewed, the team will be able to provide additional support to design reviews.

The Operations maintenance teams continue to participate in tours of the facility during various phases of construction to review above the ceiling construction work. During these tours, the team highlights site challenges or concerns during the construction of facilities. Final tours during in wall

inspections are also completed by the all trades in the maintenance team in preparation for the building turn over and in review of punch list development.

The district has hired a project supervisor to address warranty review of items after beneficial occupancy. This role will assist the program to assess and distinguish punch list, warranty and other items after turn-over of the facility.

### PLAN YEAR ONE SCHOOLS

School	Project Type	Program Phase
Frederick Elementary	Renovation + Addition	Occupied
Fort Worthington Elementary/Middle	Replacement	Occupied
Wildwood Elementary/Middle (formerly Lyndhurst EM)	Renovation + Addition	Occupied
Dorothy I. Height Elementary (formerly John Eager Howard ES)	Renovation + Addition	Occupied
Robert Poole Building (ACCE and Independence)	Renovation + Addition	Occupied
Cherry Hill Elementary/Middle	Renovation + Addition	Occupied
Arundel Elementary	Replacement	Occupied
Forest Park High School	Renovation + Addition	Occupied
Pimlico Elementary/ Middle	Renovation + Addition	Occupied
Arlington Elementary	Renovation + Addition	Construction
Patterson High School	Replacement	Design

## PLAN YEAR TWO SCHOOLS

School	Project Type	Program Phase	Opening
Govans Elementary	Replacement	Schematic Design	January 2021
John Ruhrah Elementary/Middle	Renovation & Addition	Construction Drawings	January 2020
Medfield Heights Elementary	Replacement	Schematic Design	January 2021
Harford Heights Elementary and Sharp-Leadenhall Elementary	Renovation & Addition	AE/CM selected and beginning design	September 2021
Calverton Grades 3-8	Replacement	Finalizing AE/CM Selection	September 2021
Cross Country Elementary/Middle	Renovation	AE/CM Selection	September 2021
Fairmount-Harford High School	Renovation & Addition	Under Construction	September 2019

School	Project Type	Program Phase	Opening
Robert W. Coleman Elementary	Renovation	Pending MOU Partner Approval	September 2021
Bay-Brook Elementary	Replacement	Under Construction	January 2020
Calvin M. Rodwell Elementary/Middle	Replacement	Under Construction	January 2020
Commodore John Rodgers Elementary/Middle	Addition	Pending MOU Partner Approval	September 2022*
Highlandtown (#237) Elementary/Middle	Addition	Pending MOU Partner Approval	September 2021
James Mosher PK-2	Renovation & Addition	Pending MOU Partner Approval	September 2021
Montebello Elementary/Middle	Renovation	Feasibility Study	January 2022*
Northwood Elementary	Replacement	Feasibility Study	January 2022*
Mary E. Rodman Elementary	Renovation & Addition	Design Development	September 2020
Walter P. Carter Elementary/Middle and Lois T. Murray Elementary/Middle	Replacement	Design Development	January 2021 *dates subject to change

**CURRENT SWING-OCCUPANCY SPREADSHEET**

<b>Occupancy</b>						
<b>Permanent School</b>	<b>Current Address</b>	<b>Swing School</b>	<b>Permanent Address</b>	<b>Move Date</b>	<b>Demo Date</b>	<b>Comments</b>
<b>Arlington ES/Middle</b>	3910 Barrington Road Baltimore, MD 21207	<b>Garrison</b>	3705 W. Rogers Ave. Baltimore, MD 21215	8/12/2019 - 8/16/2019	n/a	Arlington is changing the grade configuration, therefore, this will be a two part relocation. Grades Pk-5th grade will move into Arlington's new building. Grades 6-8th will relocate to Pimlico Elementary/Middle.
<b>Bay Brook ES/Middle</b>	2501 Seabury Road Baltimore, MD 21225	<b>Carter G. Woodson</b>	4301 10th Street Baltimore, MD 21225	12/23/2019 - 12/27/2019	n/a	
<b>Calvin Rodwell ES</b>	5545 Kennison Ave Baltimore, MD	<b>Grove Park</b>	3501 Hillsdale Road Baltimore, MD 21207	12/30/2019 - 1/3/2020	n/a	
<b>Fairmont Harford Bldg. REACH HS</b>	2815 Saint Lo Drive Baltimore, MD 21213	<b>Lake Clifton</b>	2555 Harford Road Baltimore, MD 21215	8/5/2019 - 8/9/2019	n/a	
<b>John Ruhrah EM</b>	6820 Fait Ave Baltimore, MD 21224	<b>Baltimore Community/SE</b>	701 Rappolla Street Baltimore, MD 21224	12/23/2019 - 12/27/2019	n/a	

**Swing Space**

<b>Permanent School</b>	<b>Current Address</b>	<b>Swing School</b>	<b>Swing Address</b>	<b>Move Date</b>	<b>Demo Date</b>	<b>Comments</b>
<b>Cross Country EM</b>	6100 Cross Country Blvd. Baltimore, MD 21215	<b>Northwestern Bldg.</b>	6900 Park Heights Ave Baltimore, MD 21215	7/22/2019 - 7/26/2019	10/1/2019	
<b>Govans ES</b>	5801 York Road Baltimore, MD 21212	<b>Chinquapin</b>	900 Woodbourne Ave Baltimore, MD 21212	7/1/2019 - 7/5/2019	7/15/2019	Charter School contract goes to June 30, 2019.
<b>Harford Heights EM</b>	1919 N. Broadway Baltimore, MD 21213	<b>William C. March</b>	2050 N. Wolfe Street Baltimore, MD 21213	6/24/2019 - 6/28/2019	9/2/2019	There will be no HVAC and power in either building.
<b>Medfield ES</b>	4300 Buchanan Ave Baltimore, MD 21211	<b>Chinquapin</b>	900 Woodbourne Ave Baltimore, MD 21212	7/1/2019 - 7/5/2019	7/1/2019	Charter School contract goes to June 30, 2019.
<b>Walter P. Carter EM</b>	820 E. 32rd Street Baltimore, MD 21212	<b>Winston Bldg.</b>	1101 Winston Ave Baltimore, MD 21212	7/1/2019 - 7/5/2019	7/1/2019	Charter School contract goes to June 30, 2019.
<b>James Mosher</b>	2400 W. Mosher St Baltimore, MD 21216	<b>Garrison</b>	3705 W. Rogers Ave. Baltimore, MD 21215	8/19/2019 - 8/23/2019	12/1/2019	Mosher to deliver same time as Calverton. Mosher will become Pk-2 and Calverton will become 3-8 grades.
<b>Robert Coleman</b>	2400 Windsor Ave Baltimore, MD 21216	<b>Harriet Tubman</b>	1807 Harlem Ave Baltimore, MD 21217	8/12/2019 - 8/16/2019	12/1/2019	

## 21<sup>ST</sup> CENTURY ACADEMIC PLANNING

School	Opening	Academic Focus
Frederick Elementary *Conversion Charter School	Summer 2017	Direct Instruction & Core Knowledge
Fort Worthington Elementary/Middle	Summer 2017	Project Based Learning & Restorative Practices
Wildwood Elementary/Middle	April 2018	STEM
Dorothy I Height Elementary	April 2018	Arts Integration & Restorative Practices
Forest Park	September 2018	STEAM
Arundel Elementary	September 2018	STEAM & Restorative Practices
Cherry Hill Elementary/Middle	September 2018	STEAM & Restorative Practices
Pimlico Elementary/Middle	September 2018	Project Based Learning
Academy for Career and College Exploration *100% Project	September 2018	College and Career Exploration and Readiness
Independence High School *Charter School	September 2018	Experiential Learning
REACH High School	September 2019	Visioning Process began in Fall 2018
Arlington Elementary	September 2019	Visioning Process began in Fall 2018
John Ruhrah Elementary/Middle	January 2020	Visioning Process began in Fall 2018
Calvin Rodwell Elementary/Middle	January 2020	Visioning Process began in Fall 2018
Bay Brook Elementary/Middle	January 2020	Visioning Process began in Fall 2018

Ongoing professional learning opportunities occurred throughout the 2018-19 school year on each school's academic focus area and technology integration. Professional learning is currently being planned for this summer for the schools that open in September 2019 and January 2020.



## **COMMUNITY AND PUBLIC RELATIONS REPORT (CPR)**

### ***Cooperative Use Space Agreement***

In the last report, Baltimore City Public Schools (City Schools) and Baltimore City Department of Recreation and Parks (BCRP) were close to reaching agreement on the Cooperative Use Space Agreement and had plans to launch a shared space pilot using the Fort Worthington Elementary/Middle School Building. On February 12, 2019, City Schools and BCRP reached agreement on all outstanding issues and finalized language for the amendments.

The pilot that started at Fort Worthington on January 2, 2019 in anticipation of the agreement being finalized is off to a sluggish start. Few students and community members are aware BCRP is offering recreational programming in the building. The Community and Public Relations team will be sending to communication to Fort Worthington families in order to promote the program as soon as BCRP finalize the schedule.

### ***Desserts and Discussion: a feedback session with staff of occupied schools***

The Community and Public Relations team launched Desserts and Discussion. The purpose of the discussions is to gain an understanding of staff experiences in the nine occupied buildings. As of March 1, 2019, seven (Frederick, Fort Worthington, Wildwood, Robert Poole (ACCE), Arundel, Cherry Hill and Forest Park) of the nine schools have been completed.

Thus far, we've heard from over 125 staff across seven schools and the overall response has been extremely positive with a great deal of constructive feedback. The results of the Desserts and Discussion will be compiled and shared in the coming weeks.

**Drop-off and pick-up Best Practice:** During planning and design meetings, student drop-off and pick-up is a hot topic. As such, the Community and Public Relations Coordinators called schools with fair-to-good student drop-off and pick-up practices to document those school's protocols. The draft is now being formatted by the Communication Manager to share with 21<sup>st</sup>Century schools to develop drop-off and pick-up procedures that will work for their school community.

**Swing Space Signage:** Working toward a June 1, 2019 deadline to have all signage designed and ready for installation at Cross Country, Robert Coleman, Govans, Medfield, Harford Heights, Walter P. Carter and James Mosher

**Newsletter:** The next issue of the 21st Century School Program newsletter is scheduled to be release March 13, 2019.

## **TECHNOLOGY**

Technology End User Devices for Fairmount Harford REACH! and Arlington Elementary Middle School's allocations have been created and quotes are being acquired. The broader technology team meets bimonthly to determine the appropriate devices and plan for the ordering, delivery, and deployment of these items. Technology professional development sessions are being scheduled for school-based staff in August with sessions continuing throughout the SY 19/20 school year. This training supports teachers in implementing new classroom tools to engage students and to differentiate instruction. Professional development is crucial to guaranteeing that both teachers and students make the most of the technology.

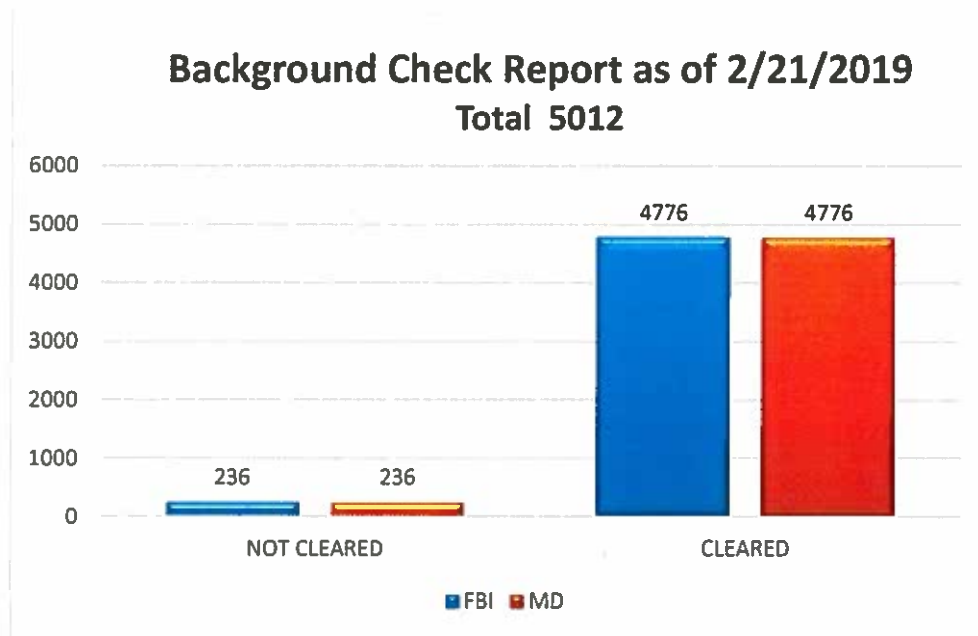
Technical Support Services were procured and provided by Daly Computers for 6 months in the schools which opened in August/September 2018. That support has been extended until June 30, 2019 due to an assessment which indicated an increase in technical support services during the first few months of fall school openings and the need for continued support to address ongoing technical concerns to provide continuity for continued success. The technicians assist with deployment of devices and troubleshooting technological issues as they arise. Schools have been very appreciative of this service as they get acclimated to their new school buildings and technology.

A Technology End User & Technical Support Transition Document is being finalized including City Schools inventory process. This document will provide school leadership staff with the tools needed to manage technology as identified by City Schools Information Technology current policies and procedures.

Video Studio Equipment has been identified for 2 schools opening in the fall. The team is currently planning the scheduling for deliveries and installation of equipment in September. City Schools AV/IT and Technology Teaching & Learning teams are currently developing training modules to assist school leadership with the set-up and utilization of the equipment to support student voice and to help schools market their overall program.

## BACKGROUND CHECKS

### 21st Century School Buildings Program Background Check Report



Category	As of 11/26/2018	As of 1/4/2019	As of 2/21/2019
CLEARED	4485	4596	4776
NOT CLEARED	225	232	236
TOTAL BACKGROUND CHECKS	4710	4828	5012

Percentage not cleared	5%	5%	5%
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## WORK FORCE DEVELOPMENT

Local Hiring Background Investigation Processing: Based on the historical trend over the last 6 months, City Schools' Human Capital Pre-Enrollment Office will have processed approximately 5000 applications for approval to work on the 21st Century projects. This includes design, construction and subcontractor teams. In addition to MSA workforce and local hiring reports, City Schools provides report monthly updates to the Collaboration Working Group lead by the Mayor's Office on Workforce Development (MOED).

## **21<sup>ST</sup> CENTURY STUDENT INTERNSHIP PROGRAM**

21st Century School Buildings Program Student Internship Program with Urban Alliance (UA). Through UA's high school internship program, young people gain hands-on work experience, learn critical work skills and gain the confidence and support necessary to develop and execute concrete plans for a financially self-sufficient future. In partnership with Baltimore City Public School's 21st Century School Buildings Program, UA will recruit local construction and design firms to provide internships for high school seniors who are pursuing careers in the construction and design industries.

Recognizing the intensive and proactive case management and industry-specific training provided by the Urban Alliance team, the 21st Century School Buildings Program is excited to continue our partnership through financial contribution to UA and administrative support to secure potential partner participation. Last year's student internship placement goal was 6 and 4 of those positions were filled. Our goal this year is 10 positions filled. Thus far we've received 5 of our AE's and/or CM's to commit participation.

### Important Dates

<b>March 18 - June 14</b>	<b>June 17 - August 1</b>	<b>July 2019</b>	<b>August 1, 2019</b>
Part Time Hours For Interns Monday to Thursday 2pm-5pm	Full Time Hours For Interns Monday to Thursday 9am-5pm	Public Speaking Challenge	Last Day of Work For Interns

## Project Closeout

The primary purpose of a school project is to support the delivery of the educational programs that will be housed by the facility. If it does not fully function for this purpose, over time, the value of the investment is accordingly lost.

The expected life of a new or renewed school facility is about 30 years. After 30 years, schools often need to be renewed again to maximize educational function, including affordability. Technology changes, program delivery changes, and the facility becomes more expensive to own. School facilities that cost too much to operate and maintain take away from the scarce resources needed for teachers.

Planning, design, and building are important, for continuous improvement, is the project's closeout is critical. Project Close-out can serve three very important reconciliations:

### 1. Financial

#### a. Were the funds expended as allocated?

- i. Overall project delivery, outcomes as intended, projects on time and within budgets, all accounting has been reconciled.

### 2. Functionality

#### a. Does the facility fully support teaching and learning?

- i. Interior comfort, furnishings, lighting, glare, wayfinding, acoustics, safety, and all the things that matter to the delivery of education.

### 3. Maintainability

#### a. Is the facility easy to own and operate within available budgets?

- i. Energy costs, custodial, grounds maintenance, preventive maintenance, systems expected life, and all the things that keep the conditions of the facility safe, healthy, and constant overtime and within the available budget(s).

# SIGN-IN SHEET

MOU Executive Committee MTG  
 Monday, March 4, 2019 | 9:00 AM - 10:30 AM  
 Baltimore City Public Schools | 200 E. North Avenue | Baltimore, MD  
 First Floor Board Room

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